

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **September 30, 2021**
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File Number **001-38530**

Essential Properties Realty Trust, Inc.

(Exact name of Registrant as specified in its Charter)

Maryland
(State or other jurisdiction of
incorporation or organization)
902 Carnegie Center Blvd., Suite 520
Princeton, New Jersey
(Address of Principal Executive Offices)

82-4005693
(I.R.S. Employer
Identification No.)

08540
(Zip Code)

Registrant's telephone number, including area code: **(609) 436-0619**

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of Each Class</u>	<u>Trading Symbol(s)</u>	<u>Name of Each Exchange on Which Registered</u>
Common Stock, \$0.01 par value	EPRT	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 29, 2021, the registrant had 121,573,862 shares of common stock, \$0.01 par value per share, outstanding.

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ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Balance Sheets
(In thousands, except share and per share data)

	September 30, 2021 (Unaudited)	December 31, 2020
ASSETS		
Investments:		
Real estate investments, at cost:		
Land and improvements	\$ 925,622	\$ 741,254
Building and improvements	1,859,189	1,519,665
Lease incentives	13,212	14,297
Construction in progress	2,797	3,908
Intangible lease assets	87,167	80,271
Total real estate investments, at cost	2,887,987	2,359,395
Less: accumulated depreciation and amortization	(182,567)	(136,097)
Total real estate investments, net	2,705,420	2,223,298
Loans and direct financing lease receivables, net	237,117	152,220
Real estate investments held for sale, net	3,984	17,058
Net investments	2,946,521	2,392,576
Cash and cash equivalents	27,509	26,602
Restricted cash	—	6,388
Straight-line rent receivable, net	52,825	37,830
Rent receivables, prepaid expenses and other assets, net	26,832	25,406
Total assets ⁽¹⁾	<u>\$ 3,053,687</u>	<u>\$ 2,488,802</u>
LIABILITIES AND EQUITY		
Secured borrowings, net of deferred financing costs	\$ —	\$ 171,007
Unsecured term loans, net of deferred financing costs	626,805	626,272
Senior unsecured notes, net	394,632	—
Revolving credit facility	—	18,000
Intangible lease liabilities, net	12,867	10,168
Dividend payable	30,534	25,703
Derivative liabilities	20,510	38,912
Accrued liabilities and other payables	23,949	16,792
Total liabilities ⁽¹⁾	1,109,297	906,854
Commitments and contingencies (see Note 11)	—	—
Stockholders' equity:		
Preferred stock, \$0.01 par value; 150,000,000 authorized; none issued and outstanding as of September 30, 2021 and December 31, 2020	—	—
Common stock, \$0.01 par value; 500,000,000 authorized; 121,362,362 and 106,361,524 issued and outstanding as of September 30, 2021 and December 31, 2020, respectively	1,214	1,064
Additional paid-in capital	2,057,674	1,688,540
Distributions in excess of cumulative earnings	(98,129)	(77,665)
Accumulated other comprehensive loss	(23,561)	(37,181)
Total stockholders' equity	1,937,198	1,574,758
Non-controlling interests	7,191	7,190
Total equity	1,944,389	1,581,948
Total liabilities and equity	<u>\$ 3,053,686</u>	<u>\$ 2,488,802</u>

(1) The Company's consolidated balance sheets include assets and liabilities of consolidated variable interest entities ("VIEs"). See Note 2—Summary of Significant Accounting Policies. As of September 30, 2021 and December 31, 2020, all of the assets and liabilities of the Company were held by its operating partnership, Essential Properties, L.P., a consolidated VIE, with the exception of \$30.4 million and \$25.6 million, respectively, of dividends payable.

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Operations
(Unaudited, in thousands, except share and per share data)

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Revenues:				
Rental revenue	\$ 54,929	\$ 40,799	\$ 153,511	\$ 116,806
Interest on loans and direct financing lease receivables	4,574	2,054	11,558	6,030
Other revenue, net	98	56	150	64
Total revenues	59,601	42,909	165,219	122,900
Expenses:				
General and administrative	5,596	5,917	18,497	19,706
Property expenses	1,358	810	3,946	1,755
Depreciation and amortization	17,355	13,966	50,185	40,442
Provision for impairment of real estate	—	3,221	6,120	5,080
Change in provision for loan losses	16	14	(112)	531
Total expenses	24,325	23,928	78,636	67,514
Other operating income:				
Gain on dispositions of real estate, net	1,343	1,003	8,841	3,971
Income from operations	36,619	19,984	95,424	59,357
Other (expense)/income:				
Loss on repayment of secured borrowings	—	—	(4,461)	(924)
Interest expense	(8,955)	(7,651)	(24,444)	(21,887)
Interest income	37	58	74	433
Income before income tax expense	27,701	12,391	66,593	36,979
Income tax expense	55	55	172	156
Net income	27,646	12,336	66,421	36,823
Net income attributable to non-controlling interests	(139)	(73)	(335)	(220)
Net income attributable to stockholders	\$ 27,507	\$ 12,263	\$ 66,086	\$ 36,603
Basic weighted average shares outstanding	119,230,645	94,259,150	114,223,586	92,070,002
Basic net income per share	\$ 0.23	\$ 0.13	\$ 0.58	\$ 0.39
Diluted weighted average shares outstanding	120,298,680	95,039,832	115,339,656	92,959,708
Diluted net income per share	\$ 0.23	\$ 0.13	\$ 0.57	\$ 0.39

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Comprehensive Income/(Loss)
(Unaudited, in thousands)

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net income	\$ 27,646	\$ 12,336	\$ 66,421	\$ 36,823
Other comprehensive income (loss):				
Deferred loss on cash flow hedges	—	—	(4,824)	—
Unrealized income (loss) on cash flow hedges	110	624	10,881	(44,267)
Cash flow hedge losses reclassified to interest expense	2,669	2,382	7,638	4,206
Total other comprehensive income (loss)	2,779	3,006	13,695	(40,061)
Comprehensive income (loss)	30,425	15,342	80,116	(3,238)
Net income attributable to non-controlling interests	(139)	(73)	(335)	(220)
Adjustment for cash flow hedge losses attributable to non-controlling interests	(13)	(16)	(75)	242
Comprehensive income (loss) attributable to stockholders	<u>\$ 30,273</u>	<u>\$ 15,253</u>	<u>\$ 79,706</u>	<u>\$ (3,216)</u>

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Stockholders' Equity
(Unaudited, in thousands, except share data)

	Common Stock		Additional Paid In Capital	Distributions in Excess of Cumulative Earnings	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Equity	Non- controlling Interests	Total Equity
	Number of Shares	Par Value						
Balance at December 31, 2020	106,361,524	\$ 1,064	\$ 1,688,540	\$ (77,665)	\$ (37,181)	\$ 1,574,758	\$ 7,190	\$ 1,581,948
Common stock issuance	2,796,805	28	64,900	—	—	64,928	—	64,928
Costs related to issuance of common stock	—	—	(1,188)	—	—	(1,188)	—	(1,188)
Other comprehensive income	—	—	—	—	17,933	17,933	90	18,023
Equity based compensation expense	13,310	—	1,595	—	—	1,595	—	1,595
Dividends declared on common stock and OP Units	—	—	—	(26,265)	—	(26,265)	(133)	(26,398)
Net income	—	—	—	15,295	—	15,295	80	15,375
Balance at March 31, 2021	109,171,639	1,092	1,753,847	(88,635)	(19,248)	1,647,056	7,227	1,654,283
Common stock issuance	8,784,537	89	208,133	—	—	208,222	—	208,222
Costs related to issuance of common stock	—	—	(8,386)	—	—	(8,386)	—	(8,386)
Other comprehensive loss	—	—	—	—	(7,079)	(7,079)	(28)	(7,107)
Equity based compensation expense	26,817	—	1,856	—	—	1,856	—	1,856
Dividends declared on common stock and OP Units	—	—	—	(29,560)	—	(29,560)	(138)	(29,698)
Net income	—	—	—	23,284	—	23,284	116	23,400
Balance at June 30, 2021	117,982,993	1,181	1,955,450	(94,911)	(26,327)	1,835,393	7,177	1,842,570
Common stock issuance	3,362,712	33	102,556	—	—	102,589	—	102,589
Common stock withheld related to net share settlement of equity awards	—	—	—	(329)	—	(329)	—	(329)
Costs related to issuance of common stock	—	—	(1,435)	—	—	(1,435)	—	(1,435)
Other comprehensive income	—	—	—	—	2,766	2,766	13	2,779
Equity based compensation expense	16,657	—	1,103	—	—	1,103	—	1,103
Dividends declared on common stock and OP Units	—	—	—	(30,396)	—	(30,396)	(138)	(30,534)
Net income	—	—	—	27,507	—	27,507	139	27,646
Balance at September 30, 2021	<u>121,362,362</u>	<u>\$ 1,214</u>	<u>\$ 2,057,674</u>	<u>\$ (98,129)</u>	<u>\$ (23,561)</u>	<u>\$ 1,937,198</u>	<u>\$ 7,191</u>	<u>\$ 1,944,389</u>

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Stockholders' Equity (continued)
(Unaudited, in thousands, except share data)

	Common Stock		Additional Paid-In Capital	Distributions in Excess of Cumulative Earnings	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Equity	Non- controlling Interests	Total Equity
	Number of Shares	Par Value						
Balance at December 31, 2019	83,761,151	\$ 838	\$ 1,223,043	\$ (27,482)	\$ (1,949)	\$ 1,194,450	\$ 7,663	\$ 1,202,113
Cumulative adjustment upon adoption of ASC 326	—	—	—	(187)	—	(187)	(1)	(188)
Common stock issuance	8,188,698	81	206,157	—	—	206,238	—	206,238
Costs related to issuance of common stock	—	—	(8,539)	—	—	(8,539)	—	(8,539)
Other comprehensive loss	—	—	—	—	(37,871)	(37,871)	(229)	(38,100)
Share-based compensation expense	—	—	1,508	—	—	1,508	—	1,508
Dividends declared on common stock and OP Units	—	—	—	(21,168)	—	(21,168)	(127)	(21,295)
Net income	—	—	—	13,959	—	13,959	84	14,043
Balance at March 31, 2020	91,949,849	919	1,422,169	(34,878)	(39,820)	1,348,390	7,390	1,355,780
Common stock issuance	1,074,173	11	17,321	—	—	17,332	—	17,332
Costs related to issuance of common stock	—	—	(491)	—	—	(491)	—	(491)
Other comprehensive loss	—	—	—	—	(4,938)	(4,938)	(29)	(4,967)
Share-based compensation expense	—	—	1,829	—	—	1,829	—	1,829
Dividends declared on common stock and OP Units	—	—	—	(21,418)	—	(21,418)	(126)	(21,544)
Net income	—	—	—	10,381	—	10,381	63	10,444
Balance at June 30, 2020	93,024,022	930	1,440,828	(45,915)	(44,758)	1,351,085	7,298	1,358,383
Common stock issuance	11,647,549	117	219,471	—	—	219,588	—	219,588
Costs related to issuance of common stock	—	—	(8,694)	—	—	(8,694)	—	(8,694)
Other comprehensive loss	—	—	—	—	2,990	2,990	16	3,006
Share-based compensation expense	—	—	1,351	—	—	1,351	—	1,351
Dividends declared on common stock and OP Units	—	—	—	(24,115)	—	(24,115)	(127)	(24,242)
Net income	—	—	—	12,263	—	12,263	73	12,336
Balance at September 30, 2020	<u>104,671,571</u>	<u>\$ 1,047</u>	<u>\$ 1,652,956</u>	<u>\$ (57,767)</u>	<u>\$ (41,768)</u>	<u>\$ 1,554,468</u>	<u>\$ 7,260</u>	<u>\$ 1,561,728</u>

The accompanying notes are an integral part of these consolidated financial statements

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Cash Flows
(Unaudited, in thousands)

	Nine months ended September 30,	
	2021	2020
Cash flows from operating activities:		
Net income	\$ 66,421	\$ 36,823
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	50,185	40,442
Amortization of lease incentive	2,800	1,215
Amortization of above/below market leases and right of use assets, net	563	107
Amortization of deferred financing costs and other non-cash interest expense	2,005	1,907
Loss on repayment of secured borrowings	4,461	924
Provision for impairment of real estate	6,120	5,080
Change in provision for loan losses	(112)	531
Gain on dispositions of real estate, net	(8,841)	(3,971)
Straight-line rent receivable	(14,995)	(11,584)
Equity based compensation expense	4,554	4,699
Adjustment to rental revenue for tenant credit	(3,020)	2,631
Payments made in settlement of cash flow hedges	(4,836)	—
Changes in other assets and liabilities:		
Rent receivables, prepaid expenses and other assets	1,453	(12,598)
Accrued liabilities and other payables	8,752	2,562
Net cash provided by operating activities	115,510	68,768
Cash flows from investing activities:		
Proceeds from sales of real estate, net	53,908	42,599
Principal collections on loans and direct financing lease receivables	2,468	207
Investments in loans receivable	(86,293)	(9,656)
Deposits for prospective real estate investments	(553)	(5,935)
Investment in real estate, including capital expenditures	(568,145)	(336,670)
Investment in construction in progress	(3,313)	(13,062)
Lease incentives paid	(2,366)	(10,209)
Net cash used in investing activities	(604,294)	(332,726)
Cash flows from financing activities:		
Repayments of secured borrowings	(175,780)	(64,920)
Borrowings under term loan facilities	—	180,000
Borrowings under revolving credit facility	179,000	69,000
Repayments under revolving credit facility	(197,000)	(115,000)
Proceeds from issuance of Senior Unsecured Notes	396,600	—
Proceeds from issuance of common stock, net	365,820	426,708
Payments for taxes related to net settlement of equity awards	(328)	—
Deferred financing costs	(2,120)	—
Offering costs	(1,090)	(1,547)
Dividends paid	(81,799)	(62,233)
Net cash provided by financing activities	483,303	432,008
Net (decrease) increase in cash and cash equivalents and restricted cash	(5,481)	168,050
Cash and cash equivalents and restricted cash, beginning of period	32,990	21,319
Cash and cash equivalents and restricted cash, end of period	<u>\$ 27,509</u>	<u>\$ 189,369</u>
Reconciliation of cash and cash equivalents and restricted cash:		
Cash and cash equivalents	\$ 27,509	\$ 183,765
Restricted cash	—	5,604
Cash and cash equivalents and restricted cash, end of period	<u>\$ 27,509</u>	<u>\$ 189,369</u>

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Cash Flows (continued)
(Unaudited, in thousands)

	Nine months ended September 30,	
	2021	2020
Supplemental disclosure of cash flow information:		
Cash paid for interest, net of amounts capitalized	\$ 19,294	\$ 19,918
Cash paid for income taxes	419	389
Non-cash operating, investing and financing activities:		
Adjustment upon adoption of ASC 326	\$ —	\$ 188
Reclassification from construction in progress upon project completion	4,478	17,951
Non-cash investments in real estate and loan receivable activity	960	—
Unrealized (gains) losses on cash flow hedges	(34,027)	44,267
Payable and accrued offering costs	—	259
Discounts and fees on capital raised through issuance of common stock	9,919	16,159
Discounts and fees on issuance of senior unsecured notes	3,400	—
Dividends declared	30,534	24,242

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Notes to Consolidated Financial Statements
September 30, 2021

1. Organization

Description of Business

Essential Properties Realty Trust, Inc. (the “Company”) is an internally managed real estate company that acquires, owns and manages primarily single-tenant properties that are net leased on a long-term basis to middle-market companies operating service-oriented or experience-based businesses. The Company generally invests in and leases freestanding, single-tenant commercial real estate facilities where a tenant services its customers and conducts activities that are essential to the generation of the tenant’s sales and profits.

The Company was organized on January 12, 2018 as a Maryland corporation. It elected to be taxed as a real estate investment trust (“REIT”) for federal income tax purposes beginning with the year ended December 31, 2018, and it believes that its current organizational and operational status and intended distributions will allow it to continue to so qualify. Substantially all of the Company’s business is conducted directly and indirectly through its operating partnership, Essential Properties, L.P. (the “Operating Partnership”).

On June 25, 2018, the Company completed the initial public offering (“IPO”) of its common stock. The common stock of the Company is listed on the New York Stock Exchange under the ticker symbol “EPRT”.

COVID-19 Pandemic

On March 11, 2020, the World Health Organization declared the outbreak of the novel coronavirus (“COVID-19”) a pandemic. For much of 2020, the global spread of COVID-19 created significant uncertainty and economic disruption, which has appears to have subsided over the course of 2021, primarily due to the widespread availability of multiple vaccine alternatives that appear to be safe and effective. However, the continuing impact of the COVID-19 pandemic and its duration are unclear, and variants of the virus, such as the Delta variant, and vaccine hesitancy in certain areas could erode the recent progress that has been made against the virus, or exacerbate or prolong the impact of the pandemic. Conditions similar to those experienced in 2020, at the height of the pandemic, could return should the vaccines prove ineffective against future variants of the virus. Should the impact of a variant of the virus cause conditions to occur that are similar to those experienced in 2020, uncertainty and instability in the macro-economic environment could occur and government restrictions could force the Company’s tenants’ businesses to shut-down or limit their operations, which would adversely impact the Company’s operations, its financial condition, liquidity, and prospects. Further, the extent and duration of any such conditions cannot be predicted with any reasonable certainty.

The Company continues to closely monitor the ongoing developments surrounding COVID-19 on all aspects of its business, including its portfolio and the creditworthiness of its tenants. In 2020, the Company entered into deferral agreements with certain of its tenants and recognized contractual base rent related to these agreements as a component of rental revenue in its consolidated statements of operations for 2020. These rent deferrals were negotiated on a tenant-by-tenant basis, and, in general, allowed a tenant to defer all or a portion of their rent for a portion of 2020, with all of the deferred rent to be paid to the Company pursuant to a schedule that generally extends up to 24 months from the original due date of the deferred rent. While the Company’s tenants’ businesses and operations have largely returned to pre-pandemic levels, any new developments that cause a deterioration, or further deterioration, in the Company’s tenants’ ability to operate their businesses, or delays in the supply of products or services to the Company’s tenants from vendors required to operate their businesses, may cause the Company’s tenants to be unable or unwilling to meet their contractual obligations to the Company, including the payment of rent (including deferred rent), or to request further rent deferrals or other concessions. The likelihood of this would increase if variants of COVID-19, such as the Delta variant, intensify or persist for a prolonged period. Additionally, the Company does not yet know whether COVID-19 has caused a material secular change in consumer behavior that may reduce patronage of service-based and/or experience-based businesses, but should changes occur that are material, many of the Company’s tenants would be adversely affected and their ability to meet their obligations to the Company could be further impaired. During the deferral period, these agreements reduced the Company’s cash flow from operations, reduced its cash available for distribution and

adversely affected its ability to make cash distributions to common stockholders. Furthermore, if tenants are unable to repay their deferred rent, the Company will not receive cash in the future in accordance with its expectations.

2. Summary of Significant Accounting Policies

Basis of Accounting

The accompanying unaudited consolidated financial statements of the Company are prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) and with the rules and regulations of the U.S. Securities and Exchange Commission (the “SEC”). In the opinion of management, all adjustments of a normal recurring nature necessary for a fair presentation of such financial statements have been included. The results of operations for the three and nine months ended September 30, 2021 and 2020 are not necessarily indicative of the results for the full year. These unaudited financial statements should be read in conjunction with the Company’s audited consolidated financial statements and notes thereto, which are included in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2020 that has been filed with the SEC.

Reclassification

Certain amounts previously reported in the consolidated statements of operations have been reclassified to conform with the current period by presenting interest expense as a component of other (expense)/income.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and subsidiaries in which the Company has a controlling financial interest. All intercompany accounts and transactions have been eliminated in consolidation. As of September 30, 2021 and December 31, 2020, the Company, directly and indirectly, held a 99.5% ownership interest in the Operating Partnership and the consolidated financial statements include the financial statements of the Operating Partnership as of these dates. See Note 7—Equity for changes in the ownership interest in the Operating Partnership.

Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Reportable Segments

ASC Topic 280, Segment Reporting, establishes standards for the manner in which enterprises report information about operating segments. Substantially all of the Company’s investments, at acquisition, are comprised of real estate owned that is leased to tenants on a long-term basis or real estate that secures the Company’s investment in loans and direct financing lease receivables. Therefore, the Company aggregates these investments for reporting purposes and operates in one reportable segment.

Real Estate Investments

Investments in real estate are carried at cost less accumulated depreciation and impairment losses. The cost of investments in real estate reflects their purchase price or development cost. The Company evaluates each acquisition transaction to determine whether the acquired asset meets the definition of a business. Under Accounting Standards Update (“ASU”) 2017-1, *Business Combinations (Topic 805): Clarifying the Definition of a Business*, an acquisition does not qualify as a business when there is no substantive process acquired or substantially all of the fair value is concentrated in a single identifiable asset or group of similar identifiable assets or the acquisition does not include a substantive process in the form of an acquired workforce or an acquired contract that cannot be replaced without significant cost, effort or delay. Transaction costs related to acquisitions that are asset acquisitions are capitalized as part of the cost basis of the acquired assets, while transaction costs for acquisitions that are deemed to be acquisitions of a business are expensed as incurred. Improvements and

replacements are capitalized when they extend the useful life or improve the productive capacity of the asset. Costs of repairs and maintenance are expensed as incurred.

The Company allocates the purchase price of acquired properties accounted for as asset acquisitions to tangible and identifiable intangible assets or liabilities based on their relative fair values. Tangible assets may include land, site improvements and buildings. Intangible assets may include the value of in-place leases and above- and below-market leases and other identifiable intangible assets or liabilities based on lease or property specific characteristics.

The Company incurs various costs in the leasing and development of its properties. Amounts paid to tenants that incentivize them to extend or otherwise amend an existing lease or to sign a new lease agreement are capitalized to lease incentives on the Company's consolidated balance sheets. Tenant improvements are capitalized to building and improvements within the Company's consolidated balance sheets. Costs incurred which are directly related to properties under development, which include pre-construction costs essential to the development of the property, development costs, construction costs, interest costs and real estate taxes and insurance, are capitalized during the period of development as construction in progress. After the determination is made to capitalize a cost, it is allocated to the specific component of a project that benefited. Determination of when a development project commences, and capitalization begins, and when a development project has reached substantial completion, and is available for occupancy and capitalization must cease, involves a degree of judgment. The Company does not engage in speculative real estate development. The Company does, however, opportunistically agree to reimburse certain of its tenants for development costs at its properties in exchange for contractually specified rent that generally increases proportionally with its funding.

The fair value of the tangible assets of an acquired property with an in-place operating lease is determined by valuing the property as if it were vacant, and the "as-if-vacant" value is then allocated to the tangible assets based on the fair value of the tangible assets. The fair value of in-place leases is determined by considering estimates of carrying costs during the expected lease-up periods, current market conditions, as well as costs to execute similar leases based on the specific characteristics of each tenant's lease. The Company estimates the cost to execute leases with terms similar to the remaining lease terms of the in-place leases, including leasing commissions, legal and other related expenses. Factors the Company considers in this analysis include an estimate of the carrying costs during the expected lease-up periods considering current market conditions and costs to execute similar leases. In estimating carrying costs, the Company includes real estate taxes, insurance and other operating expenses, and estimates of lost rentals at market rates during the expected lease-up periods, which primarily range from six to 12 months. The fair value of above- or below-market leases is recorded based on the net present value (using a discount rate that reflects the risks associated with the leases acquired) of the difference between the contractual amount to be paid pursuant to the in-place lease and the Company's estimate of the fair market lease rate for the corresponding in-place lease, measured over the remaining non-cancelable term of the lease including any below-market fixed rate renewal options for below-market leases.

In making estimates of fair values for purposes of allocating purchase price, the Company uses a number of sources, including real estate valuations prepared by independent valuation firms. The Company also considers information and other factors including market conditions, the industry that the tenant operates in, characteristics of the real estate (e.g., location, size, demographics, value and comparative rental rates), tenant credit profile and the importance of the location of the real estate to the operations of the tenant's business. Additionally, the Company considers information obtained about each property as a result of its pre-acquisition due diligence, marketing and leasing activities in estimating the fair value of the tangible and intangible assets acquired. The Company uses the information obtained as a result of its pre-acquisition due diligence as part of its consideration of the accounting standard governing asset retirement obligations and, when necessary, will record an asset retirement obligation as part of the purchase price allocation.

Real estate investments that are intended to be sold are designated as "held for sale" on the consolidated balance sheets at the lesser of carrying amount and fair value less estimated selling costs. Real estate investments are no longer depreciated when they are classified as held for sale. If the disposal, or intended disposal, of certain real estate investments represents a strategic shift that has had or will have a major effect on the Company's operations and financial results, the operations of such real estate investments would be presented as discontinued operations in the consolidated statements of operations for all applicable periods.

