
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2023

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 001-38530

Essential Properties Realty Trust, Inc.

(Exact name of Registrant as specified in its Charter)

Maryland

(State or other jurisdiction of
incorporation or organization)

902 Carnegie Center Blvd., Suite 520

Princeton, New Jersey

(Address of Principal Executive Offices)

82-4005693

(I.R.S. Employer
Identification No.)

08540

(Zip Code)

Registrant's telephone number, including area code: **(609) 436-0619**

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of Each Class</u>	<u>Trading Symbol(s)</u>	<u>Name of Each Exchange on Which Registered</u>
Common Stock, \$0.01 par value	EPRT	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of April 26, 2023, the registrant had 148,838,117 shares of common stock, \$0.01 par value per share, outstanding.

Table of Contents

	Page
PART I.	
Item 1.	
Financial Statements	
Consolidated Balance Sheets as of March 31, 2023 (unaudited) and December 31, 2022	2
Consolidated Statements of Operations for the three months ended March 31, 2023 and 2022 (unaudited)	3
Consolidated Statements of Comprehensive Income for the three months ended March 31, 2023 and 2022 (unaudited)	4
Consolidated Statements of Stockholders' Equity for the three months ended March 31, 2023 and 2022 (unaudited)	5
Consolidated Statements of Cash Flows for the three months ended March 31, 2023 and 2022 (unaudited)	7
Notes to Consolidated Financial Statements (unaudited)	9
Item 2.	
Management's Discussion and Analysis of Financial Condition and Results of Operations	40
Item 3.	
Quantitative and Qualitative Disclosures About Market Risk	64
Item 4.	
Controls and Procedures	65
PART II.	
OTHER INFORMATION	
Item 1.	
Legal Proceedings	66
Item 1A.	
Risk Factors	66
Item 2.	
Unregistered Sales of Equity Securities and Use of Proceeds	66
Item 3.	
Defaults Upon Senior Securities	66
Item 4.	
Mine Safety Disclosures	66
Item 5.	
Other Information	66
Item 6.	
Exhibits	67
Signatures	68

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Balance Sheets
(In thousands, except share and per share data)

	March 31, 2023	December 31, 2022
	(Unaudited)	
ASSETS		
Investments:		
Real estate investments, at cost:		
Land and improvements	\$ 1,274,398	\$ 1,228,687
Building and improvements	2,554,139	2,440,630
Lease incentives	18,191	18,352
Construction in progress	42,777	34,537
Intangible lease assets	87,851	88,364
Total real estate investments, at cost	3,977,356	3,810,570
Less: accumulated depreciation and amortization	(297,362)	(276,307)
Total real estate investments, net	3,679,994	3,534,263
Loans and direct financing lease receivables, net	231,731	240,035
Real estate investments held for sale, net	5,398	4,780
Net investments	3,917,123	3,779,078
Cash and cash equivalents	70,958	62,345
Restricted cash	—	9,155
Straight-line rent receivable, net	85,425	78,587
Derivative assets	36,640	47,877
Rent receivables, prepaid expenses and other assets, net	26,201	22,991
Total assets ⁽¹⁾	<u>\$ 4,136,347</u>	<u>\$ 4,000,033</u>
LIABILITIES AND EQUITY		
Unsecured term loans, net of deferred financing costs	\$ 1,025,773	\$ 1,025,492
Senior unsecured notes, net	395,426	395,286
Revolving credit facility	—	—
Intangible lease liabilities, net	11,536	11,551
Dividend payable	41,183	39,398
Derivative liabilities	6,024	2,274
Accrued liabilities and other payables	25,778	29,261
Total liabilities ⁽¹⁾	<u>1,505,720</u>	<u>1,503,262</u>
Commitments and contingencies (see Note 11)	—	—
Stockholders' equity:		
Preferred stock, \$0.01 par value; 150,000,000 authorized; none issued and outstanding as of March 31, 2023 and December 31, 2022	—	—
Common stock, \$0.01 par value; 500,000,000 authorized; 148,838,117 and 142,379,655 issued and outstanding as of March 31, 2023 and December 31, 2022, respectively	1,488	1,424
Additional paid-in capital	2,712,797	2,563,305
Distributions in excess of cumulative earnings	(118,066)	(117,187)
Accumulated other comprehensive income	25,982	40,719
Total stockholders' equity	<u>2,622,201</u>	<u>2,488,261</u>
Non-controlling interests	8,426	8,510
Total equity	<u>2,630,627</u>	<u>2,496,771</u>
Total liabilities and equity	<u>\$ 4,136,347</u>	<u>\$ 4,000,033</u>

(1) The Company's consolidated balance sheets include assets and liabilities of consolidated variable interest entities ("VIEs"). See Note 2—Summary of Significant Accounting Policies. As of March 31, 2023 and December 31, 2022, all of the assets and liabilities of the Company were held by its operating partnership, Essential Properties, L.P., a consolidated VIE, with the exception of \$41.0 million and \$39.2 million, respectively, of dividends payable.

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Operations
(Unaudited, in thousands, except share and per share data)

	Three months ended March 31,	
	2023	2022
Revenues:		
Rental revenue	\$ 78,172	\$ 66,112
Interest on loans and direct financing lease receivables	4,446	3,822
Other revenue, net	1,069	187
Total revenues	83,687	70,121
Expenses:		
General and administrative	8,583	8,063
Property expenses	843	1,009
Depreciation and amortization	23,824	20,313
Provision for impairment of real estate	677	3,935
Change in provision for credit losses	(30)	60
Total expenses	33,897	33,380
Other operating income:		
Gain on dispositions of real estate, net	4,914	1,658
Income from operations	54,704	38,399
Other (expense)/income:		
Loss on debt extinguishment	—	(2,138)
Interest expense	(12,133)	(9,160)
Interest income	638	18
Income before income tax expense	43,209	27,119
Income tax expense	153	301
Net income	43,056	26,818
Net income attributable to non-controlling interests	(160)	(119)
Net income attributable to stockholders	\$ 42,896	\$ 26,699
Basic weighted average shares outstanding	144,406,044	126,839,258
Basic net income per share	\$ 0.30	\$ 0.21
Diluted weighted average shares outstanding	146,000,007	127,923,499
Diluted net income per share	\$ 0.29	\$ 0.21

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Comprehensive Income
(Unaudited, in thousands)

	Three months ended March 31,	
	2023	2022
Net income	\$ 43,056	\$ 26,818
Other comprehensive income:		
Unrealized (loss) gain on cash flow hedges	(9,485)	26,462
Cash flow hedge (gain) loss reclassified to interest expense	(5,343)	2,499
Total other comprehensive (loss) income	(14,828)	28,961
Comprehensive income	28,228	55,779
Net income attributable to non-controlling interests	(160)	(119)
Adjustment for other comprehensive (loss) income attributable to non-controlling interests	91	(181)
Comprehensive income attributable to stockholders	\$ 28,159	\$ 55,479

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Stockholders' Equity
(Unaudited, in thousands, except share data)

	Common Stock		Additional Paid In Capital	Distributions in Excess of Cumulative Earnings	Accumulated Other Comprehensive Income	Total Stockholders' Equity	Non-controlling Interests	Total Equity
	Number of Shares	Par Value						
Balance at December 31, 2022	142,379,655	\$ 1,424	\$ 2,563,305	\$ (117,187)	\$ 40,719	\$ 2,488,261	\$ 8,510	\$ 2,496,771
Common stock issuance	6,248,695	62	147,217	—	—	147,279	—	147,279
Common stock withheld related to net share settlement of equity awards	—	—	—	(2,745)	—	(2,745)	—	(2,745)
Costs related to issuance of common stock	—	—	(444)	—	—	(444)	—	(444)
Other comprehensive loss	—	—	—	—	(14,737)	(14,737)	(91)	(14,828)
Equity based compensation expense	209,767	2	2,719	—	—	2,721	—	2,721
Dividends declared on common stock and OP Units	—	—	—	(41,030)	—	(41,030)	(153)	(41,183)
Net income	—	—	—	42,896	—	42,896	160	43,056
Balance at March 31, 2023	<u>148,838,117</u>	<u>\$ 1,488</u>	<u>\$ 2,712,797</u>	<u>\$ (118,066)</u>	<u>\$ 25,982</u>	<u>\$ 2,622,201</u>	<u>\$ 8,426</u>	<u>\$ 2,630,627</u>

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Stockholders' Equity (continued)
(Unaudited, in thousands, except share data)

	Common Stock		Additional Paid-In Capital	Distributions in Excess of Cumulative Earnings	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Equity	Non- controlling Interests	Total Equity
	Number of Shares	Par Value						
Balance at December 31, 2021	124,649,053	\$ 1,246	\$ 2,151,088	\$ (100,982)	\$ (14,786)	\$ 2,036,566	\$ 7,237	\$ 2,043,803
Common stock issuance	6,382,994	66	159,577	—	—	159,643	—	159,643
Common Stock withheld related to net share settlement of equity awards	—	—	—	(2,235)	—	(2,235)	—	(2,235)
Costs related to issuance of common stock	—	—	(1,582)	—	—	(1,582)	—	(1,582)
Other comprehensive income	—	—	—	—	28,780	28,780	181	28,961
Equity based compensation expense	119,646	—	2,835	—	—	2,835	—	2,835
Dividends declared on common stock and OP Units	—	—	—	(34,188)	—	(34,188)	(145)	(34,333)
Net income	—	—	—	26,699	—	26,699	119	26,818
Balance at March 31, 2022	<u>131,151,693</u>	<u>\$ 1,312</u>	<u>\$ 2,311,918</u>	<u>\$ (110,706)</u>	<u>\$ 13,994</u>	<u>\$ 2,216,518</u>	<u>\$ 7,392</u>	<u>\$ 2,223,910</u>

The accompanying notes are an integral part of these consolidated financial statements

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Cash Flows
(Unaudited, in thousands)

	Three months ended March 31,	
	2023	2022
Cash flows from operating activities:		
Net income	\$ 43,056	\$ 26,818
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	23,824	20,313
Amortization of lease incentive	366	281
Amortization of above/below market leases and right of use assets, net	(85)	187
Amortization of deferred financing costs and other non-cash interest expense	1,534	744
Loss on debt extinguishment	—	2,138
Provision for impairment of real estate	677	3,935
Change in provision for credit losses	(30)	60
Gain on dispositions of real estate, net	(4,914)	(1,658)
Straight-line rent receivable, net	(6,838)	(6,216)
Equity-based compensation expense	2,721	2,835
Adjustment to rental revenue for tenant credit	(160)	(568)
Changes in other assets and liabilities:		
Rent receivables, prepaid expenses and other assets	(2,111)	(1,584)
Accrued liabilities and other payables	(4,354)	(3,177)
Net cash provided by operating activities	53,686	44,108
Cash flows from investing activities:		
Proceeds from sales of real estate, net	36,636	18,531
Principal collections on loans and direct financing lease receivables	11,734	10,657
Investments in loans receivable	(3,400)	(54,277)
Deposits for prospective real estate investments	(649)	(365)
Investment in real estate, including capital expenditures	(188,998)	(180,316)
Investment in construction in progress	(14,520)	(5,687)
Lease incentives paid	—	(108)
Net cash used in investing activities	(159,197)	(211,565)
Cash flows from financing activities:		
Borrowings under revolving credit facility	—	148,000
Repayments under revolving credit facility	—	(145,000)
Proceeds from issuance of common stock, net	147,241	158,338
Payments for taxes related to net settlement of equity awards	(2,746)	(2,235)
Payment of debt extinguishment costs	—	(467)
Deferred financing costs	—	(4,045)
Offering costs	(128)	(27)
Dividends paid	(39,398)	(32,610)
Net cash provided by financing activities	104,969	121,954
Net decrease in cash and cash equivalents and restricted cash	(542)	(45,503)
Cash and cash equivalents and restricted cash, beginning of period	71,500	59,758
Cash and cash equivalents and restricted cash, end of period	<u>\$ 70,958</u>	<u>\$ 14,255</u>
Reconciliation of cash and cash equivalents and restricted cash:		
Cash and cash equivalents	\$ 70,958	\$ 14,255
Restricted cash	—	—
Cash and cash equivalents and restricted cash, end of period	<u>\$ 70,958</u>	<u>\$ 14,255</u>

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Consolidated Statements of Cash Flows (continued)
(Unaudited, in thousands)

	Three months ended March 31,	
	2023	2022
Supplemental disclosure of cash flow information:		
Cash paid for interest, net of amounts capitalized	\$ 11,833	\$ 4,430
Cash paid for income taxes	504	100
Non-cash investing and financing activities:		
Reclassification from construction in progress upon project completion	\$ 6,712	\$ 5,332
Non-cash investments in real estate and loan receivable activity	—	9,679
Unrealized (loss) gain on cash flow hedges	9,485	(1,427)
Accrued deferred debt restructuring costs	—	191
Payable and accrued offering costs	277	—
Discounts and fees on capital raised through issuance of common stock	38	1,305
Dividends declared and unpaid	41,183	34,333

The accompanying notes are an integral part of these consolidated financial statements.