Depreciation and Amortization

Depreciation is computed using the straight-line method over the estimated useful lives of up to 40 years for buildings and 15 years for site improvements. The Company recorded the following amounts of depreciation expense on its real estate investments during the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Depreciation on real estate investments	\$ 15,489	\$ 12,193	\$ 43,982	\$ 35,080

Lease incentives are amortized on a straight-line basis as a reduction of rental income over the remaining non-cancellable terms of the respective leases. If a tenant terminates its lease, the unamortized portion of the lease incentive is charged to rental revenue. Construction in progress is not depreciated until the development has reached substantial completion. Tenant improvements are depreciated over the non-cancellable term of the related lease or their estimated useful life, whichever is shorter.

Capitalized above-market lease intangibles are amortized on a straight-line basis as a reduction of rental revenue over the remaining non-cancellable terms of the respective leases. Capitalized below-market lease intangibles are accreted on a straight-line basis as an increase to rental revenue over the remaining non-cancellable terms of the respective leases including any below-market fixed rate renewal option periods.

Capitalized above-market ground lease values are accreted as a reduction of property expenses over the remaining terms of the respective leases. Capitalized below-market ground lease values are amortized as an increase to property expenses over the remaining terms of the respective leases and any expected below-market renewal option periods where renewal is considered probable.

The value of in-place leases, exclusive of the value of above-market and below-market lease intangibles, is amortized to depreciation and amortization expense on a straight-line basis over the remaining periods of the respective leases.

If a tenant terminates its lease, the unamortized portion of each intangible, including in-place lease values, is charged to depreciation and amortization expense, while above- and below-market lease adjustments are recorded within rental revenue in the consolidated statements of operations.

Loans Receivable

The Company holds its loans receivable for long-term investment. Loans receivable are carried at amortized cost, including related unamortized discounts or premiums, if any, less the Company's estimated allowance for loan losses. The Company recognizes interest income on loans receivable using the effective-interest method applied on a loan-by-loan basis. Direct costs associated with originating loans are offset against any related fees received and the balance, along with any premium or discount, is deferred and amortized as an adjustment to interest income over the term of the related loan receivable using the effective-interest method.

Direct Financing Lease Receivables

Certain of the Company's real estate investment transactions are accounted for as direct financing leases. The Company records the direct financing lease receivables at their net investment, determined as the aggregate minimum lease payments and the estimated non-guaranteed residual value of the leased property less unearned income. The unearned income is recognized over the term of the related lease so as to produce a constant rate of return on the net investment in the asset. The Company's investment in direct financing lease receivables is reduced over the applicable lease term to its non-guaranteed residual value by the portion of rent allocated to the direct financing lease receivables. Subsequent to the adoption of ASC 842, Leases ("ASC 842") in January 2019, the Company's existing direct financing lease receivables have been accounted for in the same manner, unless the underlying contracts have been modified.

If and when an investment in direct financing lease receivables is identified for impairment evaluation, the Company will apply the guidance in both ASC 310, Receivables ("ASC 310") and ASC 842. Under ASC 310, the lease receivable portion of the net investment in a direct financing lease receivable is evaluated for impairment when it becomes probable the Company, as the lessor, will be unable to collect all rental payments associated with

the Company's investment in the direct financing lease receivable. Under ASC 842, the Company reviews the estimated non-guaranteed residual value of a leased property at least annually. If the review results in a lower estimate than had been previously established, the Company determines whether the decline in estimated non-guaranteed residual value is other than temporary. If a decline is judged to be other than temporary, the accounting for the transaction is revised using the changed estimate and the resulting reduction in the net investment in direct financing lease receivables is recognized by the Company as a loss in the period in which the estimate is changed. As of September 30, 2021 and December 31, 2020, the Company determined that none of its direct financing lease receivables were impaired.

Impairment of Long-Lived Assets

If circumstances indicate that the carrying value of a property may not be recoverable, the Company reviews the property for impairment. This review is based on an estimate of the future undiscounted cash flows, excluding interest charges, expected to result from the property's use and eventual disposition. These estimates consider factors such as expected future operating income, market and other applicable trends and residual value, as well as the effects of leasing demand, competition and other factors. If impairment exists due to the inability to recover the carrying value of a property, an impairment loss is recorded to the extent that the carrying value exceeds the estimated fair value of the property for properties to be held and used. For properties held for sale, the impairment loss is the adjustment to fair value less estimated cost to dispose of the asset. Impairment assessments have a direct impact on the consolidated statements of operations because recording an impairment loss results in an immediate negative adjustment to the consolidated statement of operations.

The Company recorded the following provisions for impairment of long lived assets during the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,		
	2021	2020	2021	2020	
Provision for impairment of real estate	\$	—	\$ 3,221	\$ 6,120	\$ 5,080

Cash and Cash Equivalents

Cash and cash equivalents includes cash in the Company's bank accounts. The Company considers all cash balances and highly liquid investments with original maturities of three months or less to be cash and cash equivalents. The Company deposits cash with high quality financial institutions. These deposits are guaranteed by the Federal Deposit Insurance Corporation ("FDIC") up to an insurance limit.

As of September 30, 2021 and December 31, 2020, the Company had deposits of \$27.5 million and \$26.6 million, respectively, of which \$27.3 million and \$26.4 million, respectively, were in excess of the amount insured by the FDIC. Although the Company bears risk with respect to amounts in excess of those insured by the FDIC, it does not anticipate any losses as a result.

Restricted Cash

Restricted cash primarily consists of cash proceeds from the sale of assets held by a qualified intermediary to facilitate tax-deferred exchange transactions under Section 1031 of the Internal Revenue Code.

Deferred Financing Costs

Financing costs related to establishing the Company's 2018 Credit Facility and Revolving Credit Facility (as defined below) were deferred and are being amortized as an increase to interest expense in the consolidated statements of operations over the term of the facility and are reported as a component of rent receivables, prepaid expenses and other assets, net on the consolidated balance sheets.

Financing costs related to the issuance of the Company's secured borrowings under the Master Trust Funding Program, the April 2019 Term Loan, the November 2019 Term Loan and the Senior Unsecured Notes (each as defined below) were deferred and are being amortized as an increase to interest expense in the consolidated statements of operations over the term of the related debt instrument and are reported as a reduction of the related debt balance on the consolidated balance sheets.

Derivative Instruments

In the normal course of business, the Company uses derivative financial instruments, which may include interest rate swaps, caps, options, floors and other interest rate derivative contracts, to protect the Company against adverse fluctuations in interest rates by reducing its exposure to variability in cash flows on a portion of the Company's floating-rate debt. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract. The Company records all derivatives on the consolidated balance sheets at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge. The Company may also enter into derivative contracts that are intended to economically hedge certain risk, even though hedge accounting does not apply or the Company elects not to apply hedge accounting.

The accounting for subsequent changes in the fair value of these derivatives depends on whether each has been designed and qualifies for hedge accounting treatment. If a derivative is designated and qualifies for cash flow hedge accounting treatment, the change in the estimated fair value of the derivative is recorded in other comprehensive income (loss) in the consolidated statements of comprehensive income to the extent that it is effective. Any ineffective portion of a change in derivative fair value is immediately recorded in earnings. If the Company elects not to apply hedge accounting treatment (or for derivatives that do not qualify as hedges), any change in the fair value of such derivative instruments would be recognized immediately as a gain or loss on derivative instruments in the consolidated statements of operations.

Fair Value Measurement

The Company estimates fair value of financial and non-financial assets and liabilities based on the framework established in fair value accounting guidance. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). The hierarchy described below prioritizes inputs to the valuation techniques used in measuring the fair value of assets and liabilities. This hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring the most observable inputs to be used when available. The hierarchy is broken down into three levels based on the reliability of inputs as follows:

- Level 1—Quoted prices in active markets for identical assets and liabilities that the Company has the ability to access at the measurement date.
- Level 2—Inputs other than quoted prices included within Level 1 that are observable for the asset and liability or can be corroborated with observable market data for substantially the entire contractual term of the asset or liability.
- Level 3—Unobservable inputs that reflect the Company's own assumptions that market participants would use in the pricing of the asset or liability and are consequently not based on market activity, but rather through particular valuation techniques.

Revenue Recognition

The Company's rental revenue is primarily rent received from tenants. Rent from tenants is recorded in accordance with the terms of each lease on a straight-line basis over the non-cancellable initial term of the lease from the later of the date of the commencement of the lease and the date of acquisition of the property subject to the lease. Rental revenue recognition begins when the tenant controls the space and continues through the term of the related lease. Because substantially all of the leases provide for rental increases at specified intervals, the Company records a straight-line rent receivable and recognizes revenue on a straight-line basis through the expiration of the non-cancelable term of the lease. The Company considers whether the collectability of rents is reasonably assured in determining the amount of straight-line rent to record.

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Generally, the Company's leases provide the tenant with one or more multi-year renewal options, subject to generally the same terms and conditions provided under the initial lease term, including rent increases. If economic incentives make it reasonably certain that an option period to extend the lease will be exercised, the Company will include these options in determining the non-cancelable term of the lease.

The Company defers rental revenue related to lease payments received from tenants in advance of their due dates. These amounts are presented within accrued liabilities and other payables on the Company's consolidated balance sheets.

Certain properties in the Company's investment portfolio are subject to leases that provide for contingent rent based on a percentage of the tenant's gross sales. For these leases, the Company recognizes contingent rental revenue when the threshold upon which the contingent lease payment is based is actually reached.

The Company recorded the following amounts as contingent rent, which are included as a component of rental revenue in the Company's consolidated statements of operations, during the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Contingent rent	\$ 233	\$ 99	\$ 464	\$ 356

Adjustment to Rental Revenue for Tenant Credit

The Company continually reviews receivables related to rent and unbilled rent receivables and determines collectability by taking into consideration the tenant's payment history, the financial condition of the tenant, business conditions in the industry in which the tenant operates and economic conditions in the area in which the property is located.

If the assessment of the collectability of substantially all payments due under a lease changes from probable to not probable, any difference between the rental revenue recognized to date and the lease payments that have been collected is recognized as a current period reduction of rental revenue in the consolidated statements of operations. If the assessment of collectability subsequently changes from not probable to probable, any difference between the rental revenue that would have been recognized if collectability had always been assessed as probable and the rental revenue recognized to date is recognized as a current period increase to rental revenue in the consolidated statements of operations.

The Company recorded the following adjustments as increases to or reductions of rental revenue for tenant credit during the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Adjustment to rental revenue for tenant credit	\$ —	\$ (168)	\$ 3,020	\$ (5,673)

Offering Costs

In connection with the completion of equity offerings, the Company incurs legal, accounting and other offering-related costs. Such costs are deducted from the gross proceeds of each equity offering when the offering is completed. As of September 30, 2021 and December 31, 2020, the Company capitalized a total of \$78.2 million and \$67.2 million, respectively, of such costs, which are presented as a reduction of additional paid-in capital in the Company's consolidated balance sheets.

Income Taxes

The Company elected and qualified to be taxed as a REIT under sections 856 through 860 of the Internal Revenue Code of 1986, as amended (the "Code"), commencing with its taxable year ended December 31, 2018. REITs are subject to a number of organizational and operational requirements, including a requirement that 90% of ordinary "REIT taxable income" (as determined without regard to the dividends paid deduction or net capital gains) be distributed. As a REIT, the Company will generally not be subject to U.S. federal income tax to the extent that it meets the organizational and operational requirements and its distributions equal or exceed REIT taxable income.

For the period subsequent to the effective date of its REIT election, the Company continues to meet the organizational and operational requirements and expects distributions to exceed REIT taxable income. Accordingly, no provision has been made for U.S. federal income taxes. Even though the Company has elected and qualifies for taxation as a REIT, it may be subject to state and local income and franchise taxes, and to federal income and excise tax on its undistributed income. Franchise taxes and federal excise taxes on the Company's undistributed income, if any, are included in general and administrative expenses on the accompanying consolidated statements of operations. Additionally, taxable income from non-REIT activities managed through the Company's taxable REIT subsidiary is subject to federal, state, and local taxes.

The Company analyzes its tax filing positions in all of the U.S. federal, state and local tax jurisdictions where it is required to file income tax returns, as well as for all open tax years in such jurisdictions. The Company follows a two-step process to evaluate uncertain tax positions. Step one, recognition, occurs when an entity concludes that a tax position, based solely on its technical merits, is more-likely-than-not to be sustained upon examination. Step two, measurement, determines the amount of benefit that is more-likely-than-not to be realized upon settlement. Derecognition of a tax position that was previously recognized would occur when the Company subsequently determines that a tax position no longer meets the more-likely-than-not threshold of being sustained. The use of a valuation allowance as a substitute for derecognition of tax positions is prohibited.

As of September 30, 2021 and December 31, 2020, the Company had no accruals recorded for uncertain tax positions. The Company's policy is to classify interest expense and penalties relating to taxes in general and administrative expense in the consolidated statements of operations. During the three and nine months ended September 30, 2021 and 2020, the Company recorded de minimis interest or penalties relating to taxes, and there were no interest or penalties with respect to taxes accrued as of September 30, 2021 or December 31, 2020. The 2020, 2019, 2018 and 2017 taxable years remain open to examination by federal and/or state taxing jurisdictions to which the Company is subject.

Equity-Based Compensation

The Company grants shares of restricted common stock and restricted share units ("RSUs") to its directors, executive officers and other employees that vest over specified time periods, subject to the recipient's continued service. The Company also grants performance-based RSUs to its executive officers, the final number of which is determined based on objective and subjective performance conditions and which vest over a multi-year period, subject to the recipient's continued service. The Company accounts for the restricted common stock and RSUs in accordance with ASC 718, Compensation – Stock Compensation, which requires that such compensation be recognized in the financial statements based on its estimated grant-date fair value. The value of such awards is recognized as compensation expense in general and administrative expenses in the accompanying consolidated statements of operations over the applicable service periods.

The Company recognizes compensation expense for equity-based compensation using the straight-line method based on the terms of the individual grant. Forfeitures of equity-based compensation awards, if any, are recognized when they occur.

Variable Interest Entities

The Financial Accounting Standards Board ("FASB") provides guidance for determining whether an entity is a variable interest entity (a "VIE"). VIEs are defined as entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support. A VIE is required to be consolidated by its primary beneficiary, which is the party that (i) has the power to control the activities that most significantly impact the VIE's economic performance and (ii) has the obligation to absorb losses, or the right to receive benefits, of the VIE that could potentially be significant to the VIE.

The Company has concluded that the Operating Partnership is a VIE of which the Company is the primary beneficiary, as the Company has the power to direct the activities that most significantly impact the economic performance of the Operating Partnership. Substantially all of the Company's assets and liabilities are held by the Operating Partnership. The assets and liabilities of the Operating Partnership are consolidated and reported as assets and liabilities on the Company's consolidated balance sheets as of September 30, 2021 and December 31, 2020.

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Additionally, the Company has concluded that certain entities to which it has provided mortgage loans are VIEs because the entities' equity was not sufficient to finance their activities without additional subordinated financial support. The following table presents information about the Company's mortgage loan-related VIEs as of the dates presented:

(dollar amounts in thousands)	September 30, 2021	December 31, 2020
Number of VIEs	19	11
Aggregate carrying value	\$ 180,116	\$ 117,578

The Company was not the primary beneficiary of any of these entities because the Company did not have the power to direct the activities that most significantly impact the entities' economic performance as of September 30, 2021 and December 31, 2020. The Company's maximum exposure to loss in these entities is limited to the carrying amount of its investment. The Company had no liabilities associated with these VIEs as of September 30, 2021 and December 31, 2020.

Recent Accounting Developments

In February 2016, the FASB issued ASU 2016-13, *Measurement of Credit Losses on Financial Instruments* ("ASU 2016-13") establishing ASC 326, as amended by subsequent ASUs on the topic. ASU 2016-13 is effective for interim and annual reporting periods in fiscal years beginning after December 15, 2019. The Company adopted this guidance on January 1, 2020 and recorded estimates of expected loss on its loans and direct financing lease receivable portfolio beginning on that date, as discussed above.

In August 2017, the FASB issued ASU 2017-12, *Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities* ("ASU 2017-12"), which amends and simplifies existing guidance in order to allow companies to more accurately present the economic effects of risk management activities in the financial statements. The Company adopted ASU 2017-12 while accounting for its initial interest rate swaps in 2019 (see Note 6—Derivative and Hedging Activities). As the Company did not have other derivatives outstanding at time of adoption, no prior period adjustments were required. Pursuant to the provisions of ASU 2017-12, the Company is no longer required to separately measure and recognize hedge ineffectiveness. Instead, the Company recognizes the entire change in the fair value of cash flow hedges included in the assessment of hedge effectiveness in other comprehensive (loss) income. The amounts recorded in other comprehensive (loss) income will subsequently be reclassified to earnings when the hedged item affects earnings. The adoption of ASU 2017-12 did not have a material impact on the Company's consolidated financial statements.

In August 2018, the FASB issued ASU 2018-13, *Fair Value Measurement: Changes to the Disclosure Requirements for Fair Value Measurement* ("ASU 2018-13"), which changes the disclosure requirements for fair value measurements by removing, adding and modifying certain disclosures. ASU 2018-13 is effective for annual periods beginning after December 15, 2019, with early adoption permitted. The Company adopted this guidance on January 1, 2020 and the adoption of ASU 2018-13 did not have a material impact on the Company's related disclosures.

In March 2020, the FASB issued ASU 2020-4, *Reference Rate Reform (Topic 848)* ("ASU 2020-4"). ASU 2020-4 contains practical expedients for reference rate reform related activities that impact debt, leases, derivatives and other contracts. The guidance in ASU 2020-4 is optional and may be elected over time as reference rate reform activities occur. During the first quarter of 2020, the Company elected to apply the hedge accounting expedients related to probability and the assessments of effectiveness for future LIBOR-indexed cash flows to assume that the index upon which future hedged transactions will be based matches the index on the corresponding derivatives. Application of these expedients preserves the presentation of derivatives consistent with past presentation. The Company continues to evaluate the impact of the guidance and may apply other elections as applicable as additional changes in the market occur.

In April 2020, the FASB staff issued a question and answer document (the "Lease Modification Q&A") focused on the application of lease accounting guidance to lease concessions provided as a result of the COVID-19 pandemic. Under existing lease guidance, the entity would have to determine, on a lease by lease basis, if a lease concession was the result of a new arrangement reached with the tenant, which would be accounted for under the lease modification framework, or if a lease concession was under the enforceable rights and obligations that existed

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in the original lease, which would be accounted for outside the lease modification framework. The Lease Modification Q&A provides entities with the option to elect to account for lease concessions as though the enforceable rights and obligations existed in the original lease. This election is only available when total cash flows resulting from the modified lease are substantially similar to or less than the cash flows in the original lease. The Company made this election and accounts for rent deferrals by increasing its rent receivables as receivables accrue and continuing to recognize income during the deferral period. Lease concessions or amendments other than rent deferrals are evaluated to determine if a substantive change to the consideration in the original lease contract has occurred and should be accounted for as a lease modification. The Company continues to evaluate any amounts recognized for collectability, regardless of whether accounted for as a lease modification or not, and records an adjustment to rental revenue for amounts that are not probable of collection. For lease concessions granted in conjunction with the COVID-19 pandemic, the Company reviewed all amounts recognized on a tenant-by-tenant basis for collectability.

In August 2020, the FASB issued ASU 2020-06, *Debt – Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging – Contracts in Entity’s Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity’s Own Equity* (“ASU 2020-06”). The guidance in ASU 2020-06 simplifies the accounting for convertible debt and convertible preferred stock by removing the requirements to separately present certain conversion features in equity. In addition, the amendments in the ASU 2020-06 also simplify the guidance in ASC Subtopic 815-40, Derivatives and Hedging: Contracts in Entity’s Own Equity, by removing certain criteria that must be satisfied in order to classify a contract as equity, which is expected to decrease the number of freestanding instruments and embedded derivatives accounted for as assets or liabilities. Finally, the amendments revise the guidance on calculating earnings per share, requiring use of the if-converted method for all convertible instruments and rescinding an entity’s ability to rebut the presumption of share settlement for instruments that may be settled in cash or other assets. The amendments in ASU 2020-06 are effective for the Company for fiscal years beginning after December 15, 2021. Early adoption is permitted, but no earlier than fiscal years beginning after December 15, 2020. The guidance must be adopted as of the beginning of the fiscal year of adoption. The Company adopted this guidance on January 1, 2021 and the adoption of ASU 2020-06 did not have a material impact on the Company’s consolidated financial statements.

In July 2021, the FASB issued ASU 2021-05, *Lease (Topic 842): Lessors - Certain Leases with Variable Lease Payments* (“ASU 2021-05”). The guidance in ASU 2021-05 amends the lease classification requirements for the lessors under certain leases containing variable payments to align with practice under ASC 840. The lessor should classify and account for a lease with variable lease payments that do not depend on a reference index or a rate as an operating lease if both of the following criteria are met: 1) the lease would have been classified as a sales-type lease or a direct financing lease in accordance with the classification criteria in ASC 842-10-25-2 through 25-3; and 2) the lessor would have otherwise recognized a day-one loss. The amendments in ASU 2021-05 are effective for fiscal years beginning after December 15, 2021, with early adoption permitted. The adoption of ASU 2020-05 is not expected to have a material impact on the Company’s consolidated financial statements.

3. Investments

The following table presents information about the number of properties or investments in the Company’s real estate investment portfolio as of each date presented:

	September 30, 2021	December 31, 2020
Owned properties ⁽¹⁾	1,229	1,056
Properties securing investments in mortgage loans ⁽²⁾	158	115
Ground lease interests ⁽³⁾	10	10
Total number of investments	<u>1,397</u>	<u>1,181</u>

(1) Includes 11 properties which are subject to leases accounted for as direct financing leases or loans as of September 30, 2021 and December 31, 2020.

(2) Properties secure 16 and eight mortgage loans receivable as of September 30, 2021 and December 31, 2020, respectively.

(3) Includes one building which is subject to a lease accounted for as a direct financing lease as of September 30, 2021 and December 31, 2020.

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The following table presents information about the gross investment value of the Company's real estate investment portfolio as of each date presented:

(in thousands)	September 30, 2021	December 31, 2020
Real estate investments, at cost	\$ 2,887,987	\$ 2,359,395
Loans and direct financing lease receivables, net	237,117	152,220
Real estate investments held for sale, net	3,984	17,058
Total gross investments	<u>\$ 3,129,088</u>	<u>\$ 2,528,673</u>

As of December 31, 2020, 258 of these investments, comprising \$399.7 million of net investments, were assets of consolidated special purpose entity subsidiaries and were pledged as collateral under the non-recourse obligations of the Company's Master Trust Funding Program. As of September 30, 2021, there were no remaining investments that were pledged as collateral under the non-recourse obligations of the Company's Master Trust Funding Program (see Note 5—Long Term Debt).

Investments in 2021 and 2020

The following table presents information about the Company's investments activity during the nine months ended September 30, 2021 and 2020:

(in thousands)	Nine months ended September 30,	
Ownership type	2021	2020
	Fee Interest	(1)
Number of properties	209	123
Purchase price allocation		
Land and improvements	\$ 196,161	\$ 111,537
Building and improvements	356,732	202,895
Construction in progress (2)	3,313	13,103
Intangible lease assets	9,721	4,470
Total purchase price	565,927	332,005
Intangible lease liabilities	(3,296)	(235)
Purchase price (including acquisition costs)	<u>\$ 562,631</u>	<u>\$ 331,770</u>

- (1) During the nine months ended September 30, 2020, the Company acquired fee interests in 122 properties and acquired one property subject to a ground lease.
- (2) Represents amounts incurred at and subsequent to acquisition and includes \$0.1 million and \$0.2 million of capitalized interest expense for the nine months ended September 30, 2021 and 2020, respectively.

During the nine months ended September 30, 2021 and 2020, the Company did not have any investments that individually represented more than 5% of the Company's total investment activity.

Gross Investment Activity

During the nine months ended September 30, 2021 and 2020, the Company had the following gross investment activity:

(Dollar amounts in thousands)	Number of Investment Locations	Dollar Amount of Investments
Gross investments, January 1, 2020	1,000	\$ 2,002,314
Acquisitions of and additions to real estate investments	123	360,676
Sales of investments in real estate	(27)	(42,406)
Relinquishment of properties at end of ground lease term	(3)	(1,931)
Provisions for impairment of real estate ⁽¹⁾		(5,080)
Investments in loans receivable	3	9,656
Principal collections on and settlements of loans and direct financing lease receivables		(207)
Other		(2,617)
Gross investments, September 30, 2020		2,320,405
Less: Accumulated depreciation and amortization ⁽²⁾		(124,489)
Net investments, September 30, 2020	<u>1,096</u>	<u>\$ 2,195,916</u>
Gross investments, January 1, 2021	1,181	\$ 2,528,673
Acquisitions of and additions to real estate investments	209	573,514
Sales of investments in real estate	(36)	(52,948)
Provisions for impairment of real estate ⁽³⁾		(6,120)
Investments in loans receivable	46	87,253
Principal collections on and settlements of loans and direct financing lease receivables	(3)	(2,468)
Other		1,184
Gross investments, September 30, 2021		3,129,088
Less: Accumulated depreciation and amortization ⁽²⁾		(182,567)
Net investments, September 30, 2021	<u>1,397</u>	<u>\$ 2,946,521</u>

- (1) During the nine months ended September 30, 2020, the Company identified and recorded provisions for impairment at 8 vacant properties and six tenanted properties
- (2) Includes \$155.1 million and \$103.1 million of accumulated depreciation as of September 30, 2021 and 2020, respectively.
- (3) During the nine months ended September 30, 2021, the Company identified and recorded provisions for impairment at two vacant properties and 16 tenanted properties.

Real Estate Investments

The Company's investment properties are leased to tenants under long-term operating leases that typically include one or more renewal options. See Note 4—Leases for more information about the Company's leases.

Loans and Direct Financing Lease Receivables

As of September 30, 2021 and December 31, 2020, the Company had 21 and 13 loans receivable outstanding with an aggregate carrying amount of \$235.7 million and \$150.8 million, respectively. The maximum amount of loss due to credit risk is our current principal balance of \$235.7 million.

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The Company's loans receivable portfolio as of September 30, 2021 and December 31, 2020 are summarized below (dollars in thousands):

Loan Type	Monthly Payment ⁽¹⁾	Number of Secured Properties	Effective Interest Rate	Stated Interest Rate	Maturity Date	Principal Balance Outstanding	
						September 30, 2021	December 31, 2020
Mortgage ⁽²⁾⁽³⁾	I/O	2	8.80%	8.10%	2039	\$ 12,000	\$ 12,000
Mortgage ⁽³⁾	P+I	2	8.10%	8.10%	2059	6,096	6,114
Mortgage ⁽²⁾	I/O	2	8.53%	7.80%	2039	7,300	7,300
Mortgage ⁽²⁾	I/O	69	8.16%	7.70%	2034	28,000	28,000
Mortgage ⁽²⁾	I/O	18	8.05%	7.50%	2034	37,105	37,105
Mortgage ⁽²⁾	I/O	1	8.42%	7.70%	2040	5,300	5,300
Mortgage ⁽²⁾	I/O	1	7.00%	7.00 %	2021	—	860
Mortgage ⁽²⁾	I/O	3	8.30%	8.25 %	2022	2,324	2,324
Mortgage ⁽²⁾	I/O	19	7.30%	6.80 %	2035	46,000	46,000
Mortgage ⁽²⁾	I/O	1	7.00%	7.00%	2023	600	—
Mortgage ⁽²⁾	I/O	10	6.89%	6.75%	2026	22,742	—
Mortgage ⁽²⁾	I/O	3	8.30%	8.25%	2023	3,145	—
Mortgage ⁽²⁾	I/O	2	6.87%	6.40%	2036	2,520	—
Mortgage ⁽²⁾	I/O	18	7.51%	7.00%	2036	30,806	—
Mortgage ⁽²⁾	I/O	5	7.51%	7.00%	2036	9,679	—
Mortgage ⁽²⁾	I/O	2	7.85%	7.50%	2031	13,000	—
Mortgage ⁽²⁾	I/O	2	8.29%	8.25%	2023	2,389	—
Mortgage ⁽²⁾	I/O	1	5.72%	8.00%	2052	1,015	—
Leasehold interest	P+I	2	10.69%	⁽⁴⁾	2039	1,435	1,435
Leasehold interest	P+I	1	2.25%	⁽⁵⁾	2034	1,066	1,109
Leasehold interest	P+I	1	2.41%	⁽⁵⁾	2034	1,583	1,645
Leasehold interest	P+I	1	4.97%	⁽⁵⁾	2038	1,574	1,605
Net investment						<u>\$ 235,679</u>	<u>\$ 150,797</u>

(1) I/O: Interest Only; P+I: Principal and Interest

(2) Loan requires monthly payments of interest only with a balloon payment due at maturity.

(3) Loan allows for prepayments in whole or in part without penalty.

(4) This leasehold interest is accounted for as a loan receivable, as the lease for two land parcels contains an option for the lessee to repurchase the leased parcels in 2024 or 2025.

(5) These leasehold interests are accounted for as loans receivable, as the leases for each property contain an option for the relevant lessee to repurchase the leased property in the future.

Scheduled principal payments due to be received under the Company's loans receivable as of September 30, 2021 were as follows:

(in thousands)	Loans Receivable
October 1 - December 31, 2021	\$ 53
2022	2,545
2023	6,371
2024	251
2025	267
Thereafter	226,192
Total	<u>\$ 235,679</u>

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As of September 30, 2021 and December 31, 2020, the Company had \$2.3 million and \$2.4 million, respectively, of net investments accounted for as direct financing lease receivables. The components of the investments accounted for as direct financing lease receivables were as follows:

(in thousands)	September 30, 2021	December 31, 2020
Minimum lease payments receivable	\$ 3,275	\$ 3,529
Estimated unguaranteed residual value of leased assets	271	270
Unearned income from leased assets	(1,201)	(1,357)
Net investment	<u>\$ 2,345</u>	<u>\$ 2,442</u>

Scheduled future minimum non-cancelable base rental payments due to be received under the Company's direct financing lease receivables as of September 30, 2021 were as follows:

(in thousands)	Future Minimum Base Rental Payments
October 1 - December 31, 2021	\$ 86
2022	345
2023	347
2024	289
2025	254
Thereafter	1,954
Total	<u>\$ 3,275</u>

Allowance for Loan Losses

The Company utilizes a real estate loss estimate model (i.e. a RELEM model) which estimates losses on loans and direct financing lease receivables for purposes of calculating an allowance for loan losses. As of September 30, 2021, the balance of the Company's allowance for loan losses was \$0.9 million. Changes in the Company's allowance for loan losses are presented within provision for loan losses in the Company's consolidated statements of operations.

For the nine months ended September 30, 2021 and 2020, the changes to the Company's allowance for loan losses were as follows:

(in thousands)	Loans and Direct Financing Lease Receivables	
Balance at January 1, 2020	\$	—
Cumulative-effect adjustment upon adoption of ASC 326		188
Current period provision for expected credit losses ⁽¹⁾		531
Write-offs charged		—
Recoveries		—
Balance at September 30, 2020	<u>\$</u>	<u>719</u>
Balance at January 1, 2021	\$	1,018
Current period provision for expected credit losses ⁽²⁾		(112)
Write-offs charged		—
Recoveries		—
Balance at September 30, 2021	<u>\$</u>	<u>906</u>

(1) The increase in expected credit losses was due to the changes in assumptions regarding current macroeconomic factors related to COVID-19.

(2) The decrease in expected credit losses is due to assumptions regarding current macroeconomic factors approximating to pre-pandemic values due to the reduction of the adverse impact of the COVID-19 pandemic.

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The Company considers the ratio of loan to value ("LTV") to be a significant credit quality indicator for its loans and direct financing lease portfolio. The following table presents information about the LTV of the Company's loans and direct financing lease receivables measured at amortized cost as of September 30, 2021:

(in thousands)	Amortized Cost Basis by Origination Year						Total Amortized Costs Basis
	2021	2020	2019	2018	2017	Prior	
LTV <60%	\$ 1,374	\$ —	\$ 28,000	\$ —	\$ —	\$ 720	\$ 30,094
LTV 60%-70%	35,742	—	—	—	—	964	36,706
LTV >70%	48,780	56,780	65,002	—	—	661	171,223
	<u>\$ 85,896</u>	<u>\$ 56,780</u>	<u>\$ 93,002</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 2,345</u>	<u>\$ 238,023</u>

Real Estate Investments Held for Sale

The Company continually evaluates its portfolio of real estate investments and may elect to dispose of investments considering criteria including, but not limited to, tenant concentration, tenant credit quality, tenant operation type (e.g., industry, sector or concept), unit-level financial performance, local market conditions and lease rates, associated indebtedness and asset location. Real estate investments held for sale are expected to be sold within twelve months.

The following table shows the activity in real estate investments held for sale and intangible lease liabilities held for sale during the nine months ended September 30, 2021 and 2020.

(Dollar amounts in thousands)	Number of Properties	Real Estate Investments	Intangible Lease Liabilities	Net Carrying Value
Held for sale balance, January 1, 2020	1	\$ 1,211	\$ —	\$ 1,211
Transfers to held for sale classification	2	9,582	—	9,582
Sales	(1)	(1,211)	—	(1,211)
Transfers to held and used classification	—	—	—	—
Held for sale balance, September 30, 2020	<u>2</u>	<u>\$ 9,582</u>	<u>\$ —</u>	<u>\$ 9,582</u>
Held for sale balance, January 1, 2021	8	\$ 17,058	\$ —	\$ 17,058
Transfers to held for sale classification	11	10,333	—	10,333
Sales	(13)	(9,517)	—	(9,517)
Transfers to held and used classification	(4)	(13,890)	—	(13,890)
Held for sale balance, September 30, 2021	<u>2</u>	<u>\$ 3,984</u>	<u>\$ —</u>	<u>\$ 3,984</u>

Significant Concentrations

The Company did not have any tenants (including for this purpose, all affiliates of such tenants) whose rental revenue for the nine months ended September 30, 2021 or 2020 represented 10% or more of total rental revenue in the Company's consolidated statements of operations.

The following table lists the states where the rental revenue from the properties in that state during the periods presented represented 10% or more of total rental revenue in the Company's consolidated statements of operations:

State	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Texas	13.0%	13.1%	13.0%	12.8%
Georgia	*	10.6%	*	10.5%

* State's rental revenue was not greater than 10% of total rental revenue during the period specified.

Intangible Assets and Liabilities

Intangible assets and liabilities consisted of the following as of the dates presented:

(in thousands)	September 30, 2021			December 31, 2020		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Intangible assets:						
In-place leases	\$ 75,475	\$ 23,200	\$ 52,275	\$ 67,986	\$ 18,767	\$ 49,219
Intangible market lease assets	11,692	4,223	7,469	12,285	4,059	8,226
Total intangible assets	<u>\$ 87,167</u>	<u>\$ 27,423</u>	<u>\$ 59,744</u>	<u>\$ 80,271</u>	<u>\$ 22,826</u>	<u>\$ 57,445</u>
Intangible market lease liabilities	<u>\$ 15,936</u>	<u>\$ 3,069</u>	<u>\$ 12,867</u>	<u>\$ 12,772</u>	<u>\$ 2,604</u>	<u>\$ 10,168</u>

The remaining weighted average amortization period for the Company's intangible assets and liabilities as of September 30, 2021, by category and in total, were as follows:

	Years Remaining
In-place leases	12.9
Intangible market lease assets	36.1
Total intangible assets	33.2
Intangible market lease liabilities	16.6

The following table discloses amounts recognized within the consolidated statements of operations related to amortization of in-place leases, amortization and accretion of above- and below-market lease assets and liabilities, net and the amortization and accretion of above- and below-market ground leases for the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Amortization of in-place leases ⁽¹⁾	\$ 1,810	\$ 1,692	\$ 5,828	\$ 5,219
Amortization (accretion) of market lease intangibles, net ⁽²⁾	(115)	(490)	(48)	107
Amortization (accretion) of above- and below-market ground lease intangibles, net ⁽³⁾	(88)	91	(265)	304

- (1) Reflected within depreciation and amortization expense.
- (2) Reflected within rental revenue.
- (3) Reflected within property expenses.

The following table provides the estimated amortization of in-place lease assets to be recognized as a component of depreciation and amortization expense for the next five years and thereafter:

(in thousands)	In-Place Lease Assets
October 1 - December 31, 2021	\$ 1,644
2022	6,471
2023	6,050
2024	5,370
2025	4,316
Thereafter	28,424
Total	<u>\$ 52,275</u>

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The following table provides the estimated net amortization of above- and below-market lease intangibles to be recognized as a component of rental revenue for the next five years and thereafter:

(in thousands)	Above Market Lease Asset	Below Market Lease Liabilities	Net Adjustment to Rental Revenue
October 1 - December 31, 2021	\$ (185)	\$ 185	\$ —
2022	(740)	745	5
2023	(708)	714	6
2024	(675)	711	36
2025	(670)	715	45
Thereafter	(4,491)	9,797	5,306
Total	\$ (7,469)	\$ 12,867	\$ 5,398

4. Leases

As Lessor

The Company's investment properties are leased to tenants under long-term operating leases that typically include one or more tenant renewal options. The Company's leases provide for annual base rental payments (generally payable in monthly installments), and generally provide for increases in rent based on fixed contractual terms or as a result of increases in the Consumer Price Index.

Substantially all of the leases are triple-net, which means that the lessees are responsible for paying all property operating expenses, including maintenance, insurance, utilities, property taxes and, if applicable, ground rent expense; therefore, the Company is generally not responsible for repairs or other capital expenditures related to the properties while the triple-net leases are in effect and, at the end of the lease term, the lessees are responsible for returning the property to the Company in a substantially similar condition as when they took possession. Some of the Company's leases provide that in the event the Company wishes to sell the property subject to that lease, it first must offer the lessee the right to purchase the property on the same terms and conditions as any offer which it intends to accept for the sale of the property.

Scheduled future minimum base rental payments due to be received under the remaining non-cancelable term of the operating leases in place as of September 30, 2021 were as follows:

(in thousands)	Future Minimum Base Rental Receipts
October 1 - December 31, 2021	\$ 56,709
2022	229,729
2023	233,127
2024	234,374
2025	233,521
Thereafter	2,610,840
Total	\$ 3,598,300

Since lease renewal periods are exercisable at the option of the lessee, the preceding table presents future minimum base rental payments to be received during the initial non-cancelable lease term only. In addition, the future minimum lease payments exclude contingent rent payments, as applicable, that may be collected from certain tenants based on provisions related to performance thresholds and exclude increases in annual rent based on future changes in the Consumer Price Index, among other items.

The fixed and variable components of lease revenues for the three and nine months ended September 30, 2021 and 2020 were as follows:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Fixed lease revenues	\$ 54,468	\$ 40,375	\$ 151,544	\$ 122,606
Variable lease revenues ⁽¹⁾	616	171	1,700	939
Total lease revenues ⁽²⁾	<u>\$ 55,084</u>	<u>\$ 40,546</u>	<u>\$ 153,244</u>	<u>\$ 123,545</u>

- (1) Includes contingent rent based on a percentage of the tenant's gross sales and costs paid by the Company for which it is reimbursed by its tenants.
(2) Excludes the amortization and accretion of above- and below-market lease intangible assets and liabilities and lease incentives and the adjustment to rental revenue for tenant credit.

As Lessee

The Company has a number of ground leases, an office lease and other equipment leases which are classified as operating leases. As of September 30, 2021, the Company's right of use ("ROU") assets and lease liabilities were \$6.1 million and \$8.2 million, respectively. As of December 31, 2020, the Company's ROU assets and lease liabilities were \$6.4 million and \$8.8 million, respectively.

The discount rate applied to measure each ROU asset and lease liability is based on the Company's incremental borrowing rate ("IBR"). The Company considers the general economic environment and its historical borrowing activity and factors in various financing and asset specific adjustments to ensure the IBR is appropriate to the intended use of the underlying lease. As the Company did not elect to apply hindsight, lease term assumptions determined under ASC 840 were carried forward and applied in calculating the lease liabilities recorded under ASC 842. Certain of the Company's ground leases offer renewal options which it assesses against relevant economic factors to determine whether it is reasonably certain of exercising or not exercising the option. Lease payments associated with renewal periods that the Company is reasonably certain will be exercised, if any, are included in the measurement of the corresponding lease liability and ROU asset.

The following table sets forth information related to the measurement of the Company's lease liabilities as of the dates presented:

	September 30, 2021	December 31, 2020
Weighted average remaining lease term (in years)	23.3	22.4
Weighted average discount rate	6.37%	6.41%

Upon adoption of ASC 842 (see Note 2—Summary of Significant Accounting Policies), ground lease rents are no longer presented on a net basis and instead are reflected on a gross basis in the Company's consolidated statements of operations for the three and nine months ended September 30, 2021 and 2020.

The following table sets forth the details of rent expense for the three and nine months ended September 30, 2021 and 2020:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Fixed rent expense - ground leases	\$ 239	\$ 202	\$ 718	\$ 665
Fixed rent expense - office and equipment leases	168	128	423	385
Variable rent expense	—	—	—	—
Total rent expense	<u>\$ 407</u>	<u>\$ 330</u>	<u>\$ 1,141</u>	<u>\$ 1,050</u>

As of September 30, 2021, future lease payments due from the Company under the ground, office and equipment operating leases where the Company is directly responsible for payment and the future lease payments

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due under the ground operating leases where the Company's tenants are directly responsible for payment over the next five years and thereafter were as follows:

(in thousands)	Office and Equipment Leases	Ground Leases to be Paid by the Company	Ground Leases to be Paid Directly by the Company's Tenants	Total Future Minimum Base Rental Payments
October 1 - December 31, 2021	\$ 128	\$ 38	\$ 202	\$ 368
2022	522	151	811	1,484
2023	525	131	485	1,141
2024	531	24	436	991
2025	538	—	356	894
Thereafter	—	—	14,562	14,562
Total	<u>\$ 2,244</u>	<u>\$ 344</u>	<u>\$ 16,852</u>	<u>19,440</u>
Present value discount				(11,276)
Lease liabilities				<u>\$ 8,164</u>

The Company has adopted the short-term lease policy election and accordingly, the table above excludes future minimum base cash rental payments by the Company or its tenants on leases that have a term of less than 12 months at lease inception. The total of such future obligations is not material.

5. Long Term Debt

The following table summarizes the Company's outstanding indebtedness as of September 30, 2021 and December 31, 2020:

(in thousands)	Maturity Date	Principal Outstanding		Weighted Average Interest Rate ⁽¹⁾	
		September 30, 2021	December 31, 2020	September 30, 2021	December 31, 2020
Unsecured term loans:					
April 2019 Term Loan	April 2024	\$ 200,000	\$ 200,000	1.3%	1.4%
November 2019 Term Loan	November 2026	430,000	430,000	1.6%	1.7%
Senior Unsecured Notes	July 2031	400,000	—	3.0%	—%
Revolving Credit Facility	April 2023	—	18,000	—%	1.4%
Secured borrowings:					
Series 2017-1 Notes	—	—	173,193	—%	4.2%
Total principal outstanding		<u>\$ 1,030,000</u>	<u>\$ 821,193</u>	2.1%	2.1%

(1) Interest rates are presented as stated in debt agreements and do not reflect the impact of the Company's interest rate swap and lock agreements, where applicable (see Note 6—Derivative and Hedging Activities).

The following table summarizes the scheduled principal payments on the Company's outstanding indebtedness as of September 30, 2021:

(in thousands)	April 2019 Term Loan	November 2019 Term Loan	Senior Unsecured Notes	Revolving Credit Facility	Total
October 1 - December 31, 2021	\$ —	\$ —	\$ —	\$ —	\$ —
2022	—	—	—	—	—
2023	—	—	—	—	—
2024	200,000	—	—	—	200,000
2025	—	—	—	—	—
Thereafter	—	430,000	400,000	—	830,000
Total	<u>\$ 200,000</u>	<u>\$ 430,000</u>	<u>\$ 400,000</u>	<u>\$ —</u>	<u>\$ 1,030,000</u>

The Company was not in default of any provisions under any of its outstanding indebtedness as of September 30, 2021 or December 31, 2020.

Revolving Credit Facility and April 2019 Term Loan

On April 12, 2019, the Company, through the Operating Partnership, entered into an amended and restated credit agreement (the “Amended Credit Agreement”) with its group of lenders, amending and restating the terms of the Company’s previous \$300.0 million revolving credit facility (the “2018 Credit Facility”) to increase the maximum aggregate initial original principal amount of the revolving loans available thereunder up to \$400.0 million (the “Revolving Credit Facility”) and to permit the incurrence of an additional \$200.0 million in term loans thereunder (the “April 2019 Term Loan”).

The Revolving Credit Facility has a term of four years from April 12, 2019, with an extension option of up to one year exercisable by the Operating Partnership, subject to certain conditions, and the April 2019 Term Loan has a term of five years from the effective date of the amended agreement. The loans under each of the Revolving Credit Facility and the April 2019 Term Loan initially bear interest at an annual rate of applicable LIBOR plus the applicable margin (which applicable margin varies between the Revolving Credit Facility and the April 2019 Term Loan).

The applicable LIBOR is the rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin initially is a spread set according to a leverage-based pricing grid. At the Operating Partnership’s election, on and after receipt of an investment grade corporate credit rating from Standard & Poor’s (“S&P”) or Moody’s Investors Services, Inc. (“Moody’s”), the applicable margin will be a spread set according to the Company’s corporate credit ratings provided by S&P and/or Moody’s. The Revolving Credit Facility and the April 2019 Term Loan are freely pre-payable at any time and the Revolving Credit Facility is mandatorily payable if borrowings exceed the borrowing base or the facility limit. The Operating Partnership may re-borrow amounts paid down on the Revolving Credit Facility but not on the April 2019 Term Loan.

The Operating Partnership is required to pay revolving credit fees throughout the term of the Revolving Credit Agreement based upon its usage of the Revolving Credit Facility, at a rate which depends on its usage of such facility during the period before the Company receives an investment grade corporate credit rating from S&P or Moody’s, and which rate shall be based on the corporate credit rating from S&P and/or Moody’s after the time, if applicable, the Company receives such a rating. The Amended Credit Agreement has an accordion feature to increase, subject to certain conditions, the maximum availability of credit (either through increased revolving commitments or additional term loans) by up to \$200 million.

Additionally, on November 22, 2019, the Company further amended the Amended Credit Agreement to update certain terms to be consistent with those as described under, and to acknowledge, where applicable, the November 2019 Term Loan (as defined below) and to make certain other changes to the Amended Credit Agreement consistent with market practice on future replacement of the LIBOR rate and qualified financial contracts.

The Operating Partnership is the borrower under the Amended Credit Agreement, and the Company and each of its subsidiaries that owns a direct or indirect interest in an eligible real property asset are guarantors under the Amended Credit Agreement.

Under the terms of the Amended Credit Agreement, the Company is subject to various restrictive financial and nonfinancial covenants which, among other things, require the Company to maintain certain leverage ratios, cash flow and debt service coverage ratios, secured borrowing ratios and a minimum level of tangible net worth.

The Amended Credit Agreement restricts the Company’s ability to pay distributions to its stockholders under certain circumstances. However, the Company may make distributions to the extent necessary to maintain its qualification as a REIT under the Code. The Amended Credit Agreement contains certain additional covenants that, subject to exceptions, limit or restrict the Company’s incurrence of indebtedness and liens, disposition of assets, transactions with affiliates, mergers and fundamental changes, modification of organizational documents, changes to fiscal periods, making of investments, negative pledge clauses and lines of business and REIT qualification.

In May 2019, the Company borrowed the entire \$200.0 million available under the April 2019 Term Loan and used the proceeds to repurchase, in part, notes previously issued under its Master Trust Funding Program.

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The Company was in compliance with all financial covenants and was not in default on any provisions under the Amended Credit Facility as of September 30, 2021 and December 31, 2020.

The following table presents information about the Revolving Credit Facility for the periods presented:

(in thousands)	Nine months ended September 30,	
	2021	2020
Balance on January 1,	\$ 18,000	\$ 46,000
Borrowings	179,000	69,000
Repayments	(197,000)	(115,000)
Balance on September 30,	<u>\$ —</u>	<u>\$ —</u>

The following table presents information about interest expense related to the Revolving Credit Facility for the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Interest expense	\$ 264	\$ 256	\$ 1,035	\$ 1,110
Amortization of deferred financing costs	291	291	874	874
Total	<u>\$ 555</u>	<u>\$ 547</u>	<u>\$ 1,909</u>	<u>\$ 1,984</u>

Total deferred financing costs, net, of \$1.7 million and \$2.5 million related to the Revolving Credit Facility were included within rent receivables, prepaid expenses and other assets, net on the Company's consolidated balance sheets as of September 30, 2021 and December 31, 2020, respectively.

As of September 30, 2021 and December 31, 2020, the Company had \$400.0 million and \$382.0 million, respectively, of unused borrowing capacity under the Revolving Credit Facility.

November 2019 Term Loan

On November 26, 2019, the Company, through the Operating Partnership, entered into a new \$430 million term loan credit facility (the "November 2019 Term Loan") with a group of lenders. The November 2019 Term Loan provides for term loans to be drawn up to an aggregate amount of \$430 million with a maturity of November 26, 2026. The Company borrowed the entire \$430.0 million available under the November 2019 Term Loan in separate draws in December 2019 and March 2020 and used the proceeds to voluntarily prepay notes previously issued under its Master Trust Funding Program at par, to repay amounts outstanding under the Revolving Credit Facility and for general working capital purposes.