ESSENTIAL PROPERTIES REALTY TRUST, INC.
CONSOLIDATED FINANCIAL STATEMENTS
Notes to Consolidated Financial Statements
March 31, 2023

1. Organization

Description of Business

Essential Properties Realty Trust, Inc. (the “Company”) is an internally managed real estate company that acquires, owns and manages primarily single-tenant properties that are net leased on a long-term basis to middle-market companies operating service-oriented or experience-based businesses. The Company generally invests in and leases freestanding, single-tenant commercial real estate facilities where a tenant services its customers and conducts activities that are essential to the generation of the tenant’s sales and profits.

The Company was organized on January 12, 2018 as a Maryland corporation. It elected to be taxed as a real estate investment trust (“REIT”) for federal income tax purposes beginning with the year ended December 31, 2018, and it believes that its current organizational and operational status and intended distributions will allow it to continue to so qualify. Substantially all of the Company’s business is conducted directly and indirectly through its operating partnership, Essential Properties, L.P. (the “Operating Partnership”).

The common stock of the Company is listed on the New York Stock Exchange under the ticker symbol “EPRT”.

COVID-19 Pandemic

The adverse impact of the COVID-19 pandemic (“COVID-19”) significantly diminished in 2022. However, the expiration of governmental support programs that were instituted during the height of COVID-19 could impact the macro-economic environment of the U.S. If there were a reemergence of COVID-19 that caused the reoccurrence of conditions experienced in 2020 and 2021, such conditions could have an adverse impact on the Company and its tenants.

2. Summary of Significant Accounting Policies

Basis of Accounting

The accompanying unaudited consolidated financial statements of the Company are prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) and with the rules and regulations of the U.S. Securities and Exchange Commission (the “SEC”). In the opinion of management, all adjustments of a normal recurring nature necessary for a fair presentation have been included. The results of operations for the three months ended March 31, 2023 and 2022 are not necessarily indicative of the results for the full year. These unaudited financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto as filed with the SEC in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2022.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and subsidiaries in which the Company has a controlling financial interest. All intercompany accounts and transactions have been eliminated in consolidation. As of March 31, 2023 and December 31, 2022, the Company, directly and indirectly, held a 99.6% ownership interest in the Operating Partnership and the consolidated financial statements include the financial statements of the Operating Partnership as of these dates. See Note 7—Equity for changes in the ownership interest in the Operating Partnership.

Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Reportable Segments

ASC Topic 280, Segment Reporting, establishes standards for the manner in which enterprises report information about operating segments. Substantially all of the Company's investments, at acquisition, are comprised of real estate owned that is leased to tenants on a long-term basis or real estate that secures the Company's investment in loans and direct financing lease receivables. Therefore, the Company aggregates these investments for reporting purposes and operates in one reportable segment.

Real Estate Investments

Investments in real estate are carried at cost less accumulated depreciation and impairment losses. The cost of investments in real estate reflects their purchase price or development cost. The Company evaluates each acquisition transaction to determine whether the acquired asset meets the definition of a business. Under Accounting Standards Update ("ASU") 2017-1, *Business Combinations (Topic 805): Clarifying the Definition of a Business*, an acquisition does not qualify as a business when there is no substantive process acquired or substantially all of the fair value is concentrated in a single identifiable asset or group of similar identifiable assets or the acquisition does not include a substantive process in the form of an acquired workforce or an acquired contract that cannot be replaced without significant cost, effort or delay. Transaction costs related to acquisitions that are asset acquisitions are capitalized as part of the cost basis of the acquired assets, while transaction costs for acquisitions that are deemed to be acquisitions of a business are expensed as incurred. Improvements and replacements are capitalized when they extend the useful life or improve the productive capacity of the asset. Costs of repairs and maintenance are expensed as incurred.

The Company allocates the purchase price of acquired properties accounted for as asset acquisitions to tangible and identifiable intangible assets or liabilities based on their relative fair values. Tangible assets may include land, site improvements and buildings. Intangible assets may include the value of in-place leases and above- and below-market leases and other identifiable intangible assets or liabilities based on lease or property specific characteristics.

The Company incurs various costs in the leasing and development of its properties. Amounts paid to tenants that incentivize them to extend or otherwise amend an existing lease or to sign a new lease agreement are capitalized to lease incentives on the Company's consolidated balance sheets. Tenant improvements are capitalized to building and improvements within the Company's consolidated balance sheets. Costs incurred which are directly related to properties under development, which include pre-construction costs essential to the development of the property, development costs, construction costs, interest costs and real estate taxes and insurance, are capitalized during the period of development as construction in progress. After the determination is made to capitalize a cost, it is allocated to the specific component of a project that benefited. Determination of when a development project commences, and capitalization begins, and when a development project has reached substantial completion, and is available for occupancy and capitalization must cease, involves a degree of judgment. The Company does not engage in speculative real estate development. The Company does, however, opportunistically agree to reimburse certain of its tenants for development costs at its properties in exchange for contractually specified rent that generally increases proportionally with its funding.

The fair value of the tangible assets of an acquired property with an in-place operating lease is determined by valuing the property as if it were vacant, and the "as-if-vacant" value is then allocated to the tangible assets based on the fair value of the tangible assets. The fair value of in-place leases is determined by considering estimates of carrying costs during the expected lease-up periods, current market conditions, as well as costs to execute similar leases based on the specific characteristics of each tenant's lease. The Company estimates the cost to execute leases with terms similar to the remaining lease terms of the in-place leases, including leasing commissions, legal and other related expenses. Factors the Company considers in this analysis include an estimate of the carrying costs during the expected lease-up periods considering current market conditions and costs to execute similar leases. In estimating carrying costs, the Company includes real estate taxes, insurance and other operating expenses, and estimates of lost rentals at market rates during the expected lease-up periods, which primarily range from six to 12 months. The fair value of above- or below-market leases is recorded based on the net present value (using a discount rate that reflects the risks associated with the leases acquired) of the difference between the contractual amount to be paid pursuant to the in-place lease and the Company's estimate of the fair market lease rate for the corresponding in-place lease, measured over the remaining non-cancelable term of the lease including any below-market fixed rate renewal options for below-market leases.

In making estimates of fair values for purposes of allocating purchase price, the Company uses a number of sources, including real estate valuations prepared by independent valuation firms. The Company also considers information and other factors including market conditions, the industry that the tenant operates in, characteristics of the real estate (e.g., location, size, demographics, value and comparative rental rates), tenant credit profile and the importance of the location of the real estate to the operations of the tenant's business. Additionally, the Company considers information obtained about each property as a result of its pre-acquisition due diligence, marketing and leasing activities in estimating the fair value of the tangible and intangible assets acquired. The Company uses the information obtained as a result of its pre-acquisition due diligence as part of its consideration of the accounting standard governing asset retirement obligations and, when necessary, will record an asset retirement obligation as part of the purchase price allocation.

Real estate investments that are intended to be sold are designated as "held for sale" on the consolidated balance sheets at the lesser of carrying amount and fair value less estimated selling costs. Real estate investments are no longer depreciated when they are classified as held for sale. If the disposal, or intended disposal, of certain real estate investments represents a strategic shift that has had or will have a major effect on the Company's operations and financial results, the operations of such real estate investments would be presented as discontinued operations in the consolidated statements of operations for all applicable periods.

Depreciation and Amortization

Depreciation is computed using the straight-line method over the estimated useful lives of up to 40 years for buildings and 15 years for site improvements. The Company recorded the following amounts of depreciation expense on its real estate investments during the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Depreciation on real estate investments	\$ 22,129	\$ 18,555

Lease incentives are amortized on a straight-line basis as a reduction of rental income over the remaining non-cancellable terms of the respective leases. If a tenant terminates its lease, the unamortized portion of the lease incentive is charged to rental revenue. Construction in progress is not depreciated until the development has reached substantial completion. Tenant improvements are depreciated over the non-cancellable term of the related lease or their estimated useful life, whichever is shorter.

Capitalized above-market lease intangibles are amortized on a straight-line basis as a reduction of rental revenue over the remaining non-cancellable terms of the respective leases. Capitalized below-market lease intangibles are accreted on a straight-line basis as an increase to rental revenue over the remaining non-cancellable terms of the respective leases including any below-market fixed rate renewal option periods.

Capitalized above-market ground lease values are accreted as a reduction of property expenses over the remaining terms of the respective leases. Capitalized below-market ground lease values are amortized as an increase to property expenses over the remaining terms of the respective leases and any expected below-market renewal option periods where renewal is considered probable.

The value of in-place leases, exclusive of the value of above-market and below-market lease intangibles, is amortized to depreciation and amortization expense on a straight-line basis over the remaining periods of the respective leases.

If a tenant terminates its lease, the unamortized portion of each intangible, including in-place lease values, is charged to depreciation and amortization expense, while above- and below-market lease adjustments are recorded within rental revenue in the consolidated statements of operations.

Loans Receivable

The Company holds its loans receivable for long-term investment. Loans receivable are carried at amortized cost, including related unamortized discounts or premiums, if any, less the Company's estimated allowance for credit losses. The Company recognizes interest income on loans receivable using the effective-interest method applied on a loan-by-loan basis. Direct costs associated with originating loans are offset against any

related fees received and the balance, along with any premium or discount, is deferred and amortized as an adjustment to interest income over the term of the related loan receivable using the effective-interest method.

Direct Financing Lease Receivables

Certain of the Company's real estate investment transactions are accounted for as direct financing leases. The Company records the direct financing lease receivables at their net investment, determined as the aggregate minimum lease payments and the estimated non-guaranteed residual value of the leased property less unearned income. The unearned income is recognized over the term of the related lease so as to produce a constant rate of return on the net investment in the asset. The Company's investment in direct financing lease receivables is reduced over the applicable lease term to its non-guaranteed residual value by the portion of rent allocated to the direct financing lease receivables.

Allowance for Credit Losses

Under ASC Topic 326, Financial Instruments – Credit Losses, the Company uses a real estate loss estimate model ("RELEM") which estimates losses on its loans and direct financing lease receivable portfolio, for purposes of calculating allowances for credit losses. The RELEM allows the Company to refine (on an ongoing basis) the expected loss estimate by incorporating asset-specific assumptions as necessary, such as anticipated funding, interest payments, estimated extensions and estimated loan repayment/refinancing at maturity to estimate cash flows over the life of the loan or direct financing lease receivable. The model also incorporates assumptions related to underlying collateral values, various loss scenarios, and predicted losses to estimate expected losses. The Company's specific asset-level inputs include loan-to-stabilized-value ("LTV"), principal balance, property type, location, coupon, origination year, term, subordination, expected repayment date and future funding. The Company categorizes the results by LTV range, which it considers the most significant indicator of credit quality for its loans and direct financing lease receivables. A lower LTV ratio typically indicates a lower credit loss risk.

The Company also evaluates each loan and direct financing lease receivable measured at amortized cost for credit deterioration at least quarterly. Credit deterioration occurs when it is deemed probable that the Company will not be able to collect all amounts due according to the contractual terms of the loan or direct financing lease receivable.

The Company's allowance for credit losses is adjusted to reflect its estimation of the current and future economic conditions that impact the performance of the real estate assets securing its loans. These estimations include various macroeconomic factors impacting the likelihood and magnitude of potential credit losses for the Company's loans and direct financing lease receivables during their anticipated term. Changes in the Company's allowance for credit losses are presented within change in provision for credit losses in its consolidated statements of operations.

Impairment of Long-Lived Assets

If circumstances indicate that the carrying value of a property may not be recoverable, the Company reviews the property for impairment. This review is based on an estimate of the future undiscounted cash flows, excluding interest charges, expected to result from the property's use and eventual disposition. These estimates consider factors such as expected future operating income, market and other applicable trends, and residual value, as well as the effects of leasing demand, competition and other factors. If impairment exists due to the inability to recover the carrying value of a property, an impairment loss is recorded to the extent that the carrying value exceeds the estimated fair value of the property for properties to be held and used. For properties held for sale, the impairment loss is the adjustment to fair value less estimated cost to dispose of the asset. Impairment losses, if any, are recorded directly within our consolidated statement of operations.

The Company recorded the following provisions for impairment of long lived assets during the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Provision for impairment of real estate	\$ 677	\$ 3,935

Cash and Cash Equivalents

Cash and cash equivalents includes cash in the Company's bank accounts. The Company considers all cash balances and highly liquid investments with original maturities of three months or less to be cash and cash equivalents. The Company deposits cash with high quality financial institutions. These deposits are guaranteed by the Federal Deposit Insurance Corporation ("FDIC") up to an insurance limit.

As of March 31, 2023 and December 31, 2022, the Company had deposits of \$71.0 million and \$62.3 million, respectively, of which \$70.7 million and \$62.1 million, respectively, were in excess of the amount insured by the FDIC.

Restricted Cash

Restricted cash primarily consists of cash proceeds from the sale of assets held by a qualified intermediary to facilitate tax-deferred exchange transactions under Section 1031 of the Internal Revenue Code of 1986, as amended (the "Code").

Forward Equity Sales

The Company has and may continue to enter into forward sale agreements relating to shares of its common stock, either through its 2022 ATM Program (as defined herein) or through underwritten public offerings. These agreements may be physically settled in stock, settled in cash or net share settled at the Company's election.

The Company evaluated its forward sale agreements and concluded they meet the conditions to be classified within stockholders' equity. Prior to settlement, a forward sale agreement will be reflected in the diluted earnings per share calculations using the treasury stock method. Under this method, the number of shares of the Company's common stock used in calculating diluted earnings per share is deemed to be increased by the excess, if any, of the number of shares of the Company's common stock that would be issued upon full physical settlement of such forward sale agreement over the number of shares of the Company's common stock that could be purchased by the Company in the market (based on the average market price during the reporting period) using the proceeds receivable upon full physical settlement (based on the adjusted forward sale price at the end of the reporting period). Consequently, prior to settlement of a forward sale agreement, there will be no dilutive effect on the Company's earnings per share except during periods when the average market price of the Company's common stock is above the adjusted forward sale price. However, upon settlement of a forward sales agreement, if the Company elects to physically settle or net share settle such forward sale agreement, delivery of the Company's shares will result in dilution to the Company's earnings per share.

Deferred Financing Costs

Financing costs related to establishing the Company's Revolving Credit Facility (as defined below) were deferred and are being amortized as an increase to interest expense in the consolidated statements of operations over the term of the facility and are reported as a component of rent receivables, prepaid expenses and other assets, net on the consolidated balance sheets.

Financing costs related to the issuance of the Company's borrowings under the 2024 Term Loan, 2027 Term Loan, 2028 Term Loan and 2031 Notes were deferred and are being amortized as an increase to interest expense in the consolidated statements of operations over the term of the related debt instrument and are reported as a reduction of the related debt balance on the consolidated balance sheets.

Derivative Instruments

In the normal course of business, the Company uses derivative financial instruments, which may include interest rate swaps, caps, options, floors and other interest rate derivative contracts, to protect the Company against adverse fluctuations in interest rates by reducing its exposure to variability in cash flows on a portion of the Company's floating-rate debt. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract. The Company records all derivatives on the consolidated balance sheets at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of

forecasted transactions, are considered cash flow hedges. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge. The Company may also enter into derivative contracts that are intended to economically hedge certain risk, even though hedge accounting does not apply or the Company elects not to apply hedge accounting.

The accounting for subsequent changes in the fair value of these derivatives depends on whether each has been designed and qualifies for hedge accounting treatment. If a derivative is designated and qualifies for cash flow hedge accounting treatment, the change in the estimated fair value of the derivative is recorded in other comprehensive income (loss) in the consolidated statements of comprehensive income to the extent that it is effective. Any ineffective portion of a change in derivative fair value is immediately recorded in earnings. If the Company elects not to apply hedge accounting treatment (or for derivatives that do not qualify as hedges), any change in the fair value of such derivative instruments would be recognized immediately as a gain or loss on derivative instruments in the consolidated statements of operations.

Fair Value Measurement

The Company estimates the fair value of financial and non-financial assets and liabilities based on the framework established in fair value accounting guidance. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). The hierarchy described below prioritizes inputs to the valuation techniques used in measuring the fair value of assets and liabilities. This hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring the most observable inputs to be used when available. The hierarchy is broken down into three levels based on the reliability of inputs as follows:

Level 1—Quoted prices in active markets for identical assets and liabilities that the Company has the ability to access at the measurement date.

Level 2—Inputs other than quoted prices included within Level 1 that are observable for the asset and liability or can be corroborated with observable market data for substantially the entire contractual term of the asset or liability.

Level 3—Unobservable inputs that reflect the Company's own assumptions that market participants would use in the pricing of the asset or liability and are consequently not based on market activity, but rather through particular valuation techniques.

Revenue Recognition

The Company's rental revenue is primarily rent received from tenants. Rent from tenants is recorded in accordance with the terms of each lease on a straight-line basis over the non-cancellable initial term of the lease from the later of the date of the commencement of the lease and the date of acquisition of the property subject to the lease. Rental revenue recognition begins when the tenant controls the space and continues through the term of the related lease. Because substantially all of the leases provide for rental increases at specified intervals, the Company records a straight-line rent receivable and recognizes revenue on a straight-line basis through the expiration of the non-cancelable term of the lease. The Company considers whether the collectability of rents is reasonably assured in determining the amount of straight-line rent to record.

Generally, the Company's leases provide the tenant with one or more multi-year renewal options, subject to generally the same terms and conditions provided under the initial lease term, including rent increases. If economic incentives make it reasonably certain that an option period to extend the lease will be exercised, the Company will include these options in determining the non-cancelable term of the lease.

The Company defers rental revenue related to lease payments received from tenants in advance of their due dates. These amounts are presented within accrued liabilities and other payables on the Company's consolidated balance sheets.

[Table of Contents](#)

Certain properties in the Company's investment portfolio are subject to leases that provide for contingent rent based on a percentage of the tenant's gross sales. For these leases, the Company recognizes contingent rental revenue when the threshold upon which the contingent lease payment is based is actually reached.

The Company recorded the following amounts as contingent rent, which are included as a component of rental revenue in the Company's consolidated statements of operations, during the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Contingent rent	\$ 176	\$ 156

Adjustment to Rental Revenue for Tenant Credit

The Company continually reviews receivables related to rent and unbilled rent receivables and determines collectability by taking into consideration the tenant's payment history, the financial condition of the tenant, business conditions in the industry in which the tenant operates and economic conditions in the area in which the property is located.

If the assessment of the collectability of substantially all payments due under a lease changes from probable to not probable, any difference between the rental revenue recognized to date and the lease payments that have been collected is recognized as a current period reduction of rental revenue in the consolidated statements of operations.

The Company recorded the following amounts adjustments as increases to or reductions of rental revenue for tenant credit during the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Adjustment to increase rental revenue for tenant credit	\$ 160	\$ 568

Offering Costs

In connection with the completion of equity offerings, the Company incurs legal, accounting and other offering-related costs. Such costs are deducted from the gross proceeds of each equity offering when the offering is completed. As of March 31, 2023 and December 31, 2022, the Company capitalized a total of \$90.7 million and \$90.3 million, respectively, of such costs, which are presented as a reduction of additional paid-in capital in the Company's consolidated balance sheets.

Income Taxes

The Company elected and qualified to be taxed as a REIT under sections 856 through 860 of the Code, commencing with its taxable year ended December 31, 2018. REITs are subject to a number of organizational and operational requirements, including a requirement that 90% of ordinary "REIT taxable income" (as determined without regard to the dividends paid deduction or net capital gains) be distributed. As a REIT, the Company will generally not be subject to U.S. federal income tax to the extent that it meets the organizational and operational requirements and its distributions equal or exceed REIT taxable income. For the period subsequent to the effective date of its REIT election, the Company continues to meet the organizational and operational requirements and expects distributions to exceed REIT taxable income. Accordingly, no provision has been made for U.S. federal income taxes. Even though the Company has elected and qualifies for taxation as a REIT, it may be subject to state and local income and franchise taxes, and to federal income and excise tax on its undistributed income. Franchise taxes and federal excise taxes on the Company's undistributed income, if any, are included in general and administrative expenses on the accompanying consolidated statements of operations. Additionally, taxable income from non-REIT activities managed through the Company's taxable REIT subsidiary is subject to federal, state, and local taxes.

The Company analyzes its tax filing positions in all of the U.S. federal, state and local tax jurisdictions where it is required to file income tax returns, as well as for all open tax years in such jurisdictions. The Company follows a two-step process to evaluate uncertain tax positions. Step one, recognition, occurs when an entity concludes that a tax position, based solely on its technical merits, is more-likely-than-not to be sustained upon examination. Step two, measurement, determines the amount of benefit that is more-likely-than-not to be realized

upon settlement. Derecognition of a tax position that was previously recognized would occur when the Company subsequently determines that a tax position no longer meets the more-likely-than-not threshold of being sustained. The use of a valuation allowance as a substitute for derecognition of tax positions is prohibited.

As of March 31, 2023 and December 31, 2022, the Company had no accruals recorded for uncertain tax positions. The Company's policy is to classify interest expense and penalties relating to taxes in general and administrative expense in the consolidated statements of operations. During the three months ended March 31, 2023 and 2022, the Company recorded de minimis interest or penalties relating to taxes, and there were no interest or penalties with respect to taxes accrued as of March 31, 2023 or December 31, 2022. The 2022, 2021, 2020 and 2019 taxable years remain open to examination by federal and/or state taxing jurisdictions to which the Company is subject.

Equity-Based Compensation

The Company grants shares of restricted common stock ("RSAs") and restricted stock units ("RSUs") to its directors, executive officers and other employees that vest over specified time periods, subject to the recipient's continued service. The Company also grants performance-based RSUs to executive officers, the final number of which is determined based on objective and subjective performance conditions and which vest over a multi-year period, subject to the recipient's continued service. The Company accounts for RSAs and RSUs in accordance with ASC 718, Compensation – Stock Compensation, which requires that such compensation be recognized in the financial statements based on its estimated grant-date fair value. The value of such awards is recognized as compensation expense in general and administrative expenses in the accompanying consolidated statements of operations over the applicable service periods.

The Company recognizes compensation expense for equity-based compensation using the straight-line method based on the fair value of the award on the grant date. Forfeitures of equity-based compensation awards, if any, are recognized when they occur.

Variable Interest Entities

The Financial Accounting Standards Board ("FASB") provides guidance for determining whether an entity is a VIE. VIEs are defined as entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support. A VIE is required to be consolidated by its primary beneficiary, which is the party that (i) has the power to control the activities that most significantly impact the VIE's economic performance; and (ii) has the obligation to absorb losses, or the right to receive benefits, of the VIE that could potentially be significant to the VIE.

The Company has concluded that the Operating Partnership is a VIE of which the Company is the primary beneficiary, as the Company has the power to direct the activities that most significantly impact the economic performance of the Operating Partnership. Substantially all of the Company's assets and liabilities are held by the Operating Partnership. The assets and liabilities of the Operating Partnership are consolidated and reported as assets and liabilities on the Company's consolidated balance sheets as of March 31, 2023 and December 31, 2022.

Additionally, the Company has concluded that certain entities to which it has provided mortgage loans are VIEs because the entities' equity was not sufficient to finance their activities without additional subordinated financial support. The following table presents information about the Company's mortgage loan-related VIEs as of the dates presented:

<i>(dollar amounts in thousands)</i>	March 31, 2023	December 31, 2022
Number of VIEs	21	21
Aggregate carrying value	\$ 225,662	\$ 233,351

The Company was not the primary beneficiary of any of these entities because the Company did not have the power to direct the activities that most significantly impact the entities' economic performance as of March 31, 2023 and December 31, 2022. The Company's maximum exposure to loss in these entities is limited to the carrying amount of its investment. The Company had no liabilities associated with these VIEs as of March 31, 2023 and December 31, 2022.

Recent Accounting Developments

In July 2021, the FASB issued ASU 2021-05, *Lease (Topic 842): Lessors - Certain Leases with Variable Lease Payments* ("ASU 2021-05"). The guidance in ASU 2021-05 amends the lease classification requirements for the lessors under certain leases containing variable payments to align with practice under ASC 840. The lessor should classify and account for a lease with variable lease payments that do not depend on a reference index or a rate as an operating lease if both of the following criteria are met: 1) the lease would have been classified as a sales-type lease or a direct financing lease in accordance with the classification criteria in ASC 842-10-25-2 through 25-3; and 2) the lessor would have otherwise recognized a day-one loss. The amendments in ASU 2021-05 are effective for fiscal years beginning after December 15, 2021, with early adoption permitted. The adoption of ASU 2021-05 did not have a material impact on the Company's consolidated financial statements.

3. Investments

The following table presents information about the number of investments in the Company's real estate investment portfolio as of each date presented:

	March 31, 2023	December 31, 2022
Owned properties ⁽¹⁾	1,527	1,489
Properties securing investments in mortgage loans ⁽²⁾	150	153
Ground lease interests	11	11
Total number of investments	<u>1,688</u>	<u>1,653</u>

(1) Includes seven and eight properties which are subject to leases accounted for as direct financing leases or loans as of March 31, 2023 and December 31, 2022, respectively.

(2) Properties secure 20 mortgage loans receivable as of March 31, 2023 and December 31, 2022.

The following table presents information about the gross investment value of the Company's real estate investment portfolio as of each date presented:

(in thousands)	March 31, 2023	December 31, 2022
Real estate investments, at cost	\$ 3,977,356	\$ 3,810,570
Loans and direct financing lease receivables, net	231,731	240,035
Real estate investments held for sale, net	5,398	4,780
Total gross investments	<u>\$ 4,214,485</u>	<u>\$ 4,055,385</u>

Investments in 2023 and 2022

The following table presents information about the Company's acquisition activity during the three months ended March 31, 2023 and 2022:

(in thousands)	Three months ended March 31,	
	2023	2022
Ownership type	(1)	Fee Interest
Number of properties	56	47
Purchase price allocation		
Land and improvements	\$ 58,464	\$ 83,342
Building and improvements	128,805	97,178
Construction in progress ⁽²⁾	14,520	5,687
Intangible lease assets	570	—
Total purchase price	202,359	186,207
Intangible lease liabilities	—	—
Purchase price (including acquisition costs)	<u>\$ 202,359</u>	<u>\$ 186,207</u>

(1) During the three months ended March 31, 2023, the Company acquired the fee interest in 55 properties and acquired one property subject to a ground lease.