Borrowings under the November 2019 Term Loan bear interest at an annual rate of applicable LIBOR plus the applicable margin. The applicable LIBOR will be the rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin will initially be a spread set according to a leverage-based pricing grid. At the Operating Partnership's irrevocable election, on and after receipt of an investment grade corporate credit rating from S&P or Moody's, the applicable margin will be a spread set according to the Company's corporate credit ratings provided by S&P and/or Moody's.

The November 2019 Term Loan is pre-payable at any time by the Operating Partnership (as borrower), provided, that if the loans under the November 2019 Term Loan were repaid on or before November 26, 2020, they were subject to a two percent prepayment premium, and if repaid thereafter but on or before November 26, 2021, they are subject to a one percent prepayment premium. After November 26, 2021 the loans may be repaid without penalty. The Operating Partnership may not re-borrow amounts paid down on the November 2019 Term Loan. The Operating Partnership was required to pay a ticking fee on any undrawn portion of the November 2019 Term Loan for the period from November 26, 2019 through March 26, 2020, the date that the November 2019 Term Loan was fully drawn. The November 2019 Term Loan has an accordion feature to increase, subject to certain conditions, the maximum availability of the facility up to an aggregate of \$500 million.

The Operating Partnership is the borrower under the November 2019 Term Loan, and the Company and each of its subsidiaries that owns a direct or indirect interest in an eligible real property asset are guarantors under

the facility. Under the terms of the November 2019 Term Loan, the Company is subject to various restrictive financial and nonfinancial covenants which, among other things, require the Company to maintain certain leverage ratios, cash flow and debt service coverage ratios, secured borrowing ratios and a minimum level of tangible net worth.

Additionally, the November 2019 Term Loan restricts the Company's ability to pay distributions to its stockholders under certain circumstances. However, the Company may make distributions to the extent necessary to maintain its qualification as a REIT under the Code. The facility contains certain covenants that, subject to exceptions, limit or restrict the Company's incurrence of indebtedness and liens, disposition of assets, transactions with affiliates, mergers and fundamental changes, modification of organizational documents, changes to fiscal periods, making of investments, negative pledge clauses and lines of business and REIT qualification.

The Company was in compliance with all financial covenants and was not in default of any provisions under the November 2019 Term Loan as of September 30, 2021 and December 31, 2020.

The following table presents information about aggregate interest expense related to the April 2019 and November 2019 Term Loan Facilities:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Interest expense	\$ 2,503	\$ 2,620	\$ 7,378	\$ 9,109
Amortization of deferred financing costs	178	178	534	534
Total	\$ 2,681	\$ 2,798	\$ 7,912	\$ 9,643

Total deferred financing costs, net, of \$3.2 million and \$3.7 million related to the term loan facilities are included as a component of unsecured term loans, net of deferred financing costs on the Company's consolidated balance sheets as of September 30, 2021 and December 31, 2020, respectively.

The Company fixed the interest rates on its term loan facilities' variable-rate debt through the use of interest rate swap agreements. See Note 6—Derivative and Hedging Activities for additional information.

Senior Unsecured Notes

In June 2021, the Company completed a public offering of \$400.0 million in aggregate principal amount of senior unsecured notes (the "Senior Unsecured Notes"), resulting in net proceeds of \$396.6 million. The Senior Unsecured Notes were issued by the Operating Partnership and are fully and unconditionally guaranteed by the Company. The notes were issued at 99.8% of their principal amount. In connection with the June 2021 offering, the Operating Partnership incurred \$4.7 million in deferred financing costs and an offering discount of \$0.8 million.

The following is a summary of the Senior Unsecured Notes outstanding as of September 30, 2021:

(dollars in thousands)	Maturity Date	Interest Payment Dates	Stated Interest Rate	Principal Outstanding
2031 Senior Notes	July 15, 2031	January 15 and July 15	2.95%	\$ 400,000

The Senior Unsecured Notes are redeemable in whole at any time or in part from time to time, at the Operating Partnership's option, at a redemption price equal to the sum of:

- 100% of the principal amount of the notes to be redeemed plus accrued and unpaid interest, if any, up to, but not including, the redemption date; and
- a make-whole premium calculated in accordance with the indenture governing the notes.

The following table presents information about interest expense related to the Senior Unsecured Notes:

(in thousands)	Three months ended September 30, 2021	Nine months ended September 30, 2021
Interest expense	\$ 2,927	\$ 3,025
Amortization of deferred financing costs and original issue discount	141	152
Total	<u>\$ 3,068</u>	<u>\$ 3,177</u>

Total deferred financing costs, net, of \$4.6 million related to the Senior Unsecured Notes were included within Senior Unsecured Notes, net on the Company's consolidated balance sheet as of September 30, 2021.

The Company was in compliance with all financial covenants and was not in default of any provisions under the 2031 Senior Notes as of September 30, 2021.

Secured Borrowings

In the normal course of business, the Company has transferred financial assets in various transactions with Special Purpose Entities ("SPE") determined to be VIEs, which primarily consisted of securitization trusts established for a limited purpose (the "Master Trust Funding Program"). These SPEs were formed for the purpose of securitization transactions in which the Company transferred assets to an SPE, which then issued to investors various forms of debt obligations supported by those assets. In these securitization transactions, the Company typically received cash from the SPE as proceeds for the transferred assets and retained the rights and obligations to service the transferred assets in accordance with servicing guidelines. All debt obligations issued from the SPEs were non-recourse to the Company.

In accordance with the accounting guidance for asset transfers, the Company considered any ongoing involvement with transferred assets in determining whether the assets can be derecognized from the balance sheets. For transactions that did not meet the requirements for derecognition and remained on the consolidated balance sheets, the transferred assets could not be pledged or exchanged by the Company.

The Company evaluated its interest in certain entities to determine if these entities met the definition of a VIE and whether the Company was the primary beneficiary and, therefore, should consolidate the entity based on the variable interests it held both at inception and when there was a change in circumstances that required a reconsideration. The Company determined that the SPEs created in connection with its Master Trust Funding Program should be consolidated as the Company was the primary beneficiary of each of these entities. Tenant rentals received on assets transferred to SPEs under the Master Trust Funding Program were sent to the trustee and used to pay monthly principal and interest payments.

Series 2017-1 Notes

In July 2017, the Company issued a series of notes under the Master Trust Funding Program, consisting of \$232.4 million of Class A Notes and \$15.7 million of Class B Notes (together, the "Series 2017-1 Notes"). The Series 2017-1 Notes were issued by three SPEs formed to hold assets and issue the secured borrowings associated with the securitization.

In February 2020, the Company voluntarily prepaid \$62.3 million of the Class A Series 2017-1 Notes at par plus accrued interest pursuant to the terms of the agreements related to such securities. The Company was not subject to the payment of a make whole amount in connection with this prepayment. The Company accounted for this prepayment as a debt extinguishment. In addition, the Company recorded a \$0.9 million loss on repayment of secured borrowings related to the amortization of deferred financing costs on the \$62.3 million voluntary prepayment of the Class A Series 2017-1 Notes during the nine months ended September 30, 2021.

In June 2021, the Company voluntarily prepaid the remaining \$171.2 million of principal outstanding on the Series 2017-1 Notes and paid a make-whole premium of \$2.5 million pursuant to the terms of the agreements related to such securities. The Company accounted for this prepayment as a debt extinguishment and recorded a \$4.4 million loss on repayment of secured borrowings related to the make-whole premium payment, legal fees and amortization of deferred financing costs during the nine months ended September 30, 2021.

The following table presents information about interest expense related to the Master Trust Funding Program:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Interest expense	\$ —	\$ 1,831	\$ 3,551	\$ 5,778
Amortization of deferred financing costs	—	156	312	500
Total	\$ —	\$ 1,987	\$ 3,863	\$ 6,278

Total deferred financing costs, net, of \$2.2 million related to the Master Trust Funding Program were included within secured borrowings, net of deferred financing costs on the Company's consolidated balance sheets as of December 31, 2020. There were no deferred financing costs as of September 30, 2021.

6. Derivative and Hedging Activities

The Company does not enter into derivative financial instruments for speculative or trading purposes. The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish these objectives, the Company uses interest rate swap and lock agreements as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount.

These derivatives are considered cash flow hedges and are recorded on a gross basis at fair value. Subsequent to the adoption of ASU 2017-12, assessments of hedge effectiveness are performed quarterly using either a qualitative or quantitative approach. The Company recognizes the entire change in the fair value in accumulated other comprehensive income (loss) and the change is reflected as derivative changes in fair value in the supplemental disclosures of non-cash financing activities in the consolidated statements of cash flows. The amounts recorded in accumulated other comprehensive income (loss) will subsequently be reclassified to interest expense as interest payments are made on the Company's borrowings under its variable-rate term loan facilities. During the next twelve months, the Company estimates that \$10.4 million will be reclassified from accumulated other comprehensive loss as an increase to interest expense. The Company does not have netting arrangements related to its derivatives.

The use of derivative financial instruments carries certain risks, including the risk that the counterparties to these contractual arrangements are not able to perform under the agreements. To mitigate this risk, the Company only enters into derivative financial instruments with counterparties with high credit ratings and with major financial institutions with which the Company and its affiliates may also have other financial relationships. The Company does not anticipate that any of the counterparties will fail to meet their obligations. As of September 30, 2021, there were no events of default related to the Company's derivative financial instruments.

The following table summarizes the notional amount at inception and fair value of these instruments on the Company's balance sheet as of September 30, 2021 and December 31, 2020 (dollar amounts in thousands):

Derivatives Designated as Hedging Instruments ⁽¹⁾	Fixed Rate Paid by Company	Effective Date	Maturity Date	Notional Value ⁽²⁾	Fair value of Asset/(Liability)	
					September 30, 2021	December 31, 2020
Interest Rate Swap	2.06%	05/14/2019	04/12/2024	\$ 100,000	\$ (4,193)	\$ (6,176)
Interest Rate Swap	2.06%	05/14/2019	04/12/2024	50,000	(2,097)	(3,089)
Interest Rate Swap	2.07%	05/14/2019	04/12/2024	50,000	(2,101)	(3,094)
Interest Rate Swap	1.61%	12/09/2019	11/26/2026	175,000	(5,849)	(11,838)
Interest Rate Swap	1.61%	12/09/2019	11/26/2026	50,000	(1,684)	(3,396)
Interest Rate Swap	1.60%	12/09/2019	11/26/2026	25,000	(822)	(1,675)
Interest Rate Swap	1.36%	07/09/2020	11/26/2026	100,000	(2,091)	(5,353)
Interest Rate Swap	1.36%	07/09/2020	11/26/2026	80,000	(1,674)	(4,291)
				\$ 630,000	\$ (20,511)	\$ (38,912)

(1) All interest rate swaps have a 1 month LIBOR variable rate paid by the bank.

(2) Notional value indicates the extent of the Company's involvement in these instruments, but does not represent exposure to credit, interest rate or market risks.

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The Company has agreements with each of its derivative counterparties that contain a provision where if the Company either defaults or is capable of being declared in default on any of its indebtedness, then the Company could also be declared in default on its derivative obligations.

In June 2021, the Company entered into a treasury rate lock agreement which was designated as a cash flow hedge associated with \$330.0 million of the Company's expected public offering of Senior Unsecured Notes. In June 2021, the agreement was settled in accordance with its terms. The Company recorded a deferred loss of \$4.8 million from the settlement of this treasury rate lock agreement, which was recognized as a component of other comprehensive income (loss) on the Consolidated Statements of Comprehensive Income/(Loss).

The following table presents amounts recorded to accumulated other comprehensive gain/loss related to derivative and hedging activities for the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Other comprehensive income (loss)	\$ 2,779	\$ 3,006	\$ 13,695	\$ (40,061)

As of September 30, 2021, the fair value of derivatives in a net liability position including accrued interest but excluding any adjustment for nonperformance risk related to these agreements was \$20.0 million. As of December 31, 2020, the fair value of derivatives in a net liability position including accrued interest but excluding any adjustment for nonperformance risk related to these agreements was \$38.9 million. As of September 30, 2021 and December 31, 2020, there were no derivatives in a net asset position.

During the three months ended September 30, 2021 and 2020, the Company recorded a loss on the change in fair value of its interest rate swaps of \$2.7 million and \$2.4 million, respectively, which was included in interest expense in the Company's consolidated statements of operations. During the nine months ended September 30, 2021 and 2020, the Company recorded a loss on the change in fair value of its interest rate swaps of \$7.6 million and \$4.2 million, respectively, which was included in interest expense in the Company's consolidated statements of operations.

As of September 30, 2021 and December 31, 2020, the Company had not posted any collateral related to these agreements and was not in breach of any provisions of such agreements. If the Company had breached any of these provisions, it could have been required to settle its obligations under the agreements at their aggregate termination value of \$20.6 million and \$40.2 million as of September 30, 2021 and December 31, 2020, respectively.

7. Equity

Stockholders' Equity

In April 2021, the Company completed a follow-on offering of 8,222,500 shares of its common stock, including 1,072,500 shares of common stock purchased by the underwriters pursuant to an option to purchase additional shares, at a public offering price of \$23.50 per share. Net proceeds from this follow-on offering, after deducting underwriting discounts and commissions and other expenses, were \$185.1 million.

In September 2020, the Company completed a follow-on offering of 10,120,000 shares of its common stock, including 1,320,000 shares of common stock purchased by the underwriters pursuant to an option to purchase additional shares, at an offering price of \$19.00 per share. Net proceeds from this follow-on offering, after deducting underwriting discounts and commissions and other expenses, were \$184.1 million.

In January 2020, the Company completed a follow-on offering of 7,935,000 shares of its common stock, including 1,035,000 shares of common stock purchased by the underwriters pursuant to an option to purchase additional shares, at an offering price of \$25.20 per share. Net proceeds from this follow-on offering, after deducting underwriting discounts and commissions and other expenses, were \$191.5 million.

At the Market Program

In July 2021, the Company established a new at the market common equity offering program, pursuant to which it can publicly offer and sell, from time to time, shares of its common stock with an aggregate gross sales

price of up to \$350 million (the “2021 ATM Program”). In connection with establishing the 2021 ATM Program, the Company terminated its prior at the market program, which it established in June 2020 (the “2020 ATM Program”) and no additional stock can be issued thereunder. Pursuant to the 2020 ATM Program, the Company could publicly offer and sell shares of its common stock with an aggregate gross sales price of up to \$250 million and, prior to its termination, the Company issued common stock with an aggregate gross sales price of \$166.8 million thereunder.

As of September 30, 2021, the Company issued common stock with an aggregate gross sales price of \$95.0 million under the 2021 ATM Program and could issue additional common stock with an aggregate gross sales price of up to \$255.0 million under the 2021 ATM Program. As the context requires, the 2021 ATM Program, the 2020 ATM Program and prior ATM programs are referred to herein as the “ATM Program.”

The following table details information related to activity under the ATM Program for each period presented:

(in thousands, except share and per share data)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Shares of common stock sold	3,362,712	1,527,549	6,721,554	2,809,104
Weighted average sale price per share	\$ 30.51	\$ 17.88	\$ 27.15	\$ 18.13
Gross proceeds	\$ 102,590	\$ 27,308	\$ 182,510	\$ 50,915
Net proceeds	\$ 101,125	\$ 26,864	\$ 179,628	\$ 49,887

Dividends on Common Stock

During the nine months ended September 30, 2021 and 2020, the Company’s board of directors declared the following quarterly cash dividends on common stock:

Date Declared	Record Date	Date Paid	Dividend per Share of Common Stock	Total Dividend (in thousands)
September 2, 2021	September 30, 2021	October 14, 2021	\$ 0.25	\$ 30,397
May 27, 2021	June 30, 2021	July 15, 2021	\$ 0.25	\$ 29,559
March 5, 2021	March 31, 2021	April 15, 2021	\$ 0.24	\$ 26,265
September 4, 2020	September 30, 2020	October 15, 2020	\$ 0.23	\$ 24,115
June 11, 2020	June 30, 2020	July 15, 2020	\$ 0.23	\$ 21,419
March 18, 2020	March 31, 2020	April 15, 2020	\$ 0.23	\$ 21,168

8. Non-controlling Interests

Essential Properties OP G.P., LLC, a wholly owned subsidiary of the Company, is the sole general partner of the Operating Partnership and holds a 1.0% general partner interest in the Operating Partnership. The Company contributes the net proceeds from issuing shares of common stock to the Operating Partnership in exchange for a number of limited partnership in the Operating Partnership (“OP Units”) equal to the number of shares of common stock issued.

As of September 30, 2021, the Company held 121,362,362 OP Units, representing a 99.5% limited partner interest in the Operating Partnership. As of the same date, former members of EPRT Holdings, LLC (the “Non-controlling OP Unit Holders”) held 553,847 OP Units in the aggregate, representing a 0.5% limited partner interest in the Operating Partnership. The OP Units held by the Non-controlling OP Unit Holders are presented as non-controlling interests in the Company’s consolidated financial statements.

A holder of OP Units has the right to distributions per unit equal to dividends per share paid on the Company’s common stock and has the right to redeem OP Units for cash or, at the Company’s election, shares of the Company’s common stock on a one-for-one basis, provided, however, that such OP Units must have been outstanding for at least one year. Distributions to OP Unit holders are declared and paid concurrently with the Company’s cash dividends to common stockholders. See Note 7—Equity for details.

9. Equity Based Compensation

Equity Incentive Plan

In 2018, the Company adopted an equity incentive plan (the "Equity Incentive Plan"), which provides for the grant of incentive stock options, nonqualified stock options, stock appreciation rights, restricted stock, restricted stock units, other stock awards, performance awards and LTIP units. Officers, employees, non-employee directors, consultants, independent contractors and agents who provide services to the Company or to any subsidiary of the Company are eligible to receive such awards. A maximum of 3,550,000 shares may be issued under the Equity Incentive Plan, subject to certain conditions.

The following table presents information about the Company's restricted stock awards ("RSAs"), and restricted stock units ("RSUs") during the nine months ended September 30, 2021 and 2020:

	Restricted Stock Awards		Restricted Stock Units	
	Shares	Wtd. Avg. Grant Date Fair Value	Units	Wtd. Avg. Grant Date Fair Value
Unvested, January 1, 2020	492,701	\$ 13.72	100,814	\$ 22.80
Granted	3,658	15.68	259,488	25.14
Vested	(255,761)	13.73	(42,658)	21.00
Forfeited	—	—	(5,571)	—
Unvested, September 30, 2020	<u>240,598</u>	<u>\$ 13.74</u>	<u>312,073</u>	<u>\$ 25.40</u>
Unvested, January 1, 2021	240,598	\$ 13.73	321,602	\$ 25.27
Granted	—	—	213,686	31.78
Vested	(221,694)	13.70	(69,702)	18.74
Forfeited	—	—	(7,717)	23.52
Unvested, September 30, 2021	<u>18,904</u>	<u>\$ 14.12</u>	<u>457,869</u>	<u>\$ 29.33</u>

Restricted Stock Awards

On June 25, 2018, restricted stock awards ("RSAs") relating to an aggregate of 691,290 shares of unvested restricted common stock were granted to the Company's directors, executive officers and other employees under the Equity Incentive Plan. These RSAs vested over periods ranging from one year to three years from the date of grant, subject to the individual recipient's continued provision of service to the Company through the applicable vesting dates. The final vesting of these RSAs occurred on June 25, 2021.

In January 2019, RSAs relating to an aggregate of 46,368 shares of unvested restricted common stock were granted to the Company's executive officers, other employees and an external consultant under the Equity Incentive Plan. These RSAs vest over periods ranging from one year to four years from the date of grant, subject to the individual recipient's continued provision of service to the Company through the applicable vesting dates. In June 2020, additional RSAs relating to an aggregate of 3,658 shares of unvested restricted common stock were granted to certain members of the Company's board of directors which vested immediately upon grant. The Company estimates the grant date fair value of RSAs granted under the Equity Incentive Plan using the average market price of the Company's common stock on the date of grant.

The following table presents information about the Company's RSAs for the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Compensation cost recognized in general and administrative expense	\$ 35	\$ 759	\$ 1,513	\$ 2,646
Dividends declared on unvested RSAs and charged directly to distributions in excess of cumulative earnings	5	55	65	221
Fair value of shares vested during the period	—	—	3,037	3,512

The following table presents information about the Company's RSAs as of the dates presented:

(Dollars in thousands)	September 30, 2021		December 31, 2020	
Total unrecognized compensation cost	\$	165	\$	1,678
Weighted average period over which compensation cost will be recognized (in years)		1.3		0.7

Restricted Stock Units

In January 2019 and 2020 and February 2021, the Company issued target grants of 119,085, 84,684, and 126,353 performance-based RSUs, respectively, to the Company's executive officers under the Equity Incentive Plan. Of these awards, 75% are non-vested RSUs for which vesting percentages and the ultimate number of units vesting will be calculated based on the total shareholder return ("TSR") of the Company's common stock as compared to the TSR of peer companies identified in the grant agreements. The payout schedule can produce vesting percentages ranging from 0% to 250% of target. TSR will be calculated based upon the average closing price for the 20-trading day period ending December 31, 2021 (for the 2019 grants), December 31, 2022 (for the 2020 grants) and December 31, 2023 (for the 2021 grants) divided by the average closing price for the 20-trading day period ended January 1, 2019 (for the 2019 grants), January 1, 2020 (for the 2020 grants), or January 1, 2021 (for the 2021 grants). The target number of units is based on achieving a TSR equal to the 50th percentile of the peer group. The Company recorded expense on these TSR RSUs based on achieving the target.

The grant date fair value of the TSR RSUs was measured using a Monte Carlo simulation model based on the following assumptions:

	Grant Year		
	2021	2020	2019
Volatility	55%	20%	18%
Risk free rate	0.20%	1.61%	2.57%

The remaining 25% of these performance-based RSUs vest based on the Compensation Committee's subjective evaluation of the individual recipient's achievement of certain strategic objectives. In May 2020, the Compensation Committee evaluated and subjectively awarded 7,596 of these RSUs to a former executive officer of the Company, which vested immediately. As of September 30, 2021, the Compensation Committee had not identified specific performance targets relating to the individual recipients' achievement of strategic objectives for the remainder of the subjective awards. As such, these awards do not have either a service inception or a grant date for GAAP accounting purposes and the Company recorded no compensation cost with respect to this portion of the performance-based RSUs during the three and nine months ended September 30, 2021 and 2020.

In June 2019 and 2020, the Company issued 11,500 and 26,817 RSUs, respectively, to the Company's independent directors. These awards vested in full on the earlier of one year from the grant date or the first annual meeting of stockholders that occurs after the grant date, subject to the individual recipient's continued provision of service to the Company through the applicable vesting date. The Company estimated the grant date fair value of these RSUs using the average market price of the Company's common stock on the date of grant.

During the year ended December 31, 2020, the Company issued an aggregate of 157,943 RSUs to the Company's executive officers, other employees and directors under the Equity Incentive Plan. These awards vest over a period of up to four years from the date of grant, subject to the individual recipient's continued provision of service to the Company through the applicable vesting dates.

During the nine months ended September 30, 2021, the Company issued 118,921 RSUs to the Company's executive officers, other employees and directors under the Equity Incentive Plan. These awards vest over a period of up to four years from the date of grant, subject to the individual recipient's continued provision of service to the Company through the applicable vesting dates.

A portion of the RSUs that vested in 2021 were net share settled such that the Company withheld shares with a value equal to the relevant employee's income and employment tax obligations with respect to the vesting and remitted a cash payment to the appropriate taxing authority.

The following table presents information about the Company's RSUs for the periods presented:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Compensation cost recognized in general and administrative expense	\$ 1,068	\$ 592	\$ 3,041	\$ 2,046
Dividend equivalents declared and charged directly to distributions in excess of cumulative earnings	56	40	184	82
Fair value of units vested during the period	414	—	1,306	896

The following table presents information about the Company's RSUs as of the dates presented:

(Dollars in thousands)	September 30,	December 31,
	2021	2020
Total unrecognized compensation cost	\$ 8,829	\$ 5,261
Weighted average period over which compensation cost will be recognized (in years)	2.5	2.4

10. Net Income Per Share

The Company computes net income per share pursuant to the guidance in the FASB ASC Topic 260, *Earnings Per Share*. The guidance requires the classification of the Company's unvested restricted common stock and units, which contain rights to receive non-forfeitable dividends or dividend equivalents, as participating securities requiring the two-class method of computing net income per share. Diluted net income per share of common stock further considers the effect of potentially dilutive shares of common stock outstanding during the period, including the assumed vesting of restricted share units with a market-based or service-based vesting condition, where dilutive. The OP Units held by non-controlling interests represent potentially dilutive securities as the OP Units may be redeemed for cash or, at the Company's election, exchanged for shares of the Company's common stock on a one-for-one basis.