(2) Represents amounts incurred at and subsequent to acquisition and includes \$0.4 million and \$0.1 million, respectively of capitalized interest expense during the three months ended March 31, 2023 and 2022, respectively.

During the three months ended March 31, 2023 and 2022, the Company did not make any new investments that individually represented more than 5% of the Company's total real estate investment portfolio.

Gross Investment Activity

During the three months ended March 31, 2023 and 2022, the Company had the following gross investment activity:

(Dollar amounts in thousands)	Number of Investment Locations	Dollar Amount of Investments
Gross investments, January 1, 2022	1,451	\$ 3,355,561
Acquisitions of and additions to real estate investments	47	195,790
Sales of investments in real estate	(6)	(18,531)
Provision for impairment of real estate ⁽¹⁾		(3,935)
Investments in loans receivable	58	54,277
Principal collections on and settlements of loans and direct financing lease receivables	(5)	(20,336)
Other		(64)
Gross investments, March 31, 2022		3,562,762
Less: Accumulated depreciation and amortization ⁽²⁾		(220,711)
Net investments, March 31, 2022	<u>1,545</u>	<u>\$ 3,342,051</u>
Gross investments, January 1, 2023	1,653	\$ 4,055,385
Acquisitions of and additions to real estate investments	56	203,518
Sales of investments in real estate	(16)	(33,641)
Relinquishment of property at end of ground lease term	(1)	(837)
Provision for impairment of real estate ⁽³⁾		(677)
Investments in loans receivable	1	3,400
Principal collections on and settlements of loans and direct financing lease receivables	(5)	(11,734)
Other		(929)
Gross investments, March 31, 2023		4,214,485
Less: Accumulated depreciation and amortization ⁽²⁾		(297,362)
Net investments, March 31, 2023	<u>1,688</u>	<u>\$ 3,917,123</u>

- (1) During the three months ended March 31, 2022, the Company identified and recorded provisions for impairment on four tenanted properties.
- (2) Includes \$260.7 million and \$189.7 million of accumulated depreciation as of March 31, 2023 and 2022, respectively.
- (3) During the three months ended March 31, 2023, the Company identified and recorded provisions for impairment at one tenanted property and two vacant properties.

Real Estate Investments

The Company's investment properties are leased to tenants under long-term operating leases that typically include one or more renewal options. See Note 4—Leases for more information about the Company's leases.

Loans and Direct Financing Lease Receivables

As of March 31, 2023 and December 31, 2022, the Company had 20 and 23 loans receivable outstanding, respectively, and three leases accounted for as loans with an aggregate carrying amount of \$230.9 million and \$238.7 million, respectively. The maximum amount of loss due to credit risk is the Company's current principal balance of \$230.9 million as of March 31, 2023.

The Company's loans receivable portfolio as of March 31, 2023 and December 31, 2022 is summarized below (dollars in thousands):

Loan Type	Monthly Payment ⁽¹⁾	Number of Secured Properties	Effective Interest Rate	Stated Interest Rate	Maturity Date	Principal Balance Outstanding	
						March 31, 2023	December 31, 2022
Mortgage ⁽²⁾⁽³⁾	I/O	2	8.80%	8.00%	2039	\$ 12,000	\$ 12,000
Mortgage ⁽²⁾	I/O	2	8.53%	7.75%	2039	7,300	7,300
Mortgage ⁽²⁾	I/O	69	8.16%	7.70%	2034	51,000	51,000
Mortgage ⁽²⁾	I/O	1	8.42%	7.65%	2040	5,300	5,300
Mortgage ⁽²⁾	I/O	3	8.79%	8.50%	2022	2,324	2,324
Mortgage ⁽²⁾	I/O	1	7.00%	7.00%	2023	550	600
Mortgage ⁽²⁾	I/O	3	8.30%	8.25%	2023	3,146	3,146
Mortgage ⁽²⁾	I/O	2	6.87%	6.40%	2036	2,520	2,520
Mortgage ⁽²⁾	I/O	0	7.51%	7.00%	2036	—	2,673
Mortgage ⁽²⁾	I/O	2	8.29%	8.25%	2023	2,389	2,389
Mortgage ⁽²⁾	I/O	1	5.72%	8.00%	2051	24,100	24,100
Mortgage ⁽²⁾	I/O	1	7.44%	7.10%	2036	1,408	9,808
Mortgage ⁽²⁾	I/O	7	7.30%	6.80%	2036	35,474	35,474
Mortgage ⁽²⁾	I/O	1	7.73%	7.20%	2036	2,470	2,470
Mortgage ⁽²⁾	I/O	1	8.00%	8.00%	2023	1,754	1,754
Mortgage ⁽²⁾	I/O	37	6.80%	7.00%	2027	26,307	26,307
Mortgage ⁽²⁾	I/O	1	6.99%	7.20%	2037	3,600	3,600
Mortgage ⁽²⁾	I/O	1	8.40%	8.25%	2024	760	760
Mortgage ⁽²⁾	I/O	4	8.64%	8.05%	2037	12,250	12,250
Mortgage ⁽²⁾	I/O	10	8.93%	8.25%	2037	28,938	28,938
Mortgage ⁽²⁾	I/O	1	8.82%	8.25%	2038	3,400	—
Leasehold interest	P+I	1	2.25%	⁽⁴⁾	2034	976	992
Leasehold interest	P+I	1	2.41%	⁽⁴⁾	2034	1,450	1,473
Leasehold interest	P+I	1	4.97%	⁽⁴⁾	2038	1,505	1,517
Net investment						\$ 230,921	\$ 238,695

(1) I/O: Interest Only; P+I: Principal and Interest

(2) Loan requires monthly payments of interest only with a balloon payment due at maturity.

(3) Loan allows for prepayments in whole or in part without penalty.

(4) These leasehold interests are accounted for as loans receivable, as the lease for each property contains an option for the lessee to repurchase the leased property in the future.

Scheduled principal payments due to be received under the Company's loans receivable as of March 31, 2023 were as follows:

(in thousands)	Future Principal Payments Due
April 1 - December 31, 2023	\$ 7,995
2024	3,304
2025	234
2026	248
2027	26,570
Thereafter	192,570
Total	\$ 230,921

[Table of Contents](#)

As of March 31, 2023 and December 31, 2022, the Company had \$1.5 million and \$2.1 million, respectively, of net investments accounted for as direct financing lease receivables. The components of the investments accounted for as direct financing lease receivables were as follows:

(in thousands)	March 31, 2023	December 31, 2022
Minimum lease payments receivable	\$ 1,901	\$ 2,812
Estimated unguaranteed residual value of leased assets	250	251
Unearned income from leased assets	(606)	(957)
Net investment	<u>\$ 1,545</u>	<u>\$ 2,106</u>

Scheduled future minimum non-cancelable base rental payments due to be received under the direct financing lease receivables as of March 31, 2023 were as follows:

(in thousands)	Future Minimum Base Rental Payments
April 1 - December 31, 2023	\$ 192
2024	210
2025	178
2026	167
2027	143
Thereafter	1,011
Total	<u>\$ 1,901</u>

Allowance for Credit Losses

The Company utilizes a real estate loss estimate model (i.e., a RELEM model) which estimates losses on loans and direct financing lease receivables for purposes of calculating an allowance for credit losses. As of March 31, 2023 and December 31, 2022, the company recorded an allowance for credit losses of \$0.7 million and \$0.8 million, respectively. Changes in the Company's allowance for credit losses are presented within change in provision for credit losses in the Company's consolidated statements of operations.

For the three months ended March 31, 2023 and 2022, the changes to the Company's allowance for credit losses were as follows:

(in thousands)	Loans and Direct Financing Lease Receivables
Balance at January 1, 2022	\$ 814
Current period change in provision for expected credit losses	60
Write-offs charged	—
Recoveries	—
Balance at March 31, 2022	<u>\$ 874</u>
Balance at January 1, 2023	\$ 765
Current period change in provision for expected credit losses	(30)
Write-offs charged	—
Recoveries	—
Balance at March 31, 2023	<u>\$ 735</u>

[Table of Contents](#)

The Company considers the ratio of loan to value ("LTV") to be a significant credit quality indicator for its loans and direct financing lease portfolio. The following table presents information about the LTV of the Company's loans and direct financing lease receivables measured at amortized cost as of March 31, 2023:

(in thousands)	Amortized Cost Basis by Origination Year						Total Amortized Cost Basis
	2023	2022	2021	2020	2019	Prior	
LTV <60%	\$ —	\$ 23,000	\$ —	\$ —	\$ 28,000	\$ 1,080	\$ 52,080
LTV 60%-70%	—	—	29,643	—	—	—	29,643
LTV >70%	3,400	89,465	26,559	10,578	20,276	466	150,744
	<u>\$ 3,400</u>	<u>\$ 112,465</u>	<u>\$ 56,202</u>	<u>\$ 10,578</u>	<u>\$ 48,276</u>	<u>\$ 1,545</u>	<u>\$ 232,467</u>

Real Estate Investments Held for Sale

The Company continually evaluates its portfolio of real estate investments and may elect to dispose of investments considering criteria including, but not limited to, tenant concentration, tenant credit quality, tenant operation type (e.g., industry, sector or concept), unit-level financial performance, local market conditions and lease rates, associated indebtedness and asset location. Real estate investments held for sale are expected to be sold within twelve months.

The following table shows the activity in real estate investments held for sale and intangible lease liabilities held for sale during the three months ended March 31, 2023 and 2022.

(Dollar amounts in thousands)	Number of Properties	Real Estate Investments	Intangible Lease Liabilities	Net Carrying Value
Held for sale balance, January 1, 2022	9	\$ 15,434	\$ —	\$ 15,434
Transfers to held for sale classification	1	4,979	—	4,979
Sales	(4)	(5,925)	—	(5,925)
Transfers to held and used classification	—	—	—	—
Held for sale balance, March 31, 2022	<u>6</u>	<u>\$ 14,488</u>	<u>\$ —</u>	<u>\$ 14,488</u>
Held for sale balance, January 1, 2023	4	\$ 4,780	\$ —	\$ 4,780
Transfers to held for sale classification	3	3,701	—	3,701
Sales	(3)	(3,083)	—	(3,083)
Transfers to held and used classification	—	—	—	—
Held for sale balance, March 31, 2023	<u>4</u>	<u>\$ 5,398</u>	<u>\$ —</u>	<u>\$ 5,398</u>

Significant Concentrations

The Company did not have any tenants (including for this purpose, all affiliates of such tenants) whose rental revenue for the three months ended March 31, 2023 or 2022 represented 10% or more of total rental revenue in the Company's consolidated statements of operations.

[Table of Contents](#)

The following table lists the state where the rental revenue from the properties in that state during the periods presented represented 10% or more of total rental revenue in the Company's consolidated statements of operations:

State	Three months ended March 31,	
	2023	2022
Texas	13.2%	13.3%

Intangible Assets and Liabilities

Intangible assets and liabilities consisted of the following as of the dates presented:

(in thousands)	March 31, 2023			December 31, 2022		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Intangible assets:						
In-place leases	\$ 76,597	\$ 31,544	\$ 45,053	\$ 77,096	\$ 30,217	\$ 46,879
Intangible market lease assets	11,254	5,091	6,163	11,268	4,917	6,351
Total intangible assets	<u>\$ 87,851</u>	<u>\$ 36,635</u>	<u>\$ 51,216</u>	<u>\$ 88,364</u>	<u>\$ 35,134</u>	<u>\$ 53,230</u>
Intangible market lease liabilities	<u>\$ 15,527</u>	<u>\$ 3,991</u>	<u>\$ 11,536</u>	<u>\$ 15,325</u>	<u>\$ 3,774</u>	<u>\$ 11,551</u>

The remaining weighted average amortization period for the Company's intangible assets and liabilities as of March 31, 2023, by category and in total, were as follows:

	Years Remaining
In-place leases	8.7
Intangible market lease assets	11.0
Total intangible assets	9.0
Intangible market lease liabilities	9.3

The following table discloses amounts recognized within the consolidated statements of operations related to amortization of in-place leases, amortization and accretion of above- and below-market lease assets and liabilities, net and the amortization and accretion of above- and below-market ground leases for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Amortization of in-place leases ⁽¹⁾	\$ 1,627	\$ 1,705
Amortization (accretion) of market lease intangibles, net ⁽²⁾	(1)	1
Amortization (accretion) of above- and below-market ground lease intangibles, net ⁽³⁾	(84)	(88)

(1) Reflected within depreciation and amortization expense.

(2) Reflected within rental revenue.

(3) Reflected within property expenses.