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The following is a reconciliation of the numerator and denominator used in the computation of basic and diluted net income per share (dollars in thousands):

(dollar amounts in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Numerator for basic and diluted earnings per share:				
Net income	\$ 27,646	\$ 12,336	\$ 66,421	\$ 36,823
Less: net income attributable to non-controlling interests	(139)	(73)	(335)	(220)
Less: net income allocated to unvested restricted common stock and RSUs	(61)	(95)	(249)	(302)
Net income available for common stockholders: basic	27,446	12,168	65,837	36,301
Net income attributable to non-controlling interests	139	73	335	220
Net income available for common stockholders: diluted	<u>\$ 27,585</u>	<u>\$ 12,241</u>	<u>\$ 66,172</u>	<u>\$ 36,521</u>
Denominator for basic and diluted earnings per share:				
Weighted average common shares outstanding	119,249,551	94,499,748	114,379,344	92,460,791
Less: weighted average number of shares of unvested restricted common stock	(18,906)	(240,598)	(155,758)	(390,789)
Weighted average shares outstanding used in basic net income per share	119,230,645	94,259,150	114,223,586	92,070,002
Effects of dilutive securities: ⁽¹⁾				
OP Units	553,847	553,847	553,847	553,847
Unvested restricted common stock and RSUs	514,188	226,835	562,223	335,859
Weighted average shares outstanding used in diluted net income per share	<u>120,298,680</u>	<u>95,039,832</u>	<u>115,339,656</u>	<u>92,959,708</u>

(1) The three and nine months ended September 30, 2020 exclude the impact of 109,690 and 106,487 unvested restricted stock units, respectively, as the effect would have been antidilutive.

11. Commitments and Contingencies

As of September 30, 2021, the Company had remaining future commitments under mortgage notes, reimbursement obligations or similar arrangements to fund \$53.5 million to its tenants for development, construction and renovation costs related to properties leased from the Company.

Litigation and Regulatory Matters

In the ordinary course of business, the Company may become subject to litigation, claims and regulatory matters. There are no material legal or regulatory proceedings pending or known to be contemplated against the Company or its properties.

Environmental Matters

In connection with the ownership of real estate, the Company may be liable for costs and damages related to environmental matters. As of September 30, 2021, the Company had not been notified by any governmental authority of any non-compliance, liability or other claim, and is not aware of any other environmental condition that it believes will have a material adverse effect on the Company's business, financial condition, results of operations or liquidity.

Defined Contribution Retirement Plan

The Company has a defined contribution retirement savings plan qualified under Section 401(a) of the Code (the "401(k) Plan"). The 401(k) Plan is available to all of the Company's full-time employees. The Company provides a matching contribution in cash equal to 100% of the first 5% of eligible compensation contributed by participants, which vests immediately.

The following table presents the matching contributions made by the Company for the three and nine months ended September 30, 2021 and 2020:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
401(k) matching contributions	\$ 29	\$ 20	\$ 149	\$ 125

Employment Agreements

The Company has employment agreements with its executive officers. These employment agreements have an initial term of four years, with automatic one year extensions unless notice of non-renewal is provided by either party. These agreements provide for initial annual base salaries and an annual performance bonus. If an executive officer's employment terminates under certain circumstances, the Company would be liable for any annual performance bonus awarded for the year prior to termination, to the extent unpaid, continued payments equal to 12 months of base salary, monthly reimbursement for 12 months of COBRA premiums, and under certain situations, a pro rata bonus for the year of termination.

12. Fair Value Measurements

GAAP establishes a hierarchy of valuation techniques based on the observability of inputs used in measuring financial instruments at fair value. GAAP establishes market-based or observable inputs as the preferred source of values, followed by valuation models using management assumptions in the absence of market inputs.

The determination of where an asset or liability falls in the hierarchy requires significant judgment and considers factors specific to the asset or liability. In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Company evaluates its hierarchy disclosures regularly and, depending on various factors, it is possible that an asset or liability may be classified differently from period to period. However, the Company expects that changes in classifications between levels will be rare.

In addition to the disclosures for assets and liabilities required to be measured at fair value at the balance sheet date, companies are required to disclose the estimated fair values of all financial instruments, even if they are not presented at their fair value on the consolidated balance sheet. The fair values of financial instruments are estimates based upon market conditions and perceived risks as of September 30, 2021 and December 31, 2020. These estimates require management's judgment and may not be indicative of the future fair values of the assets and liabilities.

Financial assets and liabilities for which the carrying values approximate their fair values include cash and cash equivalents, restricted cash, accounts receivable included within prepaid expenses and other assets, dividends payable and accrued liabilities and other payables. Generally, these assets and liabilities are short term in duration and their carrying value approximates fair value on the consolidated balance sheets.

The estimated fair values of the Company's fixed-rate loans receivable have been derived based on primarily unobservable market inputs such as interest rates and discounted cash flow analyses using estimates of the amount and timing of future cash flows, market rates and credit spreads. These measurements are classified as Level 3 within the fair value hierarchy. The Company believes the carrying value of its fixed-rate loans receivable approximates fair value.

The estimated fair values of the Company's borrowings under the Revolving Credit Facility, the April 2019 Term Loan and the November 2019 Term Loan have been derived based on primarily unobservable market inputs such as interest rates and discounted cash flow analyses using estimates of the amount and timing of future cash flows, market rates and credit spreads. These measurements are classified as Level 3 within the fair value hierarchy. The Company believes the carrying value of its borrowings under the Revolving Credit Facility, the April 2019 Term Loan and the November 2019 Term Loan as of September 30, 2021 and December 31, 2020 approximate fair value.

The estimated fair value of the Company's indebtedness under its Senior Unsecured Notes has been based primarily on quoted prices in active markets that the Company has the ability to access at the measurement date.

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The measurement is classified as Level 1 within the fair value hierarchy. As of September 30, 2021, the Company's Senior Unsecured Notes had an aggregate carrying value of \$400 million (excluding the net deferred financing cost of \$4.6 million and net discount of \$0.8 million) and an estimated fair value of \$394.7 million.

The estimated fair values of the Company's secured borrowings were derived based on primarily unobservable market inputs such as interest rates and discounted cash flow analyses using estimates of the amount and timing of future cash flows, market rates and credit spreads. These measurements are classified as Level 3 within the fair value hierarchy. As of December 31, 2020, the Company's secured borrowings had an aggregate carrying value of \$173.2 million (excluding net deferred financing costs of \$2.2 million) and an estimated fair value of \$176.4 million.

The Company measures its derivative financial instruments at fair value on a recurring basis. The fair values of the Company's derivative financial instruments were determined using widely accepted valuation techniques, including discounted cash flow analyses on the expected cash flows of the derivative financial instruments. This analysis reflected the contractual terms of the derivatives, including the period to maturity, and used observable market-based inputs, including interest rate market data and implied volatilities in such interest rates. While it was determined that the majority of the inputs used to value the derivatives fall within Level 2 of the fair value hierarchy under authoritative accounting guidance, the credit valuation adjustments associated with the derivatives also utilized Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default. However, as of September 30, 2021 and December 31, 2020, the significance of the impact of the credit valuation adjustments on the overall valuation of the derivative financial instruments was assessed and it was determined that these adjustments were not significant to the overall valuation of the derivative financial instruments. As a result, it was determined that the derivative financial instruments in their entirety should be classified in Level 2 of the fair value hierarchy. As of September 30, 2021 and December 31, 2020, the Company estimated the fair value of its interest rate swap contracts to be a \$20.5 million liability and a \$38.9 million liability, respectively.

The Company measures its real estate investments at fair value on a nonrecurring basis. The fair values of these real estate investments were determined using the following input levels as of the dates presented:

(in thousands)	Net Carrying Value	Fair Value	Fair Value Measurements Using Fair Value Hierarchy		
			Level 1	Level 2	Level 3
September 30, 2021					
Non-financial assets:					
Long-lived assets	\$ —	\$ —	\$ —	\$ —	\$ —
December 31, 2020					
Non-financial assets:					
Long-lived assets	\$ 4,754	\$ 4,754	\$ —	\$ —	\$ 4,754

13. Subsequent Events

The Company has evaluated all events and transactions that occurred after September 30, 2021 through the filing of this Quarterly Report on Form 10-Q and determined that there have been no events that have occurred that would require adjustment to disclosures in the consolidated financial statements except as disclosed below.

Acquisition and Disposition Activity

Subsequent to September 30, 2021, the Company invested in 22 real estate properties for an aggregate investment amount (including acquisition-related costs) of \$47.1 million.

Subsequent to September 30, 2021, the Company sold or transferred its investment in two real estate properties for an aggregate gross sales price of \$4.6 million and incurred approximately \$0.2 million of disposition costs related to these transactions.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

In this Quarterly Report on Form 10-Q, we refer to Essential Properties Realty Trust, Inc., a Maryland corporation, together with its consolidated subsidiaries, including its operating partnership, Essential Properties, L.P., as "we," "us," "our" or the "Company," unless we specifically state otherwise or the context indicates otherwise.

Special Note Regarding Forward-Looking Statements

This quarterly report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). In particular, many statements pertaining to our business and growth strategies, investment, financing and leasing activities, and trends in our business, including trends in the market for long-term, net leases of freestanding, single-tenant properties, contain forward-looking statements. When used in this quarterly report, the words "estimate," "anticipate," "expect," "believe," "intend," "may," "will," "should," "seek," "approximately," and "plan," and variations of such words, and similar words or phrases, that are predictions of future events or trends and that do not relate solely to historical matters, are intended to identify forward-looking statements. You can also identify forward-looking statements by discussions of strategy, plans, beliefs or intentions of management.

Forward-looking statements involve known and unknown risks and uncertainties that may cause our actual results, performance or achievements to be materially different from the results of operations or plans expressed or implied by such forward-looking statements; accordingly, you should not rely on forward-looking statements as predictions of future events. Forward-looking statements depend on assumptions, data or methods that may be incorrect or imprecise, and may not be realized. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements:

- the ongoing adverse impact of the COVID-19 pandemic on the Company and its tenants;
- general business and economic conditions;
- risks inherent in the real estate business, including tenant defaults or bankruptcies, illiquidity of real estate investments, fluctuations in real estate values and the general economic climate in local markets, competition for tenants in such markets, potential liability relating to environmental matters and potential damages from natural disasters;
- the performance, and financial condition of our tenants;
- the availability of suitable properties to invest in and our ability to acquire and lease those properties on favorable terms;
- our ability to renew leases, lease vacant space or re-lease space as existing leases expire or are terminated;
- volatility and uncertainty in the credit markets and broader financial markets, including potential fluctuations in the Consumer Price Index ("CPI");
- the degree and nature of our competition;
- our failure to generate sufficient cash flows to service our outstanding indebtedness;
- our ability to access debt and equity capital on attractive terms;
- fluctuating interest rates;
- availability of qualified personnel and our ability to retain our key management personnel;
- changes in, or the failure or inability to comply with, applicable law or regulation;
- our failure to continue to qualify for taxation as a real estate investment trust ("REIT");
- changes in the U.S. tax law and other U.S. laws, whether or not specific to REITs; and
- additional factors discussed in the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this quarterly report and in our Annual Report on Form 10-K for the year ended December 31, 2020.

You are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this quarterly report. While forward-looking statements reflect our good faith beliefs, they are not guarantees of future events or of our performance. We disclaim any obligation to publicly update or revise any forward-looking statement to reflect changes in underlying assumptions or factors, new information, data or methods, future events or other changes, except as required by law.

Because we operate in a highly competitive and rapidly changing environment, new risks emerge from time to time, and it is not possible for management to predict all such risks, nor can management assess the impact of all such risks on our business or the extent to which any risk, or combination of risks, may cause actual results to differ materially from those contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements as a prediction of actual events or results.

Overview

We are an internally managed real estate company that acquires, owns and manages primarily single-tenant properties that are net leased on a long-term basis to middle-market companies operating service-oriented or experience-based businesses. We generally invest in and lease freestanding, single-tenant commercial real estate facilities where a tenant services its customers and conducts activities that are essential to the generation of the tenant's sales and profits. As of September 30, 2021, 94.5% of our \$225.5 million of annualized base rent was attributable to properties operated by tenants in service-oriented and experience-based businesses. "Annualized base rent" means annualized contractually specified cash base rent in effect on September 30, 2021 for all of our leases (including those accounted for as loans or direct financing leases) commenced as of that date and annualized cash interest on our mortgage loans receivable as of that date.

We were organized on January 12, 2018 as a Maryland corporation. We have elected to be taxed as a REIT for federal income tax purposes beginning with the year ended December 31, 2018, and we believe that our current organization, operations and intended distributions will allow us to continue to so qualify. We completed our initial public offering in June 2018. Our common stock is listed on the New York Stock Exchange under the symbol "EPRT".

Our primary business objective is to maximize stockholder value by generating attractive risk-adjusted returns through owning, managing and growing a diversified portfolio of commercially desirable properties. We have grown significantly since commencing our operations and investment activities in June 2016. As of September 30, 2021, we had a portfolio of 1,397 properties (inclusive of 158 properties which secure our investments in mortgage loans receivable) that was diversified by tenant, industry, concept and geography, had annualized base rent of \$225.5 million and was 99.9% occupied. Our portfolio is built based on the following core investment attributes:

Diversification. As of September 30, 2021, our portfolio was 99.9% occupied by 297 tenants operating 423 different brands, or concepts, in 17 industries across 45 states, with none of our tenants contributing more than 2.7% of our annualized base rent. Our goal is that, over time, no more than 5% of our annualized base rent will be derived from any single tenant or more than 1% from any single property.

Long Lease Term. As of September 30, 2021, our leases had a weighted average remaining lease term of 13.9 years (based on annualized base rent), with 3.8% of our annualized base rent attributable to leases expiring prior to January 1, 2026. Our properties generally are subject to long-term net leases that we believe provide us a stable base of revenue from which to grow our portfolio.

Significant Use of Master Leases. As of September 30, 2021, 60.8% of our annualized base rent was attributable to master leases.

Rent Coverage Ratio and Tenant Financial Reporting. As of September 30, 2021, our portfolio's weighted average rent coverage ratio was 3.5x, and 98.4% of our leases (based on annualized base rent) obligate the tenant to periodically provide us with specified unit-level financial reporting.

Contractual Base Rent Escalation. As of September 30, 2021, 98.3% of our leases (based on annualized base rent) provided for increases in future base rent at a weighted average rate of 1.6% per year.

Significant Use of Sale-Leaseback Investments. We seek to acquire properties owned and operated by middle-market businesses and lease the properties back to the operators pursuant to our standard lease form. During the three months ended September 30, 2021, approximately 84.4% of our investments were sale-leaseback transactions.

Smaller, Low Basis Single-Tenant Properties. We generally invest in freestanding "small-box" single-tenant properties. As of September 30, 2021, our average investment per property was \$2.2 million (which equals our aggregate investment in our properties (including transaction costs, lease incentives and amounts funded for construction in progress) divided by the number of properties owned at such date), and we believe investments of similar size allow us to grow our portfolio without concentrating a large amount of capital in individual properties and limit our exposure to events that may adversely affect a particular property. Additionally, we believe that many of our properties are generally fungible and appropriate for multiple commercial uses, which reduces the risk that a particular property may become obsolete and increases their liquidity.

Our Competitive Strengths

We believe the following competitive strengths distinguish us from our competitors and allow us to compete effectively in the single-tenant, net-lease market:

Carefully Constructed Portfolio of Recently Acquired Properties Leased to Service-Oriented or Experience-Based Tenants. We have strategically constructed a portfolio that is diversified by tenant, industry and geography and generally avoids exposure to businesses that we believe are subject to pressure from e-commerce businesses. Our properties are generally subject to long-term net leases that we believe provide us with a stable base of revenue from which to grow our portfolio. As of September 30, 2021, we had a portfolio of 1,397 properties, with annualized base rent of \$225.5 million, which was carefully selected by our management team in accordance with our focused and disciplined investment strategy. Our portfolio is diversified with 297 tenants operating 423 different concepts across 45 states and 17 industries. None of our tenants contributed more than 2.7% of our annualized base rent as of September 30, 2021, and our strategy targets a scaled portfolio that, over time, derives no more than 5% of its annualized base rent from any single tenant or more than 1% from any single property.

- We focus on investing in properties leased to tenants operating in service-oriented or experience-based businesses such as car washes, restaurants (primarily quick service restaurants), early childhood education, medical and dental services, convenience stores, automotive services, equipment rental, entertainment and health and fitness, which we believe are generally more insulated from e-commerce pressure than many others. As of September 30, 2021, 94.5% of our annualized base rent was attributable to tenants operating service-oriented and experience-based businesses.
- We believe that our portfolio's diversity and rigorous underwriting decrease the impact on us of an adverse event affecting a specific tenant, industry or region, and our focus on leasing to tenants in industries that we believe are well-positioned to withstand competition from e-commerce businesses increases the stability and predictability of our rental revenue.

Experienced and Proven Management Team. Our senior management has significant experience in the net-lease industry and a track record of growing net-lease businesses to significant scale.

- Our senior management team has been responsible for our focused and disciplined investment strategy and for developing and implementing our investment sourcing, underwriting, closing and asset management infrastructure, which we believe can support significant investment growth without a proportionate increase in our operating expenses. As of September 30, 2021, exclusive of our initial investment in a portfolio of 262 net leased properties, consisting primarily of restaurants, that we acquired on June 16, 2016 as part of the liquidation of General Electric Capital Corporation for an aggregate purchase price of \$279.8 million (including transaction costs) (the "Initial Portfolio"), 83.3% of our portfolio's annualized base rent was attributable to internally originated sale-leaseback transactions and 86.2% was acquired from parties who had previously engaged in one or more transactions that involved a member of our senior management team (including operators and tenants and other participants in the net lease industry, such as brokers, intermediaries and financing sources). The substantial experience, knowledge and relationships of our senior leadership team provide us with an extensive network of contacts that we believe allows us to originate attractive investment opportunities and effectively grow our business.

Differentiated Investment Strategy. We seek to acquire and lease freestanding, single-tenant commercial real estate facilities where a tenant services its customers and conducts activities at the property that are essential to the generation of its sales and profits. We primarily seek to invest in properties leased to unrated middle-market companies that we determine have attractive credit characteristics and stable operating histories. We believe middle-market companies are underserved from a capital perspective and that we can offer them attractive real estate financing solutions while allowing us to enter into lease agreements that provide us with attractive risk-adjusted returns. Furthermore, many net-lease transactions with middle-market companies involve properties that are individually relatively small, which allows us to avoid concentrating a large amount of capital in individual properties. We maintain close relationships with our tenants, which we believe allows us to source additional investments and become the capital provider of choice as our tenants' businesses grow and their real estate needs increase.

Asset Base Allows for Significant Growth. Building on our senior leadership team's experience of more than 20 years in net-lease real estate investing, we have developed leading origination, underwriting, financing and property management capabilities. Our platform is scalable, and we seek to leverage our capabilities to improve our efficiency and processes to continue to seek attractive risk-adjusted growth. While we expect that our general and administrative expenses could increase as our portfolio grows, we expect that such expenses as a percentage of our portfolio and our revenues will decrease over time due to efficiencies and economies of scale. With our smaller asset base relative to other peers that focus on acquiring net leased real estate, we believe that we can achieve superior growth through manageable acquisition volume.

Disciplined Underwriting Leading to Strong Portfolio Characteristics. We generally seek to execute transactions with an aggregate purchase price of \$3 million to \$50 million. Our size allows us to focus on investing in a segment of the market that we believe is underserved from a capital perspective and where we can originate or acquire relatively smaller assets on attractive terms that provide meaningful growth to our portfolio. In addition, we seek to invest in commercially desirable properties that are suitable for use by different tenants, offer attractive risk-adjusted returns and possess characteristics that reduce our real estate investment risks.

Extensive Tenant Financial Reporting Supports Active Asset Management. We seek to enter into lease agreements that obligate our tenants to periodically provide us with corporate and/or unit-level financial reporting, which we believe enhances our ability to actively monitor our investments, negotiate lease renewals and proactively manage our portfolio to protect stockholder value. As of September 30, 2021, leases contributing 98.4% of our annualized base rent required tenants to provide us with specified unit-level financial information, and leases contributing 98.4% of our annualized base rent required tenants to provide us with corporate-level financial reporting.

Our Business and Growth Strategies

Our primary business objective is to maximize stockholder value by generating attractive risk-adjusted returns through owning, managing and growing a diversified portfolio of commercially desirable properties. We intend to pursue our objective through the following business and growth strategies.

Structure and Manage Our Diverse Portfolio with Focused and Disciplined Underwriting and Risk Management. We seek to maintain the stability of our rental revenue and maximize the long-term return on our investments while continuing our growth by using our focused and disciplined underwriting and risk management expertise. When underwriting assets, we emphasize commercially desirable properties, with strong operating performance, healthy rent coverage ratios and tenants with attractive credit characteristics.

- **Leasing.** In general, we seek to enter into leases with (i) relatively long terms (typically with initial terms of 15 years or more and tenant renewal options); (ii) attractive rent escalation provisions; (iii) healthy rent coverage ratios; and (iv) tenant obligations to periodically provide us with financial information, which provides us with information about the operating performance of the leased property and/or tenant and allows us to actively monitor the security of payments under the lease on an ongoing basis. We strongly prefer to use master lease structures, pursuant to which we lease multiple properties to a single tenant on a unitary (i.e., "all or none") basis. In addition, in the context of our sale-leaseback investments, we generally seek to establish contract rents that are at or below prevailing market rents, which we believe enhances tenant retention and reduces our releasing risk if a lease is rejected in a bankruptcy proceeding or expires.

- **Diversification.** We monitor and manage the diversification of our portfolio in order to reduce the risks associated with adverse developments affecting a particular tenant, property, industry or region. Our strategy targets a scaled portfolio that, over time, will (1) derive no more than 5% of its annualized base rent from any single tenant or more than 1% of its annualized base rent from any single property, (2) be primarily leased to tenants operating in service-oriented or experience-based businesses and (3) avoid significant geographic concentration. While we consider these criteria when making investments, we may be opportunistic in managing our business and make investments that do not meet one or more of these criteria if we believe the opportunity presents an attractive risk-adjusted return.
- **Asset Management.** We are an active asset manager and regularly review each of our properties to evaluate various factors, including, but not limited to, changes in the business performance at the property, credit of the tenant and local real estate market conditions. Among other things, we use Moody's Analytics RiskCalc, which is a model for predicting private company defaults based on Moody's Analytics Credit Research Database, to proactively detect credit deterioration. Additionally, we monitor market rents relative to in-place rents and the amount of tenant capital expenditures in order to refine our tenant retention and alternative use assumptions. Our management team utilizes our internal credit diligence to monitor the credit profile of each of our tenants on an ongoing basis. We believe that this proactive approach enables us to identify and address issues in a timely manner and to determine whether there are properties in our portfolio that are appropriate for disposition.
- In addition, as part of our active portfolio management, we may selectively dispose of assets that we conclude do not offer a return commensurate with the investment risk, contribute to unwanted geographic, industry or tenant concentrations, or may be sold at a price we determine is attractive. We believe that our underwriting processes and active asset management enhance the stability of our rental revenue by reducing default losses and increasing the likelihood of lease renewals.

Focus on Relationship-Based Sourcing to Grow Our Portfolio by Originating Sale-Leaseback Transactions. We plan to continue our disciplined growth by originating sale-leaseback transactions and opportunistically making acquisitions of properties subject to net leases that contribute to our portfolio's tenant, industry and geographic diversification. As of September 30, 2021, exclusive of the Initial Portfolio, 83.3% of our portfolio's annualized base rent was attributable to internally originated sale-leaseback transactions and 86.2% was acquired from parties who had previously engaged in transactions that involved a member of our senior management team (including operators and tenants and other participants in the net lease industry, such as brokers, intermediaries and financing sources). In addition, we seek to leverage our relationships with our tenants to facilitate investment opportunities, including selectively agreeing to reimburse certain of our tenants for development costs at our properties in exchange for contractually specified rent that generally increases proportionally with our funding. As of September 30, 2021, exclusive of the Initial Portfolio, approximately 41.1% of our investments were sourced from operators and tenants who had previously consummated a transaction involving a member of our management team. We believe our senior management team's reputation, in-depth market knowledge and extensive network of longstanding relationships in the net lease industry provide us access to an ongoing pipeline of attractive investment opportunities.