[Table of Contents](#)

The following table provides the estimated amortization of in-place lease assets to be recognized as a component of depreciation and amortization expense for the next five years and thereafter:

(in thousands)	In-Place Lease Assets
April 1 - December 31, 2023	\$ 4,572
2024	5,489
2025	4,241
2026	3,936
2027	3,408
Thereafter	23,407
Total	\$ 45,053

The following table provides the estimated net amortization of above- and below-market lease intangibles to be recognized as a component of rental revenue for the next five years and thereafter:

(in thousands)	Above Market Lease Asset	Below Market Lease Liabilities	Net Adjustment to Rental Revenue
April 1 - December 31, 2023	\$ (517)	\$ 507	\$ (10)
2024	(658)	681	23
2025	(650)	682	32
2026	(641)	686	45
2027	(619)	711	92
Thereafter	(3,078)	8,269	5,191
Total	\$ (6,163)	\$ 11,536	\$ 5,373

4. Leases

As Lessor

The Company's investment properties are leased to tenants under long-term operating leases that typically include one or more tenant renewal options. The Company's leases provide for annual base rental payments (generally payable in monthly installments) and generally provide for increases in rent based on fixed contractual terms or as a result of increases in the Consumer Price Index.

Substantially all of the leases are triple-net, which means that the lessees are responsible for paying all property operating expenses, including maintenance, insurance, utilities, property taxes and, if applicable, ground rent expense; therefore, the Company is generally not responsible for repairs or other capital expenditures related to the properties while the triple-net leases are in effect and, at the end of the lease term, the lessees are responsible for returning the property to the Company in a substantially similar condition as when they took possession. Some of the Company's leases provide that in the event the Company wishes to sell the property subject to that lease, it first must offer the lessee the right to purchase the property on the same terms and conditions as any offer which it intends to accept for the sale of the property.

Scheduled future minimum base rental payments due to be received under the remaining non-cancelable term of the operating leases in place as of March 31, 2023 were as follows:

(in thousands)	Future Minimum Base Rental Receipts
April 1 - December 31, 2023	\$ 233,959
2024	314,453
2025	314,754
2026	317,544
2027	317,762
Thereafter	3,416,993
Total	\$ 4,915,465

[Table of Contents](#)

Since lease renewal periods are exercisable at the option of the lessee, the preceding table presents future minimum base rental payments to be received during the initial non-cancelable lease term only. In addition, the future minimum lease payments exclude contingent rent payments, as applicable, that may be collected from certain tenants based on provisions related to performance thresholds and exclude increases in annual rent based on future changes in the Consumer Price Index, among other items.

The fixed and variable components of lease revenues for the three months ended March 31, 2023 and 2022 were as follows:

(in thousands)	Three months ended March 31,	
	2023	2022
Fixed lease revenues	\$ 77,465	\$ 65,113
Variable lease revenues ⁽¹⁾	730	660
Total lease revenues ⁽²⁾	\$ 78,195	\$ 65,773

(1) Includes contingent rent based on a percentage of the tenant's gross sales and costs paid by the Company for which it is reimbursed by its tenants.

(2) Excludes the amortization and accretion of above- and below-market lease intangible assets and liabilities and lease incentives and the adjustment to rental revenue for tenant credit.

As Lessee

The Company has a number of ground leases, an office lease and other equipment leases which are classified as operating leases. As of March 31, 2023, the Company's right of use ("ROU") assets and lease liabilities were \$8.3 million and \$9.3 million, respectively. As of December 31, 2022, the Company's ROU assets and lease liabilities were \$7.3 million and \$9.0 million, respectively. These amounts are included in rent receivables, prepaid expenses and other assets, net and accrued liabilities and other payables on the Company's consolidated balance sheets.

The discount rate applied to measure each ROU asset and lease liability is based on the Company's incremental borrowing rate ("IBR"). The Company considers the general economic environment and its historical borrowing activity and factors in various financing and asset specific adjustments to ensure the IBR is appropriate to the intended use of the underlying lease. As the Company did not elect to apply hindsight, lease term assumptions determined under ASC 840 were carried forward and applied in calculating the lease liabilities recorded under ASC 842. Certain of the Company's ground leases offer renewal options which it assesses against relevant economic factors to determine whether it is reasonably certain of exercising or not exercising the option. Lease payments associated with renewal periods that the Company is reasonably certain will be exercised, if any, are included in the measurement of the corresponding lease liability and ROU asset.

The following table sets forth information related to the measurement of the Company's lease liabilities as of the dates presented:

	March 31, 2023	December 31, 2022
Weighted average remaining lease term (in years)	23.1	22.9
Weighted average discount rate	6.16%	6.09%

The following table sets forth the details of rent expense for the three months ended March 31, 2023 and 2022:

(in thousands)	Three months ended March 31,	
	2023	2022
Fixed rent expense - ground leases	\$ 247	\$ 240
Fixed rent expense - office and equipment leases	128	128
Variable rent expense	—	—
Total rent expense	\$ 375	\$ 368

As of March 31, 2023, future lease payments due from the Company under the ground, office and equipment operating leases where the Company is directly responsible for payment and the future lease payments

[Table of Contents](#)

due under the ground operating leases where the Company's tenants are directly responsible for payment over the next five years and thereafter were as follows:

(in thousands)	Office and Equipment Leases	Ground Leases to be Paid by the Company	Ground Leases to be Paid Directly by the Company's Tenants	Total Future Minimum Base Rental Payments
April 1 - December 31, 2023	\$ 394	\$ 96	\$ 594	\$ 1,084
2024	531	28	782	1,341
2025	538	—	706	1,244
2026	—	—	711	711
2027	—	—	724	724
Thereafter	—	—	16,263	16,263
Total	<u>\$ 1,463</u>	<u>\$ 124</u>	<u>\$ 19,780</u>	<u>21,367</u>
Present value discount				(12,080)
Lease liabilities				<u>\$ 9,287</u>

The Company has adopted the short-term lease policy election and accordingly, the table above excludes future minimum base cash rental payments by the Company or its tenants on leases that have a term of less than 12 months at lease inception. The total of such future obligations is not material.

5. Long-Term Debt

The following table summarizes the Company's outstanding indebtedness as of March 31, 2023 and December 31, 2022:

(in thousands)	Maturity Date	Principal Outstanding		Weighted Average Interest Rate ⁽¹⁾	
		March 31, 2023	December 31, 2022	March 31, 2023	December 31, 2022
Unsecured term loans:					
2024 Term Loan	April 2024	\$ 200,000	\$ 200,000	5.5%	5.3%
2027 Term Loan	February 2027	430,000	430,000	5.7%	5.3%
2028 Term Loan	January 2028	400,000	400,000	5.6%	5.3%
Senior unsecured notes	July 2031	400,000	400,000	3.0%	3.0%
Revolving Credit Facility	February 2026	—	—	—%	—%
Total principal outstanding		<u>\$ 1,430,000</u>	<u>\$ 1,430,000</u>	4.9%	4.6%

(1) Interest rates are presented as stated in debt agreements and do not reflect the impact of the Company's interest rate swap and lock agreements, where applicable (see Note 6—Derivative and Hedging Activities).

The following table summarizes the scheduled principal payments on the Company's outstanding indebtedness as of March 31, 2023:

(in thousands)	2024 Term Loan	2027 Term Loan	2028 Term Loan	Senior Unsecured Notes	Revolving Credit Facility	Total
April 1 - December 31, 2023	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
2024	200,000	—	—	—	—	200,000
2025	—	—	—	—	—	—
2026	—	—	—	—	—	—
2027	—	430,000	—	—	—	430,000
Thereafter	—	—	400,000	400,000	—	800,000
Total	<u>\$ 200,000</u>	<u>\$ 430,000</u>	<u>\$ 400,000</u>	<u>\$ 400,000</u>	<u>\$ —</u>	<u>\$ 1,430,000</u>

The Company was not in default of any provisions under any of its outstanding indebtedness as of March 31, 2023 or December 31, 2022.

Revolving Credit Facility, 2024 Term Loan and 2028 Term Loan

In April 2019, the Company, through the Operating Partnership, entered into an amended and restated credit agreement (the "Amended Credit Agreement") with a group of lenders, amending and restating the terms of the Company's previous \$300.0 million revolving credit facility to increase the maximum aggregate initial original principal amount of the revolving loans available thereunder up to \$400.0 million (the "Revolving Credit Facility") and to permit the incurrence of an additional \$200.0 million in term loans thereunder (the "2024 Term Loan"). The full amount available under the 2024 Term Loan was borrowed in May 2019.

In February 2022, the Company entered into an amendment to the Amended Credit Agreement (as so amended, the "Credit Agreement") and, pursuant to such amendment, among other things, the availability of extensions of credit under the Revolving Credit Facility was increased to \$600.0 million, the accordion feature was increased to \$600.0 million, the borrowing base limitation on borrowings thereunder was removed, the leverage-based margin applicable to borrowings under the Revolving Credit Facility was reduced, the LIBOR reference rate was replaced with reference to the Adjusted Term SOFR rate, consistent with market practice, and the composition and extent of lender participation under the Revolving Credit Facility was changed. During the three months ended March 31, 2022, in connection with this amendment, the Company recorded a \$0.1 million loss on debt extinguishment related to the write-off of certain deferred financing costs on the Revolving Credit Facility.

Prior to the February 2022 amendment, the Revolving Credit Facility had a term of four years beginning on April 12, 2019, with an extension option of up to six months exercisable by the Operating Partnership, subject to certain conditions, and the 2024 Term Loan was set to mature on April 12, 2024. The loans under each of the Revolving Credit Facility and the 2024 Term Loan initially bore interest at an annual rate of applicable LIBOR plus the applicable margin (which applicable margin varied between the Revolving Credit Facility and the 2024 Term Loan). The applicable LIBOR was the rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin was initially a spread set according to a leverage-based pricing grid.

The Revolving Credit Facility matures on February 10, 2026, with two extension options of six months each, exercisable by the Operating Partnership subject to the satisfaction of certain conditions. The 2024 Term Loan matures on April 12, 2024. The loans under each of the Revolving Credit Facility and the 2024 Term Loan initially bear interest at an annual rate of applicable Adjusted Term SOFR (as defined in the Credit Agreement) plus an applicable margin (which applicable margin varies between the Revolving Credit Facility and the 2024 Term Loan). The Adjusted Term SOFR is a rate with a term equivalent to the interest period applicable to the relevant borrowing. In addition, the Operating Partnership is required to pay a revolving facility fee throughout the term of the Revolving Credit Facility. The applicable margin and the revolving facility fee rate are initially a spread and rate, as applicable, set according to a leverage-based pricing grid. At the Operating Partnership's election, on and after receipt of an investment grade corporate credit rating from S&P, Moody's or Fitch, the applicable margin and the revolving facility fee rate will be a spread and rate, as applicable, set according to the credit ratings provided by S&P, Moody's and/or Fitch.

In July 2022, the Credit Agreement was further amended to provide for an additional \$400.0 million of second tranche term loans (the "2028 Term Loan"). Loans under the 2028 Term Loan in an aggregate principal amount of \$250.0 million were drawn in July 2022, concurrently with the closing of such amendment, and the remaining \$150 million was drawn in October 2022. Such amendment also amended the applicable margin grid such that the applicable pricing for all borrowings under the Credit Agreement is based on the credit rating of the Company's long-term senior unsecured non-credit enhanced debt for borrowed money (subject to a single step-down in the applicable pricing if the Company achieves a consolidated leverage ratio that is less than 0.35 to 1:00 while maintaining a credit rating of BBB/Baa2 from S&P, Moody's and/or Fitch), and reset the accordion feature to maintain the \$600.0 million availability thereunder.

Each of the Revolving Credit Facility, the 2024 Term Loan and the 2028 Term Loan is freely pre-payable at any time. Outstanding credit extensions under the Revolving Credit Facility are mandatorily payable if the amount of such credit extensions exceeds the revolving facility limit. The Operating Partnership may re-borrow amounts paid down on the Revolving Credit Facility prior to its maturity. Loans repaid under the 2024 Term Loan and 2028 Term Loan cannot be reborrowed.

The Operating Partnership is the borrower under the Credit Agreement, and the Company and certain of its subsidiaries that own direct or indirect interests in an eligible real property assets are guarantors under the Credit Agreement.

[Table of Contents](#)

Under the terms of the Credit Agreement, the Company is subject to various restrictive financial and nonfinancial covenants which, among other things, require the Company to maintain certain leverage ratios, cash flow and debt service coverage ratios and secured borrowing ratios.

The Company was in compliance with all financial covenants and was not in default on any provisions under the Credit Agreement as of March 31, 2023 and December 31, 2022.

The following table presents information about the Revolving Credit Facility for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Balance on January 1,	\$ —	\$ 144,000
Borrowings	—	148,000
Repayments	—	(145,000)
Balance on March 31,	<u>\$ —</u>	<u>\$ 147,000</u>

The following table presents information about interest expense related to the Revolving Credit Facility for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Interest expense	\$ 225	\$ 834
Amortization of deferred financing costs	295	318
Total	<u>\$ 520</u>	<u>\$ 1,152</u>

Total deferred financing costs, net, of \$3.4 million and \$3.7 million related to the Revolving Credit Facility are included within rent receivables, prepaid expenses and other assets, net on the Company's consolidated balance sheets as of March 31, 2023 and December 31, 2022, respectively.

As of March 31, 2023 and December 31, 2022, the Company had \$600.0 million of unused borrowing capacity under the Revolving Credit Facility.

2027 Term Loan

On November 26, 2019, the Company, through the Operating Partnership, entered into a new \$430 million term loan (the "2027 Term Loan") with a group of lenders. The 2027 Term Loan provides for term loans to be drawn up to an aggregate amount of \$430 million with maturity of November 26, 2026. The Company borrowed the entire \$430.0 million available under the 2027 Term Loan in separate draws in December 2019 and March 2020.

In February 2022, the Company entered into an amendment to the 2027 Term Loan to, among other things, reduce the leverage-based margin applicable to borrowings, extend the maturity date of the 2027 Term Loan to February 18, 2027, replace the LIBOR reference rate with reference to the Adjusted Term SOFR rate, consistent with market practice, and change the composition and extent of lender participation under the 2027 Term Loan. During the three months ended March 31, 2022, in connection with this amendment, the Company recorded a \$2.1 million loss on debt extinguishment related to fees and the write-off of certain deferred financing costs on the 2027 Term Loan.

In August 2022, the Company entered into an amendment to the 2027 Term Loan to make certain changes to provisions relating to the rates and other matters to reflect changes in market standards.

Prior to its amendment in February 2022, borrowings under the 2027 Term Loan bore interest at an annual rate of applicable LIBOR plus the applicable margin. Following this amendment, the 2027 Term Loan bears interest at an annual rate of applicable Adjusted Term SOFR plus the applicable margin. The applicable LIBOR/Adjusted Term SOFR is the rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin was initially a spread set according to a leverage-based pricing grid. In May 2022, the Operating Partnership made an irrevocable election to have the applicable margin be a spread set according to the Company's corporate credit ratings provided by S&P, Moody's and/or Fitch.

[Table of Contents](#)

The 2027 Term Loan is pre-payable at any time by the Operating Partnership (as borrower) without penalty. The Operating Partnership may not re-borrow amounts paid down on the 2027 Term Loan. The 2027 Term Loan has an accordion feature to increase, subject to certain conditions, the maximum availability of the facility up to an aggregate of \$500 million.

The Operating Partnership is the borrower under the 2027 Term Loan, and the Company and certain of its subsidiaries that own direct or indirect interests in eligible real property assets are guarantors under the facility. Under the terms of the 2027 Term Loan, the Company is subject to various restrictive financial and nonfinancial covenants which, among other things, require the Company to maintain certain leverage ratios, cash flow and debt service coverage ratios and secured borrowing ratios and a minimum level of tangible net worth.

The Company was in compliance with all financial covenants and was not in default of any provisions under the 2027 Term Loan as of March 31, 2023 and December 31, 2022.

The following table presents information about aggregate interest expense related to the 2024 Term Loan, 2027 Term Loan and 2028 Term Loan:

(in thousands)	Three months ended March 31,	
	2023	2022
Interest expense	\$ 14,040	\$ 2,341
Amortization of deferred financing costs	281	167
Total	\$ 14,321	\$ 2,508

As of March 31, 2023 and December 31, 2022, total deferred financing costs, net, of \$4.2 million and \$4.5 million, respectively, related to the term loan facilities are included as a component of unsecured term loans, net of deferred financing costs on the Company's consolidated balance sheets.

The Company fixed the interest rates on its variable-rate term loan debt through the use of interest rate swap agreements. See Note 6—Derivative and Hedging Activities for additional information.

Senior Unsecured Notes

In June 2021, through its Operating Partnership, the Company completed a public offering of \$400.0 million aggregate principal amount of 2.950% Senior Notes due 2031 (the "2031 Notes"), resulting in net proceeds of \$396.6 million. The 2031 Notes were issued by the Operating Partnership, and the obligations of the Operating Partnership under the 2031 Notes are fully and unconditionally guaranteed on a senior basis by the Company. The 2031 Notes were issued at 99.8% of their principal amount. In connection with the offering of the 2031 Notes, the Operating Partnership incurred \$4.7 million in deferred financing costs and an offering discount of \$0.8 million.

The following is a summary of the senior unsecured notes outstanding as of March 31, 2023 and December 31, 2022:

(dollars in thousands)	Maturity Date	Interest Payment Dates	Stated Interest Rate	Principal Outstanding
2031 Notes	July 15, 2031	January 15 and July 15	2.95%	\$ 400,000

The Company's senior unsecured notes are redeemable in whole at any time or in part from time to time, at the Operating Partnership's option, at a redemption price equal to the sum of:

- 100% of the principal amount of the notes to be redeemed plus accrued and unpaid interest, if any, up to, but not including, the redemption date; and
- a make-whole premium calculated in accordance with the indenture governing the notes.

In addition, if any of the 2031 Notes are redeemed on or after April 15, 2031 (three months prior to the stated maturity date of such notes), the redemption price will equal 100% of the principal amount of the notes to be redeemed plus accrued and unpaid interest, if any, up to, but not including, the redemption date, without any make-whole premium.

The following table presents information about interest expense related to the Company's senior unsecured notes for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Interest expense	\$ 2,928	\$ 2,927
Amortization of deferred financing costs and original issue discount	140	141
Total	\$ 3,068	\$ 3,068

Total deferred financing costs, net, of \$3.9 million and \$4.0 million related to the Company's senior unsecured notes were included within senior unsecured notes, net on the Company's consolidated balance sheet as of March 31, 2023 and December 31, 2022, respectively.

The Company was in compliance with all financial covenants and was not in default of any provisions under the 2031 Notes as of March 31, 2023 and December 31, 2022.

6. Derivative and Hedging Activities

The Company does not enter into derivative financial instruments for speculative or trading purposes. The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish these objectives, the Company uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount.

These derivatives are considered cash flow hedges and are recorded on a gross basis at fair value. Subsequent to the adoption of ASU 2017-12, assessments of hedge effectiveness are performed quarterly using either a qualitative or quantitative approach. The Company recognizes the entire change in the fair value in accumulated other comprehensive income (loss) and the change is reflected as derivative changes in fair value in the supplemental disclosures of non-cash financing activities in the consolidated statements of cash flows. The amounts recorded in accumulated other comprehensive income (loss) will subsequently be reclassified to interest expense as interest payments are made on the Company's borrowings under its variable-rate term loan facilities. During the next twelve months, the Company estimates that \$24.6 million will be reclassified from accumulated other comprehensive income as a decrease to interest expense. The Company does not have netting arrangements related to its derivatives.

The use of derivative financial instruments carries certain risks, including the risk that the counterparties to these contractual arrangements are not able to perform under the agreements. To mitigate this risk, the Company only enters into derivative financial instruments with counterparties with high credit ratings and with major financial institutions with which the Company and its affiliates may also have other financial relationships. The Company does not anticipate that any of the counterparties will fail to meet their obligations. As of March 31, 2023, there were no events of default related to the Company's derivative financial instruments.

[Table of Contents](#)

The following table summarizes the notional amount at inception and fair value of these instruments on the Company's balance sheet as of March 31, 2023 and December 31, 2022 (dollar amounts in thousands):

Derivatives Designated as Hedging Instruments	Fixed Rate Paid by Company	Effective Date	Maturity Date	Notional Value ⁽¹⁾	Fair value of Asset/(Liability) ⁽²⁾	
					March 31, 2023	December 31, 2022
Interest Rate Swap ⁽³⁾	1.96%	5/14/2019	4/12/2024	\$ 100,000	\$ 2,751	\$ 3,545
Interest Rate Swap ⁽³⁾	1.95%	5/14/2019	4/12/2024	50,000	1,380	1,781
Interest Rate Swap ⁽³⁾	1.94%	5/14/2019	4/12/2024	50,000	1,380	1,777
Interest Rate Swap ⁽³⁾	1.52%	12/9/2019	11/26/2026	175,000	11,848	14,685
Interest Rate Swap ⁽³⁾	1.51%	12/9/2019	11/26/2026	50,000	3,447	4,248
Interest Rate Swap ⁽³⁾	1.49%	12/9/2019	11/26/2026	25,000	1,723	2,120
Interest Rate Swap ⁽³⁾	1.26%	7/9/2020	11/26/2026	100,000	7,693	9,324
Interest Rate Swap ⁽³⁾	1.28%	7/9/2020	11/26/2026	80,000	6,080	7,418
Interest Rate Swap	3.19%	9/26/2022	1/25/2028	50,000	326	1,166
Interest Rate Swap	3.35%	9/26/2022	1/25/2028	50,000	(23)	804
Interest Rate Swap	3.36%	9/26/2022	1/25/2028	25,000	(26)	387
Interest Rate Swap	3.43%	9/26/2022	1/25/2028	50,000	(206)	612
Interest Rate Swap	3.71%	9/26/2022	1/25/2028	50,000	(807)	(12)
Interest Rate Swap	3.70%	9/26/2022	1/25/2028	25,000	(413)	(15)
Interest Rate Swap	4.00%	10/26/2022	1/25/2028	50,000	(1,464)	(693)
Interest Rate Swap	3.95%	11/28/2022	1/25/2028	25,000	(678)	(293)
Interest Rate Swap	4.03%	11/28/2022	1/25/2028	25,000	(778)	(396)
Interest Rate Swap	4.06%	11/28/2022	1/25/2028	25,000	(808)	(427)
Interest Rate Swap	4.07%	11/28/2022	1/25/2028	25,000	(809)	(428)
				\$ 1,030,000	\$ 30,616	\$ 45,603

- (1) Notional value indicates the extent of the Company's involvement in these instruments, but does not represent exposure to credit, interest rate or market risks.
- (2) Derivatives in an asset position are included within derivative assets and derivatives in a liability position are included within derivative liabilities in the Company's consolidated balance sheets.
- (3) In June 2022, the Company converted the reference rate used in these interest rate swaps from 1-month LIBOR to 1-month Adjusted Term SOFR.

The Company has agreements with each of its derivative counterparties that contain a provision where if the Company either defaults or is capable of being declared in default on any of its indebtedness, then the Company could also be declared in default on its derivative obligations.

The following table presents amounts recorded to accumulated other comprehensive income/loss related to derivative and hedging activities for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Other comprehensive (loss) income	\$ (14,828)	\$ 28,961

As of March 31, 2023, the fair value of derivatives in a net asset position, including accrued interest but excluding any adjustment for nonperformance risk related to these agreements, was \$37.0 million and the fair value of derivatives in a net liability position, including accrued interest but excluding any adjustment for nonperformance risk related to these agreements, was \$6.2 million.

As of December 31, 2022, the fair value of derivatives in a net asset position, including accrued interest but excluding any adjustment for nonperformance risk related to these agreements, was \$48.2 million and the fair value of derivatives in a net liability position, including accrued interest but excluding any adjustment for nonperformance risk related to these agreements, was \$2.4 million.

During the three months ended March 31, 2023, the Company realized a gain on the change in fair value of its interest rate swaps of \$5.3 million, which was included as a reduction of interest expense in the Company's

consolidated statements of operations. During the three months ended March 31, 2022, the Company realized a loss on the change in fair value of its interest rate swaps of \$2.5 million, which was included in interest expense in the Company's consolidated statements of operations.

As of March 31, 2023 and December 31, 2022, the Company had not posted any collateral related to these agreements and was not in breach of any provisions of such agreements. If the Company had breached any of these provisions, it could have been required to settle its obligations under the agreements at their aggregate termination value, which were a \$30.8 million asset and a \$45.9 million asset as of March 31, 2023 and December 31, 2022, respectively.

7. Equity

Stockholders' Equity

In August 2022, the Company completed a follow-on offering of 8,740,000 shares of its common stock, including the full exercise of the underwriters' option to purchase 1,140,000 additional shares of common stock, at a public offering price of \$23.00 per share. Net proceeds from this follow-on offering, after deducting underwriting discounts and commissions and other expenses, were \$192.6 million.

In February 2023, the Company completed a follow-on primary offering of 8,855,000 shares of its common stock, including the full exercise of the underwriters' option to purchase 1,155,000 additional shares of common stock, at a public offering price of \$24.60 per share, and entered into forward sale agreements relating to all such shares. Assuming full physical settlement of the forward sale agreements, net proceeds from this offering, after deducting underwriting discounts and commissions and other expenses and making certain other adjustments as provided in the forward sale agreements, are expected to be \$208.9 million. Through March 31, 2023, the Company physically settled 4,433,599 shares under the forward sale agreements relating to this offering, realizing net proceeds of \$105.0 million. The Company is required to settle the balance of the forward sale agreements by February 2024.