Focus on Middle-Market Companies in Service-Oriented or Experience-Based Businesses. We primarily focus on investing in properties that we lease on a long-term, triple-net basis to middle-market companies that we determine have attractive credit characteristics and stable operating histories. Properties leased to middle-market companies may offer us the opportunity to achieve superior risk-adjusted returns as a result of our extensive and disciplined credit and real estate analysis, lease structuring and portfolio composition. We believe our capital solutions are attractive to middle-market companies, as such companies often have limited financing options as compared to larger, credit rated organizations. We also believe that, in many cases, smaller transactions with middle-market companies will allow us to maintain and grow our portfolio's diversification. Middle-market companies are often willing to enter into leases with structures and terms that we consider attractive (such as master leases and leases that require ongoing tenant financial reporting) and believe contribute to the stability of our rental revenue.

- In addition, we emphasize investments in properties leased to tenants engaged in service-oriented or experience-based businesses, such as car washes, restaurants (primarily quick service restaurants), early childhood education, medical and dental services, convenience stores, automotive services, equipment rental, entertainment and health and fitness, as we believe these businesses are generally more insulated from e-commerce pressure than many others.

Internal Growth Through Long-Term Triple-Net Leases That Provide for Periodic Rent Escalations. We seek to enter into long-term (typically with initial terms of 15 years or more and tenant renewal options), triple-net leases that provide for periodic contractual rent escalations. As of September 30, 2021, our leases had a weighted average remaining lease term of 13.9 years (based on annualized base rent), with only 3.8% of our annualized base rent attributable to leases expiring prior to January 1, 2026, and 98.3% of our leases (based on annualized base rent) provided for increases in future base rent at a weighted average of 1.6% per year.

Actively Manage Our Balance Sheet to Maximize Capital Efficiency. We seek to maintain a prudent balance between debt and equity financing and to maintain funding sources that lock in long-term investment spreads and limit interest rate sensitivity. We target a level of net debt that, over time, is generally less than six times our annualized adjusted EBITDA_{re} (as defined in "Non-GAAP Financial Measures" below). We have access to multiple sources of debt capital, including the investment grade-rated, asset-backed bond market, through our Master Trust Funding Program, the investment grade-rated unsecured bond market and bank debt, through our revolving credit facility and our unsecured term loan facilities.

Historical Investment and Disposition Activity

The following table sets forth select information about our quarterly investment activity for the quarters ended December 31, 2019 through September 30, 2021 (dollars in thousands):

	Three Months Ended			
	December 31, 2019	March 31, 2020	June 30, 2020	September 30, 2020
Investment volume	\$ 204,709	\$ 167,490	\$ 42,369	\$ 148,877
Number of transactions	41	32	11	19
Property count	94	63	13	50
Avg. investment per unit	\$ 2,049	\$ 2,551	\$ 2,870	\$ 2,866
Cash cap rates ¹	7.3%	7.1%	7.4%	7.1%
GAAP cap rates ²	8.0%	8.0%	8.1%	7.9%
Master lease percentage ^{3,4}	41%	54%	68%	79%
Sale-leaseback percentage ^{3,5}	81%	88%	100%	92%
Percentage of financial reporting ^{3,6}	99%	100%	100%	100%
Rent coverage ratio	3.1x	2.7x	4.3x	2.8x
Lease term (in years)	16.3	16.1	16.7	17.6

	Three Months Ended			
	December 31, 2020	March 31, 2021	June 30, 2021	September 30, 2021
Investment volume	\$ 244,078	\$ 197,816	\$ 223,186	\$ 230,755
Number of transactions	33	22	34	31
Property count	108	74	94	85
Avg. investment per unit	\$ 2,218	\$ 2,650	\$ 2,354	\$ 2,676
Cash cap rates ¹	7.1%	7.0%	7.1%	7.0%
GAAP cap rates ²	7.7%	7.9%	7.8%	7.9%
Master lease percentage ^{3,4}	89%	79%	83%	80%
Sale-leaseback percentage ^{3,5}	88%	85%	88%	84%
Percentage of financial reporting ^{3,6}	100%	100%	100%	100%
Rent coverage ratio	3.6x	3.0x	2.7x	2.8x
Lease term (in years)	16.3	16.1	13.5	16.4

(1) Annualized contractually specified cash base rent for the first full month after the investment divided by the purchase price for the property.

(2) GAAP rent for the first twelve months after the investment divided by the purchase price for the property.

(3) As a percentage of annualized base rent.

(4) Includes investments in mortgage loans receivable collateralized by more than one property.

(5) Includes investments in mortgage loans receivable made in support of sale-leaseback transactions.

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- (6) Tenants party to leases that obligate them to periodically provide us with corporate and/or unit-level financial reporting, as a percentage of our annualized base rent.

The following table sets forth select information about our quarterly disposition activity for the quarters ended December 31, 2019 through September 30, 2021 (dollars in thousands):

	Three Months Ended			
	December 31, 2019	March 31, 2020	June 30, 2020	September 30, 2020
Disposition volume ¹	\$ 15,229	\$ 19,571	\$ 3,420	\$ 19,595
Cash cap rate on leased assets ²	6.9%	7.1%	6.8%	7.0%
Leased properties sold ³	7	10	3	11
Vacant properties sold ³	1	—	—	3

	Three Months Ended			
	December 31, 2020	March 31, 2021	June 30, 2021	September 30, 2021
Disposition volume ¹	\$ 39,042	\$ 25,197	\$ 19,578	\$ 10,089
Cash cap rate on leased assets ²	7.4%	7.1%	7.1%	6.5%
Leased properties sold ³	21	15	6	11
Vacant properties sold ³	2	1	1	—

(1) Net of transaction costs.

(2) Annualized contractually specified cash base rent at time of sale divided by the gross sale price (excluding transaction costs) for the property.

(3) Property count excludes dispositions of undeveloped land parcels or dispositions where only a portion of the owned parcel was sold.

COVID-19 Pandemic Update

On March 11, 2020, the World Health Organization declared the outbreak of the novel coronavirus (“COVID-19”) a pandemic. For much of 2020, the global spread of COVID-19 created significant uncertainty and economic disruption, which has appears to have subsided over the course of 2021, primarily due to the widespread availability of multiple vaccine alternatives that appear to be safe and effective. However, the continuing impact of the COVID-19 pandemic and its duration is unclear, and variants of the virus, such as the Delta variant, and vaccine hesitancy in certain areas could erode the recent progress that has been made against the virus, or exacerbate or prolong the impact of the pandemic. Conditions similar to those experienced in 2020, at the height of the pandemic, could return should the vaccinations prove ineffective against future variants of the virus. Should the impact of a variant of the virus cause conditions to occur that are similar to those experienced in 2020, uncertainty, disruption and instability in the macro-economic environment could occur and government restrictions could force our tenants' businesses to shut-down or limit their operations, which would adversely impact our operations, our financial condition, our liquidity and our prospects. Further, the extent and duration of any such conditions cannot be predicted with any reasonable certainty.

We continue to closely monitor the ongoing developments surrounding COVID-19 on all aspects of our business, including our portfolio and the creditworthiness of our tenants. In 2020, we entered into deferral agreements with certain of our tenants and recognized contractual base rent related to these agreements as a component of rental revenue in our consolidated statements of operations for 2020. These rent deferrals were negotiated on a tenant-by-tenant basis, and, in general, allowed a tenant to defer all or a portion of their rent for a portion of 2020, with all of the deferred rent to be paid to us pursuant to a schedule that generally extends up to 24 months from the original due date of the deferred rent. While our tenants' businesses and operations have largely returned to pre-pandemic levels, any new developments that cause a deterioration, or further deterioration, in our tenants' ability to operate their businesses, or delays in the supply of products or services to our tenants from vendors required to operate their businesses, could cause our tenants to be unable or unwilling to meet their contractual obligations to us, including the payment of rent (including deferred rent), or to request further rent deferrals or other concessions. The likelihood of this would increase if variants of COVID-19, such as the Delta variant, intensify or persist for a prolonged period. Additionally, we do not yet know whether COVID-19 has caused a material secular change in consumer behavior that may reduce patronage of service-based and/or experience-

based businesses, but should changes occur that are material, many of our tenants would be adversely affected and their ability to meet their obligations to us could be further impaired. During the deferral period, these agreements have reduced our cash flow from operations, reduced our cash available for distribution and adversely affected our ability to make cash distributions to common stockholders. Furthermore, if tenants are unable to repay their deferred rent, we will not receive cash in the future in accordance with our expectations.

Liquidity and Capital Resources

As of September 30, 2021, we had \$2.9 billion of net investments in our investment portfolio, consisting of investments in 1,397 properties (inclusive of 158 properties which secure our investments in mortgage loans receivable), with annualized base rent of \$225.5 million. Substantially all of our cash from operations is generated by our investment portfolio.

Our liquidity requirements for operating our Company consist primarily of the funds necessary to pay principal and interest payments on our outstanding indebtedness, and the general and administrative expenses of operating our business and managing our portfolio. The occupancy level of our portfolio is high (99.9% as of September 30, 2021) and, because substantially all of our leases are triple-net, our tenants are generally responsible for the maintenance, insurance and property taxes associated with our properties. When a property becomes vacant because the tenant has vacated the property due to default or at the expiration of the lease term without a renewal or new lease being executed, we incur the property costs not paid by the tenant, as well as those property costs accruing during the time it takes to locate a new tenant or to sell the property. As of September 30, 2021, one of our properties was vacant, representing less than 1% of our portfolio, and all remaining properties were subject to a lease. We expect to incur some property costs from time to time in periods during which properties that become vacant are being marketed for lease or sale. In addition, we may recognize an expense for certain property costs, such as real estate taxes billed in arrears, if we believe the tenant is likely to vacate the property before making payment on those obligations. The amount of such property costs can vary quarter-to-quarter based on the timing of property vacancies and the level of underperforming properties; however, we do not expect that such costs will be significant to our operations.

We intend to continue to grow through additional investments in stand-alone single tenant properties. To accomplish this objective, we seek to invest in real estate with a combination of debt and equity capital and with cash from operations that we do not distribute to our stockholders. When we sell properties, we generally reinvest the cash proceeds from our sales in new property acquisitions. Our short-term liquidity requirements also include the funding needs associated with 33 properties where we have agreed to provide construction financing or reimburse the tenant for certain development, construction and renovation costs in exchange for contractual payments of interest or increased rent that generally increases in proportion with our level of funding. As of September 30, 2021, we agreed to provide construction financing or reimburse the tenant for certain development, construction and renovation costs in an aggregate amount of \$84.5 million, and, as of such date, we funded \$31.1 million of this commitment. We expect to fund the balance of such commitments by December 31, 2022.

Additionally, as of October 29, 2021, we were under contract to acquire 19 properties with an aggregate purchase price of \$58.2 million, subject to completion of our due diligence procedures and satisfaction of customary closing conditions. We expect to meet our short-term liquidity requirements, including our investment in potential future single tenant properties, primarily with our cash and cash equivalents, net cash from operating activities and borrowings under our Revolving Credit Facility and potentially through proceeds generated from our 2021 ATM Program, which has \$255.0 million remaining.

Our long-term liquidity requirements consist primarily of funds necessary to invest in additional properties and repay indebtedness. We expect to meet our long-term liquidity requirements through various sources of capital, including net cash from operating activities, borrowings under our Revolving Credit Facility, future financings, sale of common stock under our ATM Program, proceeds from the sale of the properties in our portfolio and other secured and unsecured borrowings. However, at any point in time, there may be a number of factors that could have a material and adverse effect on our ability to access these capital sources, including unfavorable conditions in the overall equity and credit markets, our level of leverage, the portion of our portfolio that is unencumbered, borrowing restrictions imposed by our existing debt agreements, general market conditions for real estate and potentially REITs specifically, our operating performance, our liquidity and general market perceptions about us. The success of our business strategy will depend, to a significant degree, on our ability to access these various capital sources to fund our investment in single tenant properties and thereby grow our cash flows.

An additional liquidity need is funding the required level of distributions that are among the requirements for us to continue to qualify for taxation as a REIT. During the nine months ended September 30, 2021, our board of directors declared total cash distributions of \$0.74 per share of common stock. Holders of OP Units are entitled to distributions per unit equivalent to those paid by us per share of common stock. During the nine months ended September 30, 2021, we paid \$81.8 million of dividends and distributions to common stockholders and OP Unit holders, and, as of September 30, 2021, we recorded \$30.5 million of dividends and distributions payable to common stockholders and OP Unit holders. To continue to qualify for taxation as a REIT, we must make distributions to our stockholders aggregating annually at least 90% of our REIT taxable income, determined without regard to the dividends paid deduction and excluding any net capital gain. As a result of this requirement, we cannot rely on retained earnings to fund our business needs to the same extent as other entities that are not REITs. If we do not have sufficient funds available to us from our operations to fund our business needs, we will need to find alternative ways to fund those needs. Such alternatives may include, among other things, selling properties (whether or not the sales price is optimal or otherwise meets our strategic long-term objectives), incurring additional indebtedness or issuing equity securities in public or private transactions. The availability and attractiveness of the terms of these potential sources of financing cannot be assured.

Generally, our short-term debt capital is provided through use of our Revolving Credit Facility. We manage our long-term leverage position through the issuance of long-term fixed-rate debt on a secured or unsecured basis. Generally, we will seek to issue long-term debt on an unsecured basis as we believe this facilitates greater flexibility in our management of our existing portfolio and our ability to retain optionality in our overall financing and growth strategy. By seeking to match the expected cash inflows from our long-term leases with the expected cash outflows for our long-term debt, we seek to “lock in,” for as long as is economically feasible, the expected positive difference between our scheduled cash inflows on our leases and the cash outflows on our debt obligations. In this way, we seek to reduce the risk that increases in interest rates would adversely impact our results of operations. Our ability to execute leases that contain annual rent escalations also contributes to our ability to manage the risk of a rising interest rate environment. We use various financial instruments designed to mitigate the impact of interest rate fluctuations on our cash flows and earnings, including hedging strategies such as interest rate swaps and caps, depending on our analysis of the interest rate environment and the costs and risks of such strategies. Although we are not required to maintain a particular leverage ratio and may not be able to do so, we generally consider that, over time, a level of net debt (which includes recourse and non-recourse borrowings and any outstanding preferred stock less cash and cash equivalents and restricted cash available for future investment) that is less than six times our annualized adjusted EBITDA is prudent for a real estate company like ours.

As of September 30, 2021, all of our long-term debt was fixed-rate debt or was effectively converted to a fixed-rate for the term of the debt through hedging strategies and our weighted average debt maturity was 6.4 years. As we continue to invest in real estate properties and grow our real estate portfolio, we intend to manage our long-term debt maturities to reduce the risk that a significant amount of our debt will mature in any single year in the future.

Future sources of debt capital may include issuances of notes in the public market, term borrowings from insurance companies, banks and other sources, mortgage financing of a single-asset or portfolio of assets and CMBS borrowings. These sources of debt capital may offer us the opportunity to lower our cost of funding and further diversify our sources of debt capital. Over time, we may choose to issue preferred equity as a part of our overall strategy for funding our investment objectives and growth goals. As our outstanding debt matures, we may refinance it as it comes due or choose to repay it using cash and cash equivalents or borrowings under our Revolving Credit Facility. We believe that the cash generated by our operations, together with our cash and cash equivalents at September 30, 2021, our borrowing availability under our Revolving Credit Facility and our potential access to additional sources of capital will be sufficient to fund our operations for the foreseeable future and allow us to acquire the real estate for which we currently have made commitments.

Description of Certain Debt

The following table summarizes our outstanding indebtedness as of September 30, 2021 and December 31, 2020:

(in thousands)	Maturity Date	Principal Outstanding		Weighted Average Interest Rate ⁽¹⁾	
		September 30, 2021	December 31, 2020	September 30, 2021	December 31, 2020
Unsecured term loans:					
April 2019 Term Loan	April 2024	\$ 200,000	\$ 200,000	3.3%	3.3%
November 2019 Term Loan	November 2026	430,000	430,000	3.0%	3.0%
Senior Unsecured Notes	July 2031	400,000	—	3.1%	—%
Revolving Credit Facility	April 2023	—	18,000	—%	1.4%
Secured borrowings:					
Series 2017-1 Notes	—	—	173,193	—%	4.2%
Total principal outstanding		<u>\$ 1,030,000</u>	<u>\$ 821,193</u>	3.1%	3.3%

(1) Interest rates are presented after giving effect to our interest rate swap and lock agreements, where applicable.

Unsecured Revolving Credit Facility and April 2019 Term Loan

Through our Operating Partnership, we are party to an Amended Credit Agreement with a group of lenders, which provides for revolving loans of up to \$400.0 million (the “Revolving Credit Facility”) and up to an additional \$200.0 million in term loans (the “April 2019 Term Loan”).

The Revolving Credit Facility matures in April 2023, with an extension option of up to one year exercisable by the Operating Partnership, subject to certain conditions, and the April 2019 Term Loan matures on April 12, 2024. The loans under each of the Revolving Credit Facility and the April 2019 Term Loan initially bear interest at an annual rate of applicable LIBOR plus the applicable margin (which applicable margin varies between the Revolving Credit Facility and the April 2019 Term Loan). The applicable LIBOR is the rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin initially is a spread set according to a leverage-based pricing grid. At the Operating Partnership’s election, on and after receipt of an investment grade corporate credit rating from S&P or Moody’s, the applicable margin will be a spread set according to the credit ratings provided by S&P and/or Moody’s. Each of the Revolving Credit Facility and the April 2019 Term Loan is freely pre-payable at any time and is mandatorily payable if borrowings exceed the borrowing base or the revolving facility limit. The Operating Partnership may re-borrow amounts paid down on the Revolving Credit Facility but not on the April 2019 Term Loan. The Operating Partnership is required to pay revolving credit fees throughout the term of the Revolving Credit Agreement based upon its usage of the Revolving Credit Facility, at a rate which depends on its usage of such facility during the period before we receive an investment grade corporate credit rating from S&P or Moody’s, and which rate shall be based on the corporate credit rating from S&P and/or Moody’s after the time, if applicable, we receive such a rating. The Amended Credit Agreement has an accordion feature to increase, subject to certain conditions, the maximum availability of credit (either through increased revolving commitments or additional term loans) by up to \$200.0 million.

The Operating Partnership is the borrower under the Amended Credit Agreement, and we and each of the subsidiaries of the Operating Partnership that owns a direct or indirect interest in an eligible real property asset are guarantors under the Amended Credit Agreement.

Under the terms of the Amended Credit Agreement, we are subject to various restrictive financial and nonfinancial covenants which, among other things, require us to maintain certain leverage ratios, cash flow and debt service coverage ratios, secured borrowing ratios and a minimum level of tangible net worth.

The Amended Credit Agreement restricts our ability to pay distributions to our stockholders under certain circumstances. However, we may make distributions to the extent necessary to maintain our qualification as a REIT under the Code. The Amended Credit Agreement contains certain additional covenants that, subject to exceptions, limit or restrict our incurrence of indebtedness and liens, disposition of assets, transactions with affiliates, mergers

and fundamental changes, modification of organizational documents, changes to fiscal periods, making of investments, negative pledge clauses and lines of business and REIT qualification.

November 2019 Term Loan

On November 26, 2019, we, through our Operating Partnership, entered into a \$430.0 million term loan credit facility (the “November 2019 Term Loan”) with a group of lenders. The November 2019 Term Loan provides for term loans to be drawn up to an aggregate amount of \$430.0 million with a maturity of November 26, 2026. The loans under the November 2019 Term Loan are available to be drawn in up to three draws during the six-month period beginning on November 26, 2019. In December 2019, we made an initial borrowing of \$250.0 million available under the November 2019 Term Loan and, on March 26, 2020, we borrowed the remaining \$180.0 million available under the November 2019 Term Loan.

Borrowings under the November 2019 Term Loan bear interest at an annual rate of applicable LIBOR plus the applicable margin. The applicable LIBOR will be the rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin will initially be a spread set according to a leverage-based pricing grid. At the Operating Partnership’s irrevocable election, on and after receipt of an investment grade corporate credit rating from S&P or Moody’s, the applicable margin will be a spread set according to our corporate credit ratings provided by S&P and/or Moody’s. The November 2019 Term Loan is pre-payable at any time by the Operating Partnership, provided, that if the loans under the November 2019 Term Loan are repaid on or before November 26, 2020, 2021, they are subject to a one percent prepayment premium. After November 26, 2021 the loans may be repaid without penalty. The November 2019 Term Loan has an accordion feature to increase, subject to certain conditions, the maximum availability of the facility up to an aggregate of \$500 million.

The Operating Partnership is the borrower under the November 2019 Term Loan, and our Company and each of its subsidiaries that owns a direct or indirect interest in an eligible real property asset are guarantors under the facility. Under the terms of the November 2019 Term Loan, we are subject to various restrictive financial and nonfinancial covenants which, among other things, require us to maintain certain leverage ratios, cash flow and debt service coverage ratios, secured borrowing ratios and a minimum level of tangible net worth.

The November 2019 Term Loan restricts our ability to pay distributions to our stockholders under certain circumstances. However, we may make distributions to the extent necessary to maintain our qualification as a REIT under the Code. The November 2019 Term Loan contains certain additional covenants that, subject to exceptions, limit or restrict our incurrence of indebtedness and liens, disposition of assets, transactions with affiliates, mergers and fundamental changes, modification of organizational documents, changes to fiscal periods, making of investments, negative pledge clauses and lines of business and REIT qualification.

Senior Unsecured Notes

On June 22, 2021, the Operating Partnership issued \$400 million aggregate principal amount of 2031 Senior Notes, resulting in net proceeds of \$396.6 million. The Senior Unsecured Notes were issued by the Operating Partnership and are guaranteed by the Company. In June 2021, the Company entered into a treasury-lock agreement which was designated as a cash flow hedge associated with the expected public offering of the senior unsecured notes issued by the Company. In June 2021, the agreement was settled in accordance with its terms.

The supplemental indenture governing these public notes contains various restrictive covenants, including limitations on our ability to incur additional secured and unsecured indebtedness. As of September 30, 2021, we were in compliance with these covenants.

Cash Flows

Comparison of the nine months ended September 30, 2021 and 2020

As of September 30, 2021, we had \$27.5 million of cash and cash equivalents and no restricted cash as compared to \$183.8 million and \$5.6 million, respectively, as of September 30, 2020.

Cash Flows for the nine months ended September 30, 2021

During the nine months ended September 30, 2021, net cash provided by operating activities was \$115.5 million. Our cash flows from operating activities are primarily dependent upon the occupancy level of our portfolio, the rental rates specified in our leases, the interest on our loans and direct financing lease receivables, the collectability of rent and interest income and the level of our operating expenses and other general and administrative costs. Cash inflows related to net income adjusted for non-cash items of \$110.1 million (net income of \$66.4 million adjusted for non-cash items, including depreciation and amortization of tangible, intangible and right-of-use real estate assets, amortization of deferred financing costs and other assets, loss on repayment of secured borrowings, provision for impairment of real estate, gain on dispositions of real estate, net, straight-line rent receivable, equity-based compensation expense and adjustment to rental revenue for tenant credit, which in the aggregate net to an addition of \$43.7 million), the change in rent receivables, prepaid expenses and other assets of \$1.5 million and the change in accrued liabilities and other payables of \$8.8 million. These net cash inflows were partially offset by payments made in settlement of cash flow hedges of \$4.8 million.

Net cash used in investing activities during the nine months ended September 30, 2021 was \$604.3 million. Our net cash used in investing activities is generally used to fund our investments in real estate, including capital expenditures, the development of our construction in progress and investments in loans receivables and direct financing leases, offset by cash provided from the disposition of real estate and principal collections on our loans and direct financing lease receivables. The cash used in investing activities included \$568.1 million to fund investments in real estate, including capital expenditures, \$3.3 million to fund construction in progress, \$86.3 million of investments in loans receivable, \$0.6 million in deposits on prospective real estate investments and \$2.4 million paid to tenants as lease incentives. These cash outflows were partially offset by \$53.9 million of proceeds from sales of investments, net of disposition costs and \$2.5 million of principal collections on our loans and direct financing lease receivables.

Net cash provided by financing activities of \$483.3 million during the nine months ended September 30, 2021 related to net cash inflows of \$365.8 million from the issuance of common stock through our ATM Program, \$179.0 million of borrowings under the Revolving Credit Facility and \$396.6 million in net proceeds from the issuance of the Senior Unsecured Notes. These cash inflows were partially offset by \$175.8 million of repayments of secured borrowing principal, repayments of \$197.0 million of borrowings under the Revolving Credit Facility, the payment of \$81.8 million in dividends, the payment of \$1.1 million of offering costs related to our ATM Program and our April 2021 follow-on offering, the payment of \$2.1 million of deferred financing costs and \$0.3 million of payments for taxes related to the net settlement of equity awards.

Off-Balance Sheet Arrangements

We had no off-balance sheet arrangements as of September 30, 2021.