At the Market Program

In May 2022, the Company established a new at the market common equity offering program, pursuant to which it can publicly offer and sell, from time to time, shares of its common stock with an aggregate gross sales price of up to \$500 million (the "2022 ATM Program") through the identified sales agents, as its sales agents or, if applicable, as forward sellers, or directly to such agents as principals. In addition to the issuance and sale by the Company of shares to or through the agents, the 2022 ATM Program also permits the Company to enter into separate forward sale agreements with the identified forward purchasers. References to the Company's "ATM Program" are to the 2022 ATM Program or the 2022 ATM Program and its prior ATM programs as the context requires.

The following table presents information about the 2022 ATM Program and the Company's prior ATM Programs:

Program Name	Date Established	Date Terminated	Maximum Sales Authorization	Gross Sales through March 31, 2023
2019 ATM Program	August 2019	June 2020	\$ 200,000	\$ 184,400
2020 ATM Program	June 2020	July 2021	\$ 250,000	\$ 166,800
2021 ATM Program	July 2021	May 2022	\$ 350,000	\$ 348,140
2022 ATM Program	May 2022		\$ 500,000	\$ 96,108

The following table details information related to activity under the ATM Program for each period presented:

(in thousands, except share and per share data)	Three months ended March 31,	
	2023	2022
Shares of common stock sold ⁽¹⁾	857,643	6,382,994
Weighted average sale price per share	\$ 24.12	\$ 25.01
Gross proceeds	\$ 20,689	\$ 159,641
Net proceeds	\$ 20,651	\$ 158,059

(1) During the three months ended March 31, 2023, the Company also issued an additional 957,453 shares of common stock which were previously sold on a forward basis under the ATM Program and were unsettled as of December 31, 2022.

Dividends on Common Stock

During the three months ended March 31, 2023 and 2022, the Company's board of directors declared the following quarterly cash dividends on common stock:

Date Declared	Record Date	Date Paid	Dividend per Share of Common Stock	Total Dividend (in thousands)
March 7, 2023	March 31, 2023	April 14, 2023	\$ 0.275	\$ 41,031
March 14, 2022	March 31, 2022	April 13, 2022	\$ 0.26	\$ 34,188

8. Non-controlling Interests

Essential Properties OP G.P., LLC, a wholly owned subsidiary of the Company, is the sole general partner of the Operating Partnership and holds a 1.0% general partner interest in the Operating Partnership. The Company contributes the net proceeds from issuing shares of common stock to the Operating Partnership in exchange for a number of OP Units equal to the number of shares of common stock issued. OP Units ("OP Units") are limited partnership interests in the Operating Partnership.

As of March 31, 2023, the Company held 148,838,117 OP Units, representing a 99.6% limited partner interest in the Operating Partnership. As of the same date, certain members of management and external parties (the "Non-controlling OP Unit Holders") held 553,847 OP Units in the aggregate, representing a 0.4% limited partner interest in the Operating Partnership. As of December 31, 2022, the Company held 142,379,655 OP Units, representing a 99.6% limited partner interest in the Operating Partnership and the Non-controlling OP Unit Holders held 553,847 OP Units in the aggregate, representing a 0.4% limited partner interest in the Operating Partnership. The OP Units held by the Non-controlling OP Unit Holders are presented as non-controlling interests in the Company's consolidated financial statements.

A holder of OP Units has the right to distributions per unit equal to dividends per share paid on the Company's common stock and has the right to redeem OP Units for cash or, at the Company's election, shares of the Company's common stock on a one-for-one basis, provided, however, that such OP Units must have been outstanding for at least one year. Distributions to OP Unit holders are declared and paid concurrently with the Company's cash dividends to common stockholders. See Note 7—Equity for details.

9. Equity Based Compensation

Equity Incentive Plan

In 2018, the Company adopted an equity incentive plan (the "Equity Incentive Plan"), which provides for the grant of incentive stock options, nonqualified stock options, stock appreciation rights, RSAs, RSUs, other stock awards, performance awards and LTIP units. Officers, employees, non-employee directors, consultants, independent contractors and agents who provide services to the Company or to any subsidiary of the Company are eligible to receive such awards. A maximum of 3,550,000 shares may be issued under the Equity Incentive Plan, subject to certain conditions.

The following table presents information about the Company's RSAs and RSUs during the three months ended March 31, 2023 and 2022:

	Restricted Stock Awards		Restricted Stock Units	
	Shares	Wtd. Avg. Grant Date Fair Value	Units	Wtd. Avg. Grant Date Fair Value
Unvested, January 1, 2022	18,904	\$ 14.12	454,692	\$ 29.39
Granted	—	—	568,706	27.31
Vested	(9,865)	14.12	(200,427)	24.46
Forfeited	—	—	—	—
Unvested, March 31, 2022	9,039	\$ 14.12	822,971	\$ 29.15
Unvested, January 1, 2023	9,039	\$ 14.12	817,380	\$ 30.26
Granted	—	—	351,663	32.85
Vested	(9,039)	14.12	(324,360)	27.00
Forfeited	—	—	(6,786)	24.65
Unvested, March 31, 2023	—	\$ —	837,897	\$ 32.65

Restricted Stock Awards

In January 2019, RSAs relating to an aggregate of 46,368 shares of unvested restricted common stock were granted to the Company's executive officers, other employees and an external consultant under the Equity Incentive Plan. These RSAs vest over periods ranging from one year to four years from the date of grant, subject to the individual recipient's continued provision of service to the Company through the applicable vesting dates. The Company estimates the grant date fair value of RSAs granted under the Equity Incentive Plan using the average market price of the Company's common stock on the date of grant.

The following table presents information about the Company's RSAs for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Compensation cost recognized in general and administrative expense	\$ 2	\$ 32
Dividends declared on unvested RSAs and charged directly to distributions in excess of cumulative earnings	—	2
Fair value of shares vested during the period	128	139

The following table presents information about the Company's RSAs as of the dates presented:

(Dollars in thousands)	March 31, 2023	December 31, 2022
Total unrecognized compensation cost	\$ —	\$ 2
Weighted average period over which compensation cost will be recognized (in years)	—	0.1

Restricted Stock Units

In 2019, 2020, 2021, 2022 and 2023, the Company issued target grants of 119,085, 84,684, 126,353, 149,699 and 147,587 performance-based RSUs, respectively, to the Company's senior management team under the Equity Incentive Plan. Of these awards, 75% are non-vested RSUs for which vesting percentages and the ultimate number of units vesting is calculated based on the total shareholder return ("TSR") of the Company's common stock as compared to the TSR of peer companies identified in the grant agreements. The payout schedule can produce vesting percentages ranging from 0% to 250% of target. TSR is calculated over the performance period for each award based upon the average closing price for the 20-trading day period ending December 31st of the year prior to grant divided by the average closing price for the 20-trading day period ending December 31st of the third year following the grant. The target number of units is based on achieving a TSR equal to the 50th percentile of the peer group. The Company records expense on these TSR RSUs based on achieving the target.

The grant date fair value of the TSR RSUs was measured using a Monte Carlo simulation model based on the following assumptions:

	Grant Year	
	2023	2022
Volatility	37%	54%
Risk free rate	4.36%	1.68%

The remaining 25% of these performance-based RSUs vest based on the Compensation Committee's subjective evaluation of the individual recipient's achievement of certain strategic objectives over the performance period of the award. In January 2022 and February 2023, the Compensation Committee identified specific performance targets and completed its subjective evaluation in relation to the performance-based RSUs granted in 2019 and 2020 and concluded that 78,801 and 50,598 RSUs, respectively, should be awarded. 50% of these RSUs vested immediately upon the Compensation Committee's certification and the remaining 50% vested on December 31, 2022 or will vest on December 31, 2023, subject to the recipient's continued provision of service to the Company through such date. During the three months ended March 31, 2023 and 2022, the Company recorded \$0.7 million and \$1.3 million, respectively, of compensation expense with respect to these subjective performance-based RSUs granted in 2019 and 2020. As of March 31, 2023, the Compensation Committee had not identified specific performance targets relating to the individual recipients' achievement of strategic objectives for the subjective awards granted in 2021, 2022 and 2023. As such, these awards do not have either a service inception or a grant date for GAAP accounting purposes and the Company recorded no compensation expense with respect to this portion of the performance-based RSUs during the three months ended March 31, 2023 and 2022.

In 2020, 2021, 2022 and 2023, the Company issued an aggregate of 184,760, 135,686, 199,793 and 128,526 RSUs, respectively, to the Company's executive officers, other employees and directors under the Equity Incentive Plan. These awards vest over a period of up to five years from the date of grant, subject to the individual recipient's continued provision of service to the Company through the applicable vesting dates.

In January 2022, the Company issued 69,372 performance-based RSUs (at target) to an executive officer under the Equity Incentive Plan. These RSUs vest based on the compound annual growth rate of the Company's adjusted funds from operations ("AFFO CAGR") over a five year performance period, and the payout schedule can produce vesting percentages ranging from 0% to 200% of target. To the extent the performance goal is achieved, these performance-based RSUs will vest in 50% increments on each of the four-year and five-year anniversary of the grant date, subject to the recipient's continued provision of service to the Company through the applicable vesting dates. As of March 31, 2023 and 2022, based on its AFFO CAGR forecasts, the Company believes it is probable that the maximum performance level will be achieved and recorded \$0.2 million of compensation expense based off of this estimate during the three months ended March 31, 2023 and 2022.

A portion of the RSUs that vested in 2023 and 2022 were net share settled such that the Company withheld shares with a value equal to the relevant employee's income and employment tax obligations with respect to the vesting and remitted a cash payment to the appropriate taxing authority.

[Table of Contents](#)

The following table presents information about the Company's RSUs for the periods presented:

(in thousands)	Three months ended March 31,	
	2023	2022
Compensation cost recognized in general and administrative expense	\$ 2,719	\$ 2,804
Dividend equivalents declared and charged directly to distributions in excess of cumulative earnings	101	88
Fair value of units vested during the period	8,759	4,903

The following table presents information about the Company's RSUs as of the dates presented:

(Dollars in thousands)	March 31,	December 31,
	2023	2022
Total unrecognized compensation cost	\$ 20,056	\$ 13,761
Weighted average period over which compensation cost will be recognized (in years)	2.7	2.8

10. Net Income Per Share

The Company computes net income per share pursuant to the guidance in FASB ASC Topic 260, *Earnings Per Share*. The guidance requires the classification of the Company's unvested restricted common stock and units, which contain rights to receive non-forfeitable dividends or dividend equivalents, as participating securities requiring the two-class method of computing net income per share. Diluted net income per share of common stock further considers the effect of potentially dilutive shares of common stock outstanding during the period, including the assumed vesting of RSUs with a market-based or service-based vesting condition, where dilutive. The OP Units held by non-controlling interests represent potentially dilutive securities as the OP Units may be redeemed for cash or, at the Company's election, exchanged for shares of the Company's common stock on a one-for-one basis.

The following is a reconciliation of the numerator and denominator used in the computation of basic and diluted net income per share (dollars in thousands):

(dollar amounts in thousands)	Three months ended March 31,	
	2023	2022
Numerator for basic and diluted earnings per share:		
Net income	\$ 43,056	\$ 26,818
Less: net income attributable to non-controlling interests	(160)	(119)
Less: net income allocated to unvested RSAs and RSUs	(101)	(90)
Net income available for common stockholders: basic	42,795	26,609
Net income attributable to non-controlling interests	160	119
Net income available for common stockholders: diluted	\$ 42,955	\$ 26,728
Denominator for basic and diluted earnings per share:		
Weighted average common shares outstanding	144,406,747	126,849,066
Less: weighted average number of shares of unvested RSAs	(703)	(9,808)
Weighted average shares outstanding used in basic net income per share	144,406,044	126,839,258
Effects of dilutive securities: ⁽¹⁾		
OP Units	553,847	553,847
Unvested RSAs and RSUs	482,013	530,394
Forward Sales	558,103	—
Weighted average shares outstanding used in diluted net income per share	146,000,007	127,923,499

(1) The three months ended March 31, 2023 and 2022 exclude the impact of 186,707 and 258,712 unvested RSUs, respectively, as the effect would have been antidilutive and the three months ended March 31, 2023 exclude the impact of 83,681 shares sold in connection with forward sale agreements, as the effect would have been antidilutive.

11. Commitments and Contingencies

As of March 31, 2023, the Company had remaining future commitments under mortgage notes, reimbursement obligations or similar arrangements to fund \$89.9 million to its tenants for development, construction and renovation costs related to properties leased from the Company.

Litigation and Regulatory Matters

In the ordinary course of business, the Company may become subject to litigation, claims and regulatory matters. As of March 31, 2023, there are no material legal or regulatory proceedings pending or known to be contemplated against the Company or its properties.

Environmental Matters

In connection with the ownership of real estate, the Company may be liable for costs and damages related to environmental matters. As of March 31, 2023, the Company had not been notified by any governmental authority of any non-compliance, liability or other claim, and is not aware of any other environmental condition that it believes will have a material adverse effect on the Company's business, financial condition, results of operations or liquidity.

Defined Contribution Retirement Plan

The Company has a defined contribution retirement savings plan qualified under Section 401(a) of the Code (the "401(k) Plan"). The 401(k) Plan is available to all of the Company's full-time employees. The Company provides a matching contribution in cash equal to 100% of the first 6% of eligible compensation contributed by participants, which vests immediately.