Contractual Obligations

The following table provides information with respect to our commitments as of September 30, 2021:

(in thousands)	Total	Payment due by period			
		October 1 - December 31, 2021	2022 - 2023	2024 - 2025	Thereafter
Unsecured Term Loans	\$ 630,000	\$ —	\$ —	\$ 200,000	\$ 430,000
Senior Unsecured Notes	400,000	—	—	—	400,000
Revolving Credit Facility	—	—	—	—	—
Tenant Construction Financing and Reimbursement Obligations ⁽¹⁾	53,476	53,476	—	—	—
Operating Lease Obligations ⁽²⁾	19,440	368	2,625	1,885	14,562
Total	\$ 1,102,916	\$ 53,844	\$ 2,625	\$ 201,885	\$ 844,562

(1) Includes obligations to reimburse certain of our tenants for construction costs that they incur in connection with construction at our properties in exchange for contractually specified rent that generally increases proportionally with our funding.

(2) Includes \$16.9 million of rental payments due under ground lease arrangements where our tenants are directly responsible for payment.

Additionally, we may enter into commitments to purchase goods and services in connection with the operation of our business. These commitments generally have terms of one-year or less and reflect expenditure levels comparable to our historical expenditures as adjusted for growth.

We have made an election to be taxed as a REIT for federal income tax purposes beginning with our taxable year ended December 31, 2018; accordingly, we generally will not be subject to federal income tax for the year ended December 31, 2021 if we distribute all of our REIT taxable income, determined without regard to the dividends paid deduction, to our stockholders.

Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States (“GAAP”) requires our management to use judgment in the application of accounting policies, including making estimates and assumptions. Estimates and assumptions include, among other things, subjective judgments regarding the fair values and useful lives of our properties for depreciation and lease classification purposes, the collectability of receivables and asset impairment analysis. We base estimates on the best information available to us at the time, our experience and on various other assumptions believed to be reasonable under the circumstances. These estimates affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. If our judgment or interpretation of the facts and circumstances relating to various transactions or other matters had been different, it is possible that different accounting would have been applied, resulting in a different presentation of our consolidated financial statements. From time to time, we reevaluate our estimates and assumptions. In the event estimates or assumptions prove to be different from actual results, adjustments are made in subsequent periods to reflect more current estimates and assumptions about matters that are inherently uncertain. A summary of our critical accounting policies is included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2020 in the section entitled “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” We have not made any material changes to these policies during the periods covered by this quarterly report.

Recent Issued Accounting Pronouncements

In February 2016, the FASB issued ASU 2016-13, *Measurement of Credit Losses on Financial Instruments* (“ASU 2016-13”) establishing ASC 326, as amended by subsequent ASUs on the topic. ASU 2016-13 is effective for interim and annual reporting periods in fiscal years beginning after December 15, 2019. We adopted this guidance on January 1, 2020 and recorded estimates of expected loss on its loans receivable portfolio beginning on that date.

In August 2017, the FASB issued ASU 2017-12, *Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities* (“ASU 2017-12”), which amends and simplifies existing guidance in order to allow companies to more accurately present the economic effects of risk management activities in the financial statements. We adopted ASU 2017-12 while accounting for our interest rate swaps. As we did not have other derivatives outstanding at time of adoption, no prior period adjustments were required. Pursuant to the provisions of ASU 2017-12, we are no longer required to separately measure and recognize hedge ineffectiveness. Instead, we recognize the entire change in the fair value of cash flow hedges included in the assessment of hedge effectiveness in other comprehensive (loss) income. The amounts recorded in other comprehensive (loss) income will subsequently be reclassified to earnings when the hedged item affects earnings. The adoption of ASU 2017-12 did not have a material impact on our consolidated financial statements.

In August 2018, the FASB issued ASU 2018-13, *Fair Value Measurement: Changes to the Disclosure Requirements for Fair Value Measurement* (“ASU 2018-13”), which changes the disclosure requirements for fair value measurements by removing, adding and modifying certain disclosures. ASU 2018-13 is effective for annual periods beginning after December 15, 2019, with early adoption permitted. We adopted this guidance on January 1, 2020 and the adoption of ASU 2018-13 did not have a material impact on our related disclosures.

In March 2020, the FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848)* (“ASU 2020-04”). ASU 2020-04 contains practical expedients for reference rate reform related activities that impact debt, leases,

derivatives and other contracts. The guidance in ASU 2020-04 is optional and may be elected over time as reference rate reform activities occur. During the first quarter of 2020, we elected to apply the hedge accounting expedients related to probability and the assessments of effectiveness for future LIBOR-indexed cash flows to assume that the index upon which future hedged transactions will be based matches the index on the corresponding derivatives. Application of these expedients preserves the presentation of derivatives consistent with past presentation. We continue to evaluate the impact of the guidance and may apply other elections as applicable as additional changes in the market occur.

In April 2020, the Financial Accounting Standards Board ("FASB") staff issued a question and answer document (the "Lease Modification Q&A") focused on the application of lease accounting guidance to lease concessions provided as a result of the COVID-19 pandemic. Under existing lease guidance, the entity would have to determine, on a lease by lease basis, if a lease concession was the result of a new arrangement reached with the tenant, which would be accounted for under the lease modification framework, or if a lease concession was under the enforceable rights and obligations that existed in the original lease, which would be accounted for outside the lease modification framework. The Lease Modification Q&A provides entities with the option to elect to account for lease concessions as though the enforceable rights and obligations existed in the original lease. This election is only available when total cash flows resulting from the modified lease are substantially similar to the cash flows in the original lease. We made this election and account for rent deferrals by increasing our rent receivables as receivables accrue and continuing to recognize income during the deferral period. Lease concessions or amendments other than rent deferrals are evaluated to determine if a substantive change to the consideration in the original lease contract has occurred and should be accounted for as a lease modification. We continue to evaluate any amounts recognized for collectability, regardless of whether accounted for as a lease modification or not, and record an adjustment to rental income for tenant credit for amounts that are not probable of collection. For lease concessions granted in conjunction with the COVID-19 pandemic, we reviewed all amounts recognized on a tenant-by-tenant basis for collectability.

In August 2020, the FASB issued ASU 2020-06, *Debt – Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging – Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity* ("ASU 2020-06"). The guidance in ASU 2020-06 simplifies the accounting for convertible debt and convertible preferred stock by removing the requirements to separately present certain conversion features in equity. In addition, the amendments in the ASU 2020-06 also simplify the guidance in ASC Subtopic 815-40, *Derivatives and Hedging: Contracts in Entity's Own Equity*, by removing certain criteria that must be satisfied in order to classify a contract as equity, which is expected to decrease the number of freestanding instruments and embedded derivatives accounted for as assets or liabilities. Finally, the amendments revise the guidance on calculating earnings per share, requiring use of the if-converted method for all convertible instruments and rescinding an entity's ability to rebut the presumption of share settlement for instruments that may be settled in cash or other assets. The amendments in ASU 2020-06 are effective for us for fiscal years beginning after December 15, 2021. Early adoption is permitted, but no earlier than fiscal years beginning after December 15, 2020. We adopted this guidance on January 1, 2021 and the adoption of ASU 2020-06 did not have a material impact on our consolidated financial statements.

In July 2021, the FASB issued ASU 2021-05, *Lease (Topic 842): Lessors - Certain Leases with Variable Lease Payments* ("ASU 2021-05"). The guidance in ASU 2021-05 amends the lease classification requirements for the lessors under certain leases containing variable payments to align with practice under ASC 840. The lessor should classify and account for a lease with variable lease payments that do not depend on a reference index or a rate as an operating lease if both of the following criteria are met: 1) the lease would have been classified as a sales-type lease or a direct financing lease in accordance with the classification criteria in ASC 842-10-25-2 through 25-3; and 2) the lessor would have otherwise recognized a day-one loss. The amendments in ASU 2021-05 are effective for fiscal years beginning after December 15, 2021, with early adoption permitted. The adoption of ASU 2020-05 is not expected to have a material impact on our consolidated financial statements.

Our Real Estate Investment Portfolio

As of September 30, 2021, we had a portfolio of 1,397 properties, including one vacant property and 158 properties that secure our investments in mortgage loans receivable, that was diversified by tenant, concept, industry and geography and had annualized base rent of \$225.5 million. Our 297 tenants operate 423 different concepts in 17 industries across 45 states. None of our tenants represented more than 2.7% of our portfolio at September 30, 2021, and our top ten largest tenants represented 19.0% of our annualized base rent as of that date.

Diversification by Tenant

As of September 30, 2021, our top ten tenants included the following concepts: EquipmentShare, Captain D's, Cadence Academy, Mister Car Wash, Spare Time, Le Chaperon Rouge, Circle K, 10Box Cost-Plus, AMC, and Mavis Discount Tire. Our 1,396 leased properties are operated by our 297 tenants. The following table details information about our tenants and the related concepts as of September 30, 2021 (dollars in thousands):

Tenant ⁽¹⁾	Concept	Number of Properties ⁽²⁾	Annualized Base Rent	% of Annualized Base Rent
Equipmentsshare.com Inc.	EquipmentShare	21	\$ 5,978	2.7 %
Captain D's, LLC	Captain D's	74	5,176	2.3 %
Cadence Education, LLC	Cadence Academy	23	4,844	2.1 %
Car Wash Partners, Inc.	Mister Car Wash	13	4,389	1.9 %
Bowl New England, Inc.	Spare Time	6	4,367	1.9 %
The Nest Schools, Inc.	Le Chaperon Rouge	16	3,837	1.7 %
Mac's Convenience Stores, LLC ⁽³⁾	Circle K	34	3,797	1.7 %
Harp's Food Stores, Inc.	10Box Cost-Plus	19	3,575	1.6 %
American Multi-Cinema, Inc. ⁽⁴⁾	AMC	5	3,539	1.6 %
Mavis Tire Express Services Corp.	Mavis Discount Tire	19	3,395	1.5 %
Top 10 Subtotal		230	42,897	19.0 %
Other		1,166	182,565	81.0 %
Total		1,396	\$ 225,462	100.0 %

(1) Represents tenant or guarantor.

(2) Excludes one vacant property.

(3) Includes properties leased to a subsidiary of Alimentation Couche Tard Inc.

(4) Includes four properties leased to a subsidiary of AMC Entertainment Holdings, Inc.

As of September 30, 2021, our five largest tenants, who contributed 10.9% of our annualized base rent, had a rent coverage ratio of 6.0x and our ten largest tenants, who contributed 19.0% of our annualized base rent, had a rent coverage ratio of 4.5x.

As of September 30, 2021, 94.5% of our leases (based on annualized base rent) were triple-net, and the tenant is typically responsible for all improvements and is contractually obligated to pay all operating expenses, such as maintenance, insurance, utility and tax expense, related to the leased property. Due to the triple-net structure of our leases, we do not expect to incur significant capital expenditures relating to our triple-net leased properties, and the potential impact of inflation on our operating expenses is reduced.

Diversification by Concept

Our tenants operate their businesses across 423 concepts. The following table details those concepts as of September 30, 2021 (dollars in thousands):

Concept	Type of Business	Annualized Base Rent	% of Annualized Base Rent	Number of Properties ⁽¹⁾	Building (Sq. Ft.) ⁽¹⁾
Captain D's	Service	\$ 6,259	2.8 %	86	222,730
EquipmentShare	Service	5,978	2.7 %	21	436,285
Applebee's	Service	5,381	2.4 %	37	183,214
Mister Car Wash	Service	4,389	1.9 %	13	54,621
Spare Time	Service	4,367	1.9 %	6	272,979
Circle K	Service	3,875	1.7 %	35	130,975
AMC	Experience	3,539	1.6 %	5	240,672
Zaxby's	Service	3,486	1.5 %	19	72,986
Mavis Discount Tire	Service	3,395	1.5 %	21	165,713
The Malvern School	Service	3,272	1.5 %	13	149,781
Top 10 Subtotal		43,941	19.5 %	256	1,929,956
Other		181,521	80.5 %	1,140	10,418,890
Total		\$ 225,462	100.0 %	1,396	12,348,846

(1) Excludes one vacant property.

Diversification by Industry

Our tenants' business concepts are diversified across various industries. The following table summarizes those industries as of September 30, 2021 (dollars in thousands):

Tenant Industry	Type of Business	Annualized Base Rent	% of Annualized Base Rent	Number of Properties ⁽¹⁾	Building (Sq. Ft.) ⁽¹⁾	Rent Per Sq. Ft. ⁽²⁾
Early Childhood Education	Service	\$ 32,631	14.5 %	142	1,512,418	\$ 21.26
Quick Service	Service	29,704	13.2 %	359	988,827	30.02
Car Washes	Service	29,121	12.9 %	120	563,278	50.81
Medical / Dental	Service	26,481	11.7 %	161	1,098,234	24.15
Automotive Service	Service	18,403	8.2 %	137	920,670	20.66
Convenience Stores	Service	15,390	6.8 %	135	529,990	29.04
Casual Dining	Service	14,439	6.4 %	97	549,047	26.82
Equipment Rental and Sales	Service	7,835	3.5 %	35	634,578	12.10
Family Dining	Service	5,581	2.5 %	37	220,106	26.28
Other Services	Service	5,306	2.4 %	24	292,129	18.79
Pet Care Services	Service	4,031	1.8 %	40	300,133	16.36
Service Subtotal		188,922	83.8 %	1,287	7,609,410	25.04
Health and Fitness	Experience	10,355	4.6 %	27	1,087,279	9.58
Entertainment	Experience	9,683	4.3 %	24	775,855	12.47
Movie Theatres	Experience	4,170	1.8 %	6	293,206	14.22
Experience Subtotal		24,208	10.7 %	57	2,156,340	11.26
Grocery	Retail	6,483	2.9 %	25	1,108,740	5.85
Home Furnishings	Retail	2,048	0.9 %	4	217,339	9.42
Retail Subtotal		8,531	3.8 %	29	1,326,079	6.43
Building Materials	Industrial	3,801	1.7 %	23	1,257,017	3.02
Total/Weighted Average		\$ 225,462	100.0 %	1,396	12,348,846	\$ 18.33

(1) Excludes one vacant property.

(2) Excludes properties with no annualized base rent and properties under construction.

Diversification by Geography

Our 1,397 property locations are spread across 45 states. The following table details the geographical locations of our properties as of September 30, 2021 (dollars in thousands):

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State	Annualized Base Rent	% of Annualized Base Rent	Number of Properties	Building (Sq. Ft.)
Texas	\$ 31,579	14.0 %	175	1,450,469
Georgia	17,604	7.9 %	115	639,213
Ohio	15,661	7.0 %	98	930,919
Florida	13,451	6.0 %	62	680,778
Arkansas	8,548	3.8 %	62	478,398
Wisconsin	8,284	3.7 %	42	494,430
North Carolina	8,267	3.7 %	44	474,296
Alabama	7,643	3.4 %	52	469,880
Michigan	7,518	3.3 %	49	881,396
Arizona	7,209	3.2 %	40	346,410
Tennessee	6,440	2.9 %	50	249,747
Oklahoma	6,349	2.8 %	40	406,517
Minnesota	6,089	2.7 %	35	464,052
Missouri	5,709	2.5 %	37	573,738
Massachusetts	5,621	2.5 %	29	406,159
Illinois	5,390	2.4 %	31	228,968
South Carolina	4,842	2.1 %	31	328,827
Pennsylvania	4,754	2.1 %	29	241,291
Colorado	4,553	2.0 %	22	199,688
New York	4,552	2.0 %	39	185,923
Kentucky	3,699	1.6 %	35	190,330
Mississippi	3,631	1.6 %	36	128,643
California	3,433	1.5 %	21	171,916
Iowa	3,340	1.5 %	24	144,697
New Mexico	3,028	1.3 %	19	113,697
New Jersey	3,006	1.3 %	18	118,613
Connecticut	2,967	1.3 %	13	217,985
Kansas	2,884	1.3 %	20	143,692
Indiana	2,790	1.2 %	23	189,779
Maryland	1,947	0.9 %	8	68,324
Louisiana	1,882	0.8 %	11	80,537
West Virginia	1,777	0.8 %	25	77,083
South Dakota	1,728	0.8 %	7	41,472
Washington	1,664	0.7 %	11	87,243
Virginia	1,661	0.7 %	10	74,276
Oregon	1,099	0.5 %	6	124,931
Nebraska	955	0.4 %	10	32,985
Utah	933	0.4 %	2	67,659
Nevada	661	0.3 %	3	56,420
New Hampshire	587	0.3 %	6	43,876
Maine	500	0.2 %	1	32,115
Wyoming	433	0.2 %	2	14,001
Idaho	393	0.2 %	1	35,433
Alaska	241	0.1 %	2	6,630
Rhode Island	160	0.1 %	1	5,800
Total	\$ 225,462	100.0 %	1,397	12,399,236

Lease Expirations

As of September 30, 2021, the weighted average remaining term of our leases was 13.9 years (based on annualized base rent), with only 3.8% of our annualized base rent attributable to leases expiring prior to January 1, 2026. The following table sets forth our lease expirations for leases in place as of September 30, 2021 (dollars in thousands):

Lease Expiration Year ⁽¹⁾	Annualized Base Rent	% of Annualized Base Rent	Number of Properties ⁽²⁾	Weighted Average Rent Coverage Ratio ⁽³⁾
2021	\$ —	— %	—	—
2022	490	0.2 %	5	3.0x
2023	1,412	0.6 %	16	3.8x
2024	4,926	2.2 %	49	4.8x
2025	1,736	0.8 %	18	2.3x
2026	4,475	2.0 %	30	3.3x
2027	4,490	2.0 %	28	3.0x
2028	4,337	1.9 %	15	1.7x
2029	5,353	2.4 %	75	4.3x
2030	5,249	2.3 %	49	4.5x
2031	12,760	5.7 %	83	2.6x
2032	10,372	4.6 %	46	4.6x
2033	7,889	3.5 %	26	3.1x
2034	31,586	14.0 %	240	5.3x
2035	20,691	9.2 %	128	2.8x
2036	25,126	11.1 %	135	3.0x
2037	7,779	3.5 %	39	8.7x
2038	11,920	5.3 %	74	2.0x
2039	22,418	9.9 %	119	3.2x
2040	28,026	12.4 %	142	2.6x
Thereafter	14,427	6.4 %	79	2.5x
Total/Weighted Average	\$ 225,462	100.0 %	1,396	3.5x

(1) Expiration year of contracts in place as of September 30, 2021, excluding any tenant option renewal periods that have not been exercised.

(2) Excludes one vacant property.

(3) Weighted by annualized base rent.

Unit Level Rent Coverage

Generally, we seek to acquire investments with healthy rent coverage ratios, and as of September 30, 2021, the weighted average rent coverage ratio of our portfolio was 3.5x. Our portfolio's unit-level rent coverage ratios (by annualized base rent and excluding leases that do not report unit-level financial information) as of September 30, 2021 are displayed below:

Unit Level Coverage Ratio	% of Total
≥ 2.00x	64.3 %
1.50x to 1.99x	17.1 %
1.00x to 1.49x	6.5 %
< 1.00x	10.5 %
Not reported	1.5 %
	100.0 %

Credit Ratings

Tenant financial distress is typically caused by consistently poor or deteriorating operating performance, near-term liquidity issues or unexpected liabilities. To assess the probability of tenant insolvency, we utilize Moody's Analytics RiskCalc, which is a model for predicting private company defaults based on Moody's Analytics Credit Research Database, which incorporates both market and company-specific risk factors. The following table illustrates the portions of our annualized base rent as of September 30, 2021 attributable to leases with tenants having specified implied credit ratings based on their Moody's RiskCalc scores:

Credit Rating	NR	< 1.00x	1.00 to 1.49x	1.50 to 1.99x	≥ 2.00x
CCC+	0.1 %	4.2 %	— %	0.2 %	0.8 %
B-	— %	0.1 %	0.4 %	1.0 %	3.3 %
B	— %	1.4 %	0.6 %	0.1 %	1.6 %
B+	— %	— %	1.3 %	5.3 %	1.4 %
BB-	0.2 %	1.5 %	0.8 %	1.1 %	8.1 %
BB	— %	1.3 %	1.0 %	4.4 %	11.0 %
BB+	— %	0.6 %	0.3 %	1.3 %	13.0 %
BBB-	— %	0.7 %	0.1 %	1.9 %	6.9 %
BBB	— %	0.5 %	0.9 %	0.8 %	8.1 %
BBB+	— %	0.1 %	0.3 %	0.3 %	3.3 %
A-	— %	0.2 %	— %	0.5 %	3.1 %
A	— %	— %	— %	— %	0.9 %
A+	— %	— %	— %	— %	0.9 %
AA-	— %	— %	— %	— %	— %

NR Not reported

Results of Operations

The following discussion includes the results of our operations for the periods presented.

Comparison of the three months ended September 30, 2021 and 2020

(dollar amounts in thousands)	Three months ended September 30,		Change	%
	2021	2020		
Revenues:				
Rental revenue	\$ 54,929	\$ 40,799	\$ 14,130	34.6 %
Interest on loans and direct financing lease receivables	4,574	2,054	2,520	122.7 %
Other revenue, net	98	56	42	75.0 %
Total revenues	59,601	42,909	16,692	38.9 %
Expenses:				
General and administrative	5,596	5,917	(321)	(5.4)%
Property expenses	1,358	810	548	67.7 %
Depreciation and amortization	17,355	13,966	3,389	24.3 %
Provision for impairment of real estate	—	3,221	(3,221)	(100.0)%
Change in provision for loan losses	16	14	2	14.3 %
Total expenses	24,325	23,928	397	
Other operating income:				
Gain on dispositions of real estate, net	1,343	1,003	340	33.9 %
Income from operations	36,619	19,984	16,635	
Other (expense)/income:				
Loss on repayment of secured borrowings	—	—	—	— %
Interest expense	(8,955)	(7,651)	1,304	(17.0)%
Interest income	37	58	(21)	(36.2)%
Income before income tax expense	27,701	12,391	15,310	
Income tax expense	55	55	—	— %
Net income	27,646	12,336	15,310	124.1 %
Net income attributable to non-controlling interests	(139)	(73)	66	90.4 %
Net income attributable to stockholders	\$ 27,507	\$ 12,263	\$ 15,244	

Rental revenue. Rental revenue increased by \$14.1 million for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. The increase in rental revenue was driven primarily by the growth in the size of our real estate investment portfolio, which generated additional revenues. Our real estate investment portfolio grew from 1,096 rental properties, representing \$2.2 billion in net investments in real estate, as of September 30, 2020 to 1,231 rental properties, representing \$2.9 billion in net investments in real estate, as of September 30, 2021. Our real estate investments were acquired throughout the periods presented and were not all owned by us for the entirety of periods; accordingly, a significant portion of the increase in rental revenue between periods is related to recognizing revenue in 2021 from acquisitions that were made during 2020 and 2021.

Interest on loans and direct financing lease receivables. Interest on loans and direct financing lease receivables increased by \$2.5 million for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020, due to an increase in investments of loans receivable during 2021, leading to a higher average daily balance of loans receivable outstanding during the three months ended September 30, 2021.

Other revenue. Other revenue increased approximately \$42,000 during the three months ended September 30, 2021 as compared to the three months ended September 30, 2020, primarily due to the receipt of prepayment penalties and management fees during three months ended September 30, 2021.

General and administrative expenses. General and administrative expenses decreased by \$0.3 million for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. The decrease was primarily related to a decrease in equity based compensation expense during the three months ended September 30, 2021.

Property expenses. Property expenses increased by approximately \$0.5 million for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. The increase in property expenses was primarily due to increased reimbursable costs, insurance expenses and property-related operational costs during the three months ended September 30, 2021.

Depreciation and amortization expense. Depreciation and amortization expense increased by \$3.4 million during the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. Depreciation and amortization expense increased in proportion to the increase in the size of our real estate portfolio during the three months ended September 30, 2021.

Provision for impairment of real estate. There were no impairment charges on real estate investments for the three months ended September 30, 2021. During the three months ended September 30, 2020, we recorded a provision for impairment on nine of our real estate investments. We strategically seek to identify non-performing properties that we may re-lease or dispose of in an effort to improve our returns and manage risk exposure. An increase in vacancy associated with our disposition or re-leasing strategies may trigger impairment charges when the expected future cash flows from the properties from sale or re-lease are less than their net book value.

Provision for loan losses. Provision for loan losses increased by \$2,000 for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. This provision is related to the changes in our loan loss reserve subsequent to the adoption of ASC 326. Under ASC 326, we are required to re-evaluate the expected loss on our portfolio of loans and direct financing lease receivables at each balance sheet date.

Gain on dispositions of real estate, net. Gain on dispositions of real estate, net, increased by \$0.3 million for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. We disposed of 11 and 14 real estate properties during the three months ended September 30, 2021 and 2020, respectively.

Interest expense. Interest expense increased by \$1.3 million during the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. The increase is primarily related to our higher average outstanding debt balance during the three months ended September 30, 2021.

Interest income. Interest income decreased by approximately \$21,000 for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. The decrease in interest income was primarily due to lower average daily cash balances in our interest-bearing bank accounts and higher interest rates during the three months ended September 30, 2020.

Income tax expense. Income tax expense had no change for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020. We are organized and operate as a REIT and are not subject to U.S. federal corporate income taxes on our REIT taxable income that is currently distributed to our stockholders. However, the Operating Partnership is subject to taxation in certain state and local jurisdictions that impose income taxes on a partnership.

Comparison of the nine months ended September 30, 2021 and 2020

(dollar amounts in thousands)	Nine months ended September 30,		Change	%
	2021	2020		
Revenues:				
Rental revenue	\$ 153,511	\$ 116,806	\$ 36,705	31.4 %
Interest income on loans and direct financing lease receivables	11,558	6,030	5,528	91.7 %
Other revenue, net	150	64	86	134.4 %
Total revenues	165,219	122,900	42,319	
Expenses:				
General and administrative	18,497	19,706	(1,209)	(6.1)%
Property expenses	3,946	1,755	2,191	124.8 %
Depreciation and amortization	50,185	40,442	9,743	24.1 %
Provision for impairment of real estate	6,120	5,080	1,040	20.5 %
Change in provision for loan losses	(112)	531	(643)	(121.1)%
Total expenses	78,636	67,514	11,122	
Other operating income:				
Gain on dispositions of real estate, net	8,841	3,971	4,870	122.6 %
Income from operations	95,424	59,357	36,067	
Other (expense)/income:				
Loss on repayment of secured borrowings	(4,461)	(924)	3,537	382.8 %
Interest expense	(24,444)	(21,887)	2,557	(17.0)%
Interest income	74	433	(359)	(82.9)%
Income (loss) before income tax expense (benefit)	66,593	36,979	29,614	
Income tax expense (benefit)	172	156	16	10.3 %
Net income	66,421	36,823	29,598	
Net income attributable to non-controlling interests	(335)	(220)	115	52.3 %
Net income attributable to stockholders	\$ 66,086	\$ 36,603	\$ 29,483	

Rental revenue. Rental revenue increased by \$36.7 million for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. The increase in rental revenue was driven primarily by the growth in the size of our real estate investment portfolio, which generated additional revenues. Our real estate investment portfolio grew from 1,096 rental properties, representing \$2.2 billion in net investments in real estate, as of September 30, 2020 to 1,231 rental properties, representing \$2.9 billion in net investments in real estate, as of September 30, 2021. Our real estate investments were acquired throughout the periods presented and were not all owned by us for the entirety of periods; accordingly, a significant portion of the increase in rental revenue between periods is related to recognizing revenue in 2021 from acquisitions that were made during 2020 and 2021.

Interest on loans and direct financing lease receivables. Interest on loans and direct financing lease receivables increased by \$5.5 million for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020, due to an increase in investments of loans receivable during 2021, leading to a higher average daily balance of loans receivable outstanding during the nine months ended September 30, 2021.

Other revenue. Other revenue increased \$0.1 million during the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020, primarily due to the receipt of prepayment penalties and management fees during nine months ended September 30, 2021.

General and administrative expenses. General and administrative expenses decreased \$1.2 million for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. The decrease was primarily related to a decrease in legal and professional fees incurred during the nine months ended September 30, 2021, offset by one-time severance costs that occurred during the nine months ended September 30, 2020.

Property expenses. Property expenses increased by \$2.2 million for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. The increase in property expenses was primarily due to increased reimbursable costs, insurance expenses and property-related operational costs during the nine months ended September 30, 2021.

Depreciation and amortization expense. Depreciation and amortization expense increased by \$9.7 million during the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. Depreciation and amortization expense increased in proportion to the increase in the size of our real estate portfolio during the nine months ended September 30, 2021.

Provision for impairment of real estate. Impairment charges on real estate investments were \$6.1 million and \$5.1 million for the nine months ended September 30, 2021 and 2020, respectively. During the nine months ended September 30, 2021 and 2020, we recorded a provision for impairment of real estate on 18 and 14 of our real estate investments, respectively. We strategically seek to identify non-performing properties that we may re-lease or dispose of in an effort to improve our returns and manage risk exposure. An increase in vacancy associated with our disposition or re-leasing strategies may trigger impairment charges when the expected future cash flows from the properties from sale or re-lease are less than their net book value.

Change in provision for loan losses. The change in our provision for loan losses decreased by \$0.6 million for the nine months ended September 30, 2021. This provision is related to the changes in our loan loss reserve subsequent to the adoption of ASC 326. Under ASC 326, we are required to re-evaluate the expected loss on our portfolio of loans and direct financing lease receivables at each balance sheet date.

Gain on dispositions of real estate, net. Gain on dispositions of real estate, net, increased by \$4.9 million for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. We disposed of 36 and 27 real estate properties during the nine months ended September 30, 2021 and 2020, respectively.

Loss on repayment of secured borrowings. During the nine months ended September 30, 2021 and 2020, we recorded a \$4.5 million and \$0.9 million loss on repayment of secured borrowings, respectively, due to the payment of a make-whole premium and the write-off of deferred financing costs related to the full repayment of the Series 2017-1 Notes in June 2021 and the partial prepayment of the Series 2017-1 Notes in February 2020.

Interest expense. Interest expense increased by \$2.6 million during the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. The increase is primarily related to our higher average outstanding debt balance during the nine months ended September 30, 2021.

Interest income. Interest income decreased by \$0.4 million for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. The decrease in interest income was primarily due to lower average daily cash balances in our interest-bearing bank accounts and higher interest rates during the nine months ended September 30, 2020.

Income tax expense. Income tax expense increased by approximately \$16,000 for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. We are organized and operate as a REIT and are not subject to U.S. federal corporate income taxes on our REIT taxable income that is currently distributed to our stockholders. However, the Operating Partnership is subject to taxation in certain state and local jurisdictions that impose income taxes on a partnership. The changes in income tax expense are primarily due to changes in the proportion of our real estate portfolio located in jurisdictions where we are subject to taxation.

Non-GAAP Financial Measures

Our reported results are presented in accordance with GAAP. We also disclose the following non-GAAP financial measures: funds from operations (“FFO”), core funds from operations (“Core FFO”), adjusted funds from operations (“AFFO”), earnings before interest, taxes, depreciation and amortization (“EBITDA”), EBITDA further adjusted to exclude gains (or losses) on sales of depreciable property and real estate impairment losses (“EBITDAre”), adjusted EBITDAre, annualized adjusted EBITDAre, net debt, net operating income (“NOI”) and cash NOI (“Cash NOI”). We believe these non-GAAP financial measures are industry measures used by analysts and investors to compare the operating performance of REITs.

We compute FFO in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT defines FFO as GAAP net income or loss adjusted to exclude extraordinary items (as defined by GAAP), net gain or loss from sales of depreciable real estate assets, impairment write-downs associated with depreciable real estate assets and real estate-related depreciation and amortization (excluding amortization of deferred financing costs and depreciation of non-real estate assets), including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO is used by management, and may be useful to investors and analysts, to facilitate meaningful comparisons of operating performance between periods and among our peers primarily because it excludes the effect of real estate depreciation and amortization and net gains and losses on sales (which are dependent on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions).

We compute Core FFO by adjusting FFO, as defined by NAREIT, to exclude certain GAAP income and expense amounts that we believe are infrequent and unusual in nature and/or not related to our core real estate operations. Exclusion of these items from similar FFO-type metrics is common within the equity REIT industry, and management believes that presentation of Core FFO provides investors with a metric to assist in their evaluation of our operating performance across multiple periods and in comparison to the operating performance of our peers, because it removes the effect of unusual items that are not expected to impact our operating performance on an ongoing basis. Core FFO is used by management in evaluating the performance of our core business operations. Items included in calculating FFO that may be excluded in calculating Core FFO include certain transaction related gains, losses, income or expense or other non-core amounts as they occur.

To derive AFFO, we modify our computation of Core FFO to include other adjustments to GAAP net income related to certain items that we believe are not indicative of our operating performance, including straight-line rental revenue, non-cash interest expense, non-cash compensation expense, other amortization and non-cash charges, capitalized interest expense and transaction costs. Such items may cause short-term fluctuations in net income but have no impact on operating cash flows or long-term operating performance. We believe that AFFO is an additional useful supplemental measure for investors to consider when assessing our operating performance without the distortions created by non-cash items and certain other revenues and expenses.

FFO, Core FFO and AFFO do not include all items of revenue and expense included in net income, they do not represent cash generated from operating activities and they are not necessarily indicative of cash available to fund cash requirements; accordingly, they should not be considered alternatives to net income as a performance measure or cash flows from operations as a liquidity measure and should be considered in addition to, and not in lieu of, GAAP financial measures. Additionally, our computation of FFO, Core FFO and AFFO may differ from the methodology for calculating these metrics used by other equity REITs and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

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The following table reconciles net income (which is the most comparable GAAP measure) to FFO, Core FFO and AFFO attributable to stockholders and non-controlling interests:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net income	\$ 27,646	\$ 12,336	\$ 66,421	\$ 36,823
Depreciation and amortization of real estate	17,329	13,903	50,108	40,330
Provision for impairment of real estate	—	3,221	6,120	5,080
Gain on dispositions of real estate, net	(1,343)	(1,003)	(8,841)	(3,971)
FFO attributable to stockholders and non-controlling interests	43,632	28,457	113,808	78,262
Other non-recurring expenses ⁽¹⁾	—	116	4,461	2,252
Core FFO attributable to stockholders and non-controlling interests	43,632	28,573	118,269	80,514
Adjustments:				
Straight-line rental revenue, net	(5,086)	(3,960)	(13,950)	(9,321)
Non-cash interest	488	764	1,407	1,535
Non-cash compensation expense	1,103	1,351	4,554	4,041
Other amortization expense	68	(335)	2,487	1,018
Other non-cash charges	15	14	(118)	530
Capitalized interest expense	(19)	(63)	(55)	(223)
Transaction costs	—	3	—	112
AFFO attributable to stockholders and non-controlling interests	\$ 40,201	\$ 26,347	\$ 112,594	\$ 78,206

(1) Includes non-recurring expenses of \$4.5 million of loss on repayment of secured borrowings during the nine months ended September 30, 2021, approximately \$39,000 related to reimbursement of executive relocation costs during the three and nine months ended September 30, 2020, \$1.1 million for severance payments and acceleration of non-cash compensation expense in connection with the termination of one of our executive officers during the nine months ended September 30, 2020, \$0.1 million and \$0.2 million, respectively, of non-recurring recruiting costs during the three and nine months ended September 30, 2020 and our \$0.9 million loss on a repayment of secured borrowings during the nine months ended September 30, 2020.

We compute EBITDA as earnings before interest, income taxes and depreciation and amortization. In 2017, NAREIT issued a white paper recommending that companies that report EBITDA also report EBITDAre. We compute EBITDAre in accordance with the definition adopted by NAREIT. NAREIT defines EBITDAre as EBITDA (as defined above) excluding gains (or losses) from the sales of depreciable property and real estate impairment losses. We present EBITDA and EBITDAre as they are measures commonly used in our industry. We believe that these measures are useful to investors and analysts because they provide supplemental information concerning our operating performance, exclusive of certain non-cash items and other costs. We use EBITDA and EBITDAre as measures of our operating performance and not as measures of liquidity.

EBITDA and EBITDAre do not include all items of revenue and expense included in net income, they do not represent cash generated from operating activities and they are not necessarily indicative of cash available to fund cash requirements; accordingly, they should not be considered alternatives to net income as a performance measure or cash flows from operations as a liquidity measure and should be considered in addition to, and not in lieu of, GAAP financial measures. Additionally, our computation of EBITDA and EBITDAre may differ from the methodology for calculating these metrics used by other equity REITs and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

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The following table reconciles net income (which is the most comparable GAAP measure) to EBITDA and EBITDAre attributable to stockholders and non-controlling interests:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net income	\$ 27,646	\$ 12,336	\$ 66,421	\$ 36,823
Depreciation and amortization	17,355	13,966	50,185	40,442
Interest expense	8,955	7,651	24,444	21,887
Interest income	(37)	(58)	(74)	(433)
Income tax expense	55	55	172	156
EBITDA attributable to stockholders and non-controlling interests	53,974	33,950	141,148	98,875
Provision for impairment of real estate	—	3,221	6,120	5,080
Gain on dispositions of real estate, net	(1,343)	(1,003)	(8,841)	(3,971)
EBITDAre attributable to stockholders and non-controlling interests	\$ 52,631	\$ 36,168	\$ 138,427	\$ 99,984

We further adjust EBITDAre for the most recently completed quarter i) based on an estimate calculated as if all re-leasing, investment and disposition activity that took place during the quarter had been made on the first day of the quarter, ii) to exclude certain GAAP income and expense amounts that we believe are infrequent and unusual in nature and iii) to eliminate the impact of lease termination or loan prepayment fees and contingent rental revenue from certain of our tenants, which is subject to sales thresholds specified in the applicable leases (“Adjusted EBITDAre”). We then annualize quarterly Adjusted EBITDAre by multiplying it by four (“Annualized Adjusted EBITDAre”), which we believe provides a meaningful estimate of our current run rate for all of our investments as of the end of the most recently completed quarter. You should not unduly rely on this measure, as it is based on assumptions and estimates that may prove to be inaccurate. Our actual reported EBITDAre for future periods may be significantly less than our current Annualized Adjusted EBITDAre.

The following table reconciles net income (which is the most comparable GAAP measure) to Annualized Adjusted EBITDAre attributable to stockholders and non-controlling interests for the three months ended September 30, 2021:

(in thousands)	Three months ended September 30, 2021
Net income	\$ 27,646
Depreciation and amortization	17,355
Interest expense	8,955
Interest income	(37)
Income tax expense	55
EBITDA attributable to stockholders and non-controlling interests	53,974
Provision for impairment of real estate	—
Gain on dispositions of real estate, net	(1,343)
EBITDAre attributable to stockholders and non-controlling interests	52,631
Adjustment for current quarter re-leasing, acquisition and disposition activity ⁽¹⁾	2,665
Adjustment to exclude other non-recurring activity ⁽²⁾	16
Adjustment to exclude termination/prepayment fees and certain percentage rent ⁽³⁾	(125)
Adjusted EBITDAre attributable to stockholders and non-controlling interests	\$ 55,187
Annualized Adjusted EBITDAre attributable to stockholders and non-controlling interests	\$ 220,748

(1) Adjustment assumes all re-leasing activity, investments and dispositions of real estate investments made during the three months ended September 30, 2021 had occurred on July 1, 2021.

(2) Adjustment is made to exclude the change in our provision for loan losses.

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- (3) Adjustment excludes contingent rent (based on a percentage of the tenant's gross sales at the leased property) where payment is subject to exceeding a sales threshold specified in the lease and lease termination or loan prepayment fees.

We calculate our net debt as our gross debt (defined as total debt plus net deferred financing costs on our secured borrowings) less cash and cash equivalents and restricted cash available for future investment. We believe excluding cash and cash equivalents and restricted cash available for future investment from gross debt, all of which could be used to repay debt, provides an estimate of the net contractual amount of borrowed capital to be repaid, which we believe is a beneficial disclosure to investors and analysts.

The following table reconciles total debt (which is the most comparable GAAP measure) to net debt:

(in thousands)	September 30, 2021	December 31, 2020
Secured borrowings, net of deferred financing costs	\$ —	\$ 171,007
Unsecured term loan, net of deferred financing costs	626,805	626,272
Revolving credit facility	—	18,000
Senior Unsecured Notes	394,632	—
Total debt	1,021,437	815,279
Deferred financing costs and original issue discount, net	8,563	5,914
Gross debt	1,030,000	821,193
Cash and cash equivalents	(27,509)	(26,602)
Restricted cash available for future investment	—	(6,388)
Net debt	\$ 1,002,491	\$ 788,203

We compute NOI as total revenues less property expenses. NOI excludes all other items of expense and income included in the financial statements in calculating net income or loss, in accordance with GAAP. Cash NOI further excludes non-cash items included in total revenues and property expenses, such as straight-line rental revenue and other amortization and non-cash charges. We believe NOI and Cash NOI provide useful and relevant information because they reflect only those revenue and expense items that are incurred at the property level and present such items on an unlevered basis.

NOI and Cash NOI are not measures of financial performance under GAAP. You should not consider our NOI and Cash NOI as alternatives to net income or cash flows from operating activities determined in accordance with GAAP. Additionally, our computation of NOI and Cash NOI may differ from the methodology for calculating these metrics used by other equity REITs, and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

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The following table reconciles net income (which is the most comparable GAAP measure) to NOI and Cash NOI attributable to stockholders and non-controlling interests:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net income	\$ 27,646	\$ 12,336	\$ 66,421	\$ 36,823
General and administrative expense	5,596	5,917	18,497	19,706
Depreciation and amortization	17,355	13,966	50,185	40,442
Provision for impairment of real estate	—	3,221	6,120	5,080
Change in provision for loan losses	16	14	(112)	531
Gain on dispositions of real estate, net	(1,343)	(1,003)	(8,841)	(3,971)
Loss on repayment secured borrowings	—	—	4,461	924
Interest expense	8,955	7,651	24,444	21,887
Interest income	(37)	(58)	(74)	(433)
Income tax expense	55	55	172	156
NOI attributable to stockholders and non-controlling interests	58,243	42,099	161,273	121,145
Straight-line rental revenue, net	(5,086)	(3,960)	(13,950)	(9,321)
Other amortization and non-cash charges	68	(335)	2,487	1,018
Cash NOI attributable to stockholders and non-controlling interests	\$ 53,225	\$ 37,804	\$ 149,810	\$ 112,842

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Over time, we generally seek to match the expected cash inflows from our long-term leases with the expected cash outflows for our long-term debt. To achieve this objective, we may borrow on a fixed-rate basis through longer-term debt issuances under our Master Trust Funding Program or through the issuance of senior unsecured notes. Additionally, we incur debt that bears interest at floating rates under the Revolving Credit Facility, which we use in connection with our operations, including for funding investments, the April 2019 Term Loan and the November 2019 Term Loan.

(in thousands)	Maturity Date	Principal Outstanding		Weighted Average Interest Rate	
		September 30, 2021	December 31, 2020	September 30, 2021	December 31, 2020
Unsecured term loans:					
April 2019 Term Loan	April 2024	\$ 200,000	\$ 200,000	3.3%	3.3%
November 2019 Term Loan	November 2026	430,000	430,000	3.0%	3.0%
Senior Unsecured Notes	July 2031	400,000	—	3.1%	—%
Revolving Credit Facility	April 2023	—	18,000	—%	1.4%
Secured borrowings:					
Series 2017-1 Notes	—	—	173,193	—%	4.2%
Total principal outstanding		\$ 1,030,000	\$ 821,193	3.1%	3.3%

(1) Interest rates are presented after giving effect to our interest rate swap agreements, where applicable.

We have fixed the floating rates on borrowings under our term loan facilities by entering into interest rate swap agreements where we pay a fixed interest rate and receive a floating interest rate equal to the rate we pay on the respective term loan. At September 30, 2021, our aggregate liability in the event of the early termination of our swaps was \$20.6 million.

At September 30, 2021, a 100-basis point increase of the interest rate on our unsecured term loan borrowings would increase our related interest costs by \$0.6 million per year and a 100-basis point decrease of the interest rate would decrease our related interest costs by \$0.6 million per year.

We are exposed to interest rate risk between the time we enter into a sale-leaseback transaction or acquire a leased property and the time we finance the related real estate with long-term fixed-rate debt. In addition, when our long-term debt matures, we may have to refinance the debt at a higher interest rate. Market interest rates are sensitive to many factors that are beyond our control. Our interest rate risk management objective is to limit the impact of future interest rate changes on our earnings and cash flows.

In addition to amounts that we borrow under the Revolving Credit Facility, we may incur variable-rate debt in the future that we do not choose to hedge. Additionally, decreases in interest rates may lead to increased competition for the acquisition of real estate due to a reduction in desirable alternative income-producing investments. Increased competition for the acquisition of real estate may lead to a decrease in the yields on real estate we have targeted for acquisition. In such circumstances, if we are not able to offset the decrease in yields by obtaining lower interest costs on our borrowings, our results of operations will be adversely affected. Significant increases in interest rates may also have an adverse impact on our earnings if we are unable to acquire real estate with rental rates high enough to offset the increase in interest rates on our borrowings.

Fair Value of Fixed-Rate Indebtedness

The estimated fair value of our fixed-rate indebtedness under our Senior Unsecured Notes is calculated based on quoted prices in active markets for identical assets. The following table discloses fair value information related to our fixed-rate indebtedness as of September 30, 2021:

(in thousands)	Carrying Value ⁽¹⁾	Estimated Fair Value
Senior Unsecured Notes	\$ 400,000	\$ 394,680

(1) Excludes net deferred financing costs of \$4.6 million and net discount of \$0.8 million.

Item 4. Controls and Procedures.

Disclosure Controls and Procedures

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information we are required to disclose in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

As of the end of the period covered by this Quarterly Report on Form 10-Q, our management evaluated, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, our disclosure controls and procedures were effective in providing reasonable assurance of compliance.

Changes in Internal Control

There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during our most recent fiscal quarter that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

Item 1. Legal Proceedings.

We are subject to various lawsuits, claims and other legal proceedings. Management does not believe that the resolution of any of these matters either individually or in the aggregate will have a material adverse effect on our business, financial condition, results of operations or liquidity. Further, from time to time, we are party to various lawsuits, claims and other legal proceedings for which third parties, such as our tenants, are contractually obligated to indemnify, defend and hold us harmless. In some of these matters, the indemnitors have insurance for the potential damages. In other matters, we are being defended by tenants who may not have sufficient insurance, assets, income or resources to satisfy their defense and indemnification obligations to us. The unfavorable resolution of such legal proceedings could, individually or in the aggregate, materially adversely affect the indemnitors' ability to satisfy their respective obligations to us, which, in turn, could have a material adverse effect on our business, financial condition, results of operations or liquidity. It is management's opinion that there are currently no such legal proceedings pending that will, individually or in the aggregate, have such a material adverse effect. Despite management's view of the ultimate resolution of these legal proceedings, we may have significant legal expenses and costs associated with the defense of such matters. Further, management cannot predict the outcome of these legal proceedings and if management's expectation regarding such matters is not correct, such proceedings could have a material adverse effect on our business, financial condition, results of operations or liquidity.

Item 1A. Risk Factors.

There have been no material changes to the risk factors as disclosed in the section entitled "Risk Factors" beginning on page 14 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2020 and filed with the SEC on February 24, 2021. These risk factors may not describe every risk facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

Exhibit Number	Description
31.1*	Certification of Principal Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Principal Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	Inline XBRL Instance Document - the instance does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

* Filed herewith.

** Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ESSENTIAL PROPERTIES REALTY TRUST, INC.

Date: November 1, 2021

By: _____
/s/ Peter M. Mavoides
Peter M. Mavoides
Director, President and Chief Executive Officer
(Principal Executive Officer)

Date: November 1, 2021

By: _____
/s/ Mark E. Patten
Mark E. Patten
Executive Vice President, Treasurer and Chief Financial Officer
(Principal Financial Officer)

CERTIFICATION

I, Peter M. Mavoides, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Essential Properties Realty Trust, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2021

By: _____ /s/ Peter M. Mavoides

Peter M. Mavoides
Director, President and Chief Executive Officer
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the periodic report of Essential Properties Realty Trust, Inc. (the "Company") on Form 10-Q for the quarter ended September 30, 2021, as filed with the Securities and Exchange Commission (the "Report"), I, Peter M. Mavoides, Chief Executive Officer of the Company, hereby certify as of the date hereof, solely for the purposes of Title 18, Chapter 63, Section 1350 of the United States Code, that to the best of my knowledge:

- (1) the Report fully complies with the requirements of section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company at the dates and for the periods indicated.

Date: November 1, 2021

By: _____ /s/ Peter M. Mavoides

Peter M. Mavoides
Director, President and Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request. The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of the Report or as a separate disclosure document.

**CERTIFICATION PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the periodic report of Essential Properties Realty Trust, Inc. (the "Company") on Form 10-Q for the quarter ended September 30, 2021, as filed with the Securities and Exchange Commission (the "Report"), I, Mark E. Patten, Chief Financial Officer of the Company, hereby certify as of the date hereof, solely for the purposes of Title 18, Chapter 63, Section 1350 of the United States Code, that to the best of my knowledge:

- (1) the Report fully complies with the requirements of section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company at the dates and for the periods indicated.

Date: November 1, 2021

By: _____ /s/ Mark E. Patten

Mark E. Patten

Executive Vice President, Treasurer and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request. The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of the Report or as a separate disclosure document.