The following table presents the matching contributions made by the Company for the three months ended March 31, 2023 and 2022:

(in thousands)	Three months ended March 31,	
	2023	2022
401(k) matching contributions	\$ 154	\$ 170

Employment Agreements

The Company has employment agreements with certain of its executive officers. These employment agreements have an initial term of four years, with automatic one year extensions unless notice of non-renewal is provided by either party. These agreements provide for initial annual base salaries and an annual performance bonus. If an executive officer's employment terminates under certain circumstances, the Company would be liable for any annual performance bonus awarded for the year prior to termination, to the extent unpaid, continued payments equal to 12 months of base salary, monthly reimbursement for 12 months of COBRA premiums, and under certain situations, a pro rata bonus for the year of termination.

12. Fair Value Measurements

GAAP establishes a hierarchy of valuation techniques based on the observability of inputs used in measuring financial instruments at fair value. GAAP establishes market-based or observable inputs as the preferred source of values, followed by valuation models using management assumptions in the absence of market inputs.

The determination of where an asset or liability falls in the hierarchy requires significant judgment and considers factors specific to the asset or liability. In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Company evaluates its hierarchy disclosures regularly and, depending on various factors, it is possible that an asset or liability may be classified differently from period to period. However, the Company expects that changes in classifications between levels will be rare.

In addition to the disclosures for assets and liabilities required to be measured at fair value at the balance sheet date, companies are required to disclose the estimated fair values of all financial instruments, even if they are

[Table of Contents](#)

not presented at their fair value on the consolidated balance sheet. The fair values of financial instruments are estimates based upon market conditions and perceived risks as of March 31, 2023 and December 31, 2022. These estimates require management's judgment and may not be indicative of the future fair values of the assets and liabilities.

Financial assets and liabilities for which the carrying values approximate their fair values include cash and cash equivalents, restricted cash, accounts receivable included within rent receivables, prepaid expenses and other assets, net, dividends payable and accrued liabilities and other payables. Generally, these assets and liabilities are short term in duration and their carrying value approximates fair value on the consolidated balance sheets.

The estimated fair values of the Company's fixed-rate loans receivable have been derived based on primarily unobservable market inputs such as interest rates and discounted cash flow analyses using estimates of the amount and timing of future cash flows, market rates and credit spreads. These measurements are classified as Level 3 within the fair value hierarchy. The Company believes the carrying value of its fixed-rate loans receivable approximates fair value as of March 31, 2023 and December 31, 2022.

The estimated fair values of the Company's borrowings under the Revolving Credit Facility, the 2024 Term Loan, the 2027 Term Loan and the 2028 Term Loan have been derived based on primarily unobservable market inputs such as interest rates and discounted cash flow analyses using estimates of the amount and timing of future cash flows, market rates and credit spreads. These measurements are classified as Level 3 within the fair value hierarchy. The Company believes the carrying value of its borrowings under the Revolving Credit Facility, the 2024 Term Loan, the 2027 Term Loan and the 2028 Term Loan as of March 31, 2023 and December 31, 2022 approximate fair value.

The Company measures the fair value of its senior unsecured notes and derivative financial instruments on a recurring basis. The fair values of these financial assets and liabilities were determined using the following input levels as of the dates presented:

(in thousands)	Net Carrying Value	Fair Value	Fair Value Measurements Using Fair Value Hierarchy		
			Level 1	Level 2	Level 3
March 31, 2023					
Financial assets (liabilities):					
Interest rate swaps	\$ 30,616	\$ 30,616	\$ —	\$ 30,616	\$ —
Senior unsecured notes ⁽¹⁾	(395,426)	(295,720)	(295,720)	—	—
December 31, 2022					
Financial assets (liabilities):					
Interest rate swaps	\$ 45,603	\$ 45,603	\$ —	\$ 45,603	\$ —
Senior unsecured notes ⁽¹⁾	(395,286)	(292,120)	(292,120)	—	—

(1) Carrying value is net of \$3.9 million and \$4.0 million of net deferred financing costs and \$0.6 million and \$0.7 million of net discount as of March 31, 2023 and December 31, 2022, respectively.

The Company measures its real estate investments at fair value on a nonrecurring basis. The fair values of real estate investments that were impaired as of the dates presented were determined using the following input levels.

[Table of Contents](#)

(in thousands)	Net Carrying Value	Fair Value	Fair Value Measurements Using Fair Value Hierarchy		
			Level 1	Level 2	Level 3
March 31, 2023					
Non-financial assets:					
Long-lived assets	\$ 2,100	\$ 2,100	\$ —	\$ —	\$ 2,100
December 31, 2022					
Non-financial assets:					
Long-lived assets	\$ 12,144	\$ 12,144	\$ —	\$ —	\$ 12,144

Long Lived Assets

The Company reviews its investments in real estate when events or circumstances change indicating that the carrying amount of an asset may not be recoverable. In the evaluation of an investment in real estate for impairment, many factors are considered, including estimated current and expected operating cash flows from the asset during the projected holding period, costs necessary to extend the life or improve the asset, expected capitalization rates, projected stabilized net operating income, selling costs, and the ability to hold and dispose of the asset in the ordinary course of business.

Quantitative information about Level 3 fair value measurements as of March 31, 2023 is as follows:

(dollar amounts in thousands)	Fair Value	Valuation Techniques	Significant Unobservable Inputs
Non-financial assets:			
Long-lived assets			
Restaurant - Jacksonville, FL	\$ 1,750	Sales comparison approach	Non-binding sales agreement \$ 1,750
Convenience Store - Deming, NM	100	Sales comparison approach	Non-binding sales agreement 100
Restaurant - Davenport, IA	250	Sales comparison approach	Non-binding listing agreement 250

The fair values of impaired real estate were determined by using the following information, depending on availability, in order of preference: (i) signed purchase and sale agreements or letters of intent; (ii) recently quoted bid or ask prices; (iii) estimates of future cash flows, which consider, among other things, contractual and forecasted rental revenues, leasing assumptions, terminal capitalization rates, discount rates and expenses based upon market conditions; or (iv) expectations for the use of the real estate. Based on these inputs, the Company determined that its valuation of the impaired real estate falls within Level 3 of the fair value hierarchy.

13. Subsequent Events

The Company has evaluated all events and transactions that occurred after March 31, 2023 through the filing of this Quarterly Report on Form 10-Q and determined that there have been no events that have occurred that would require adjustment to disclosures in the consolidated financial statements except as disclosed below.

Investment Activity

Subsequent to March 31, 2023, the Company invested in two real estate properties for an aggregate investment amount (including acquisition-related costs) of \$6.2 million and invested \$1.6 million in new and ongoing construction in progress and reimbursements to tenants for development, construction and renovation costs related to properties leased from the Company.

Subsequent to March 31, 2023, the Company sold its investments in two real estate properties for an aggregate gross sales price of \$3.2 million and incurred \$0.2 million of disposition costs related to these transactions.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

In this Quarterly Report on Form 10-Q, we refer to Essential Properties Realty Trust, Inc., a Maryland corporation, together with its consolidated subsidiaries, including its operating partnership, Essential Properties, L.P., as "we," "us," "our" or the "Company," unless we specifically state otherwise or the context otherwise requires.

Special Note Regarding Forward-Looking Statements

This quarterly report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). In particular, many statements pertaining to our business and growth strategies, investment, financing and leasing activities, and trends in our business, including trends in the market for long-term, net leases of freestanding, single-tenant properties, contain forward-looking statements. When used in this quarterly report, the words "estimate," "anticipate," "expect," "believe," "intend," "may," "will," "should," "seek," "approximately," and "plan," and variations of such words, and similar words or phrases, that are predictions of future events or trends and that do not relate solely to historical matters, are intended to identify forward-looking statements. You can also identify forward-looking statements by discussions of strategy, plans, beliefs or intentions of management.

Forward-looking statements involve known and unknown risks and uncertainties that may cause our actual results, performance or achievements to be materially different from the results of operations or plans expressed or implied by such forward-looking statements; accordingly, you should not rely on forward-looking statements as predictions of future events. Forward-looking statements depend on assumptions, data or methods that may be incorrect or imprecise, and may not be realized. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements:

- general business and economic conditions;
- risks inherent in the real estate business, including tenant defaults or bankruptcies, illiquidity of real estate investments, fluctuations in real estate values and the general economic climate in local markets, competition for tenants in such markets, potential liability relating to environmental matters and potential damages from natural disasters;
- the performance and financial condition of our tenants;
- the availability of suitable properties to invest in and our ability to acquire and lease those properties on favorable terms;
- our ability to renew leases, lease vacant space or re-lease space as existing leases expire or are terminated;
- volatility and uncertainty in the credit markets and broader financial markets, including potential fluctuations in the Consumer Price Index;
- the degree and nature of our competition;
- our failure to generate sufficient cash flows to service our outstanding indebtedness;
- our ability to access debt and equity capital on attractive terms;
- fluctuating interest rates;
- availability of qualified personnel and our ability to retain our key management personnel;
- changes in, or the failure or inability to comply with, applicable law or regulation;
- our failure to continue to qualify for taxation as a REIT;
- changes in the U.S. tax law and other U.S. laws, whether or not specific to REITs;
- any adverse impact of the COVID-19 pandemic on the Company and its tenants; and
- additional factors discussed in the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this quarterly report and in our Annual Report on Form 10-K for the year ended December 31, 2022.

You are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this quarterly report. While forward-looking statements reflect our good faith beliefs, they are not guarantees of future events or of our performance. We disclaim any obligation to publicly update or revise any forward-looking statement to reflect changes in underlying assumptions or factors, new information, data or methods, future events or other changes, except as required by law.

Because we operate in a highly competitive and rapidly changing environment, new risks emerge from time to time, and it is not possible for management to predict all such risks, nor can management assess the impact of all such risks on our business or the extent to which any risk, or combination of risks, may cause actual results to differ materially from those contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements as a prediction of actual events or results.

Overview

We are an internally managed real estate company that acquires, owns and manages primarily single-tenant properties that are net leased on a long-term basis to middle-market companies operating service-oriented or experience-based businesses. We generally invest in and lease freestanding, single-tenant commercial real estate facilities where a tenant services its customers and conducts activities that are essential to the generation of the tenant's sales and profits. As of March 31, 2023, 92.8% of our \$310.3 million of annualized base rent was attributable to properties operated by tenants in service-oriented and experience-based businesses. "Annualized base rent" means annualized contractually specified cash base rent in effect on March 31, 2023 for all of our leases (including those accounted for as loans or direct financing leases) commenced as of that date and annualized cash interest on our mortgage loans receivable as of that date.

We were organized on January 12, 2018 as a Maryland corporation. We elected to be taxed as a REIT for federal income tax purposes beginning with the year ended December 31, 2018, and we believe that our current organization, operations and intended distributions will allow us to continue to so qualify. Our common stock is listed on the New York Stock Exchange under the symbol "EPRT".

Our primary business objective is to maximize stockholder value by generating attractive risk-adjusted returns through owning, managing and growing a diversified portfolio of commercially desirable properties. As of March 31, 2023, we had a portfolio of 1,688 properties (inclusive of 150 properties which secure our investments in mortgage loans receivable) that was diversified by tenant, industry, concept and geography, had annualized base rent of \$310.3 million and was 99.8% occupied. Our portfolio is built based on the following core investment attributes:

Diversification. As of March 31, 2023, our portfolio was 99.8% occupied by 348 tenants operating 556 different brands, or concepts, in 16 industries across 48 states, with none of our tenants contributing more than 3.0% of our annualized base rent. Our goal is that, over time, no more than 5% of our annualized base rent will be derived from any single tenant or more than 1% from any single property.

Long Lease Term. As of March 31, 2023, our leases had a weighted average remaining lease term of 13.9 years (based on annualized base rent), with 5.7% of our annualized base rent attributable to leases expiring prior to January 1, 2028. Our properties generally are subject to long-term net leases that we believe provide us a stable base of revenue from which to grow our portfolio.

Significant Use of Sale-Leaseback Investments. We seek to acquire properties owned and operated by middle-market businesses and lease the properties back to the operators pursuant to our standard lease form. During the three months ended March 31, 2023, approximately 100.0% of our investments were sale-leaseback transactions.

Significant Use of Master Leases. As of March 31, 2023, 65.9% of our annualized base rent was attributable to master leases.

Contractual Base Rent Escalation. As of March 31, 2023, 98.3% of our leases (based on annualized base rent) provided for increases in future base rent at a weighted average rate of 1.6% per year.

Smaller, Low Basis Single-Tenant Properties. We generally invest in freestanding "small-box" single-tenant properties. As of March 31, 2023, our average investment per property was \$2.4 million (which equals our

aggregate investment in our properties (including transaction costs, lease incentives and amounts funded for construction in progress) divided by the number of properties owned at such date), and we believe investments of similar size allow us to grow our portfolio without concentrating a large amount of capital in individual properties and limit our exposure to events that may adversely affect a particular property. Additionally, we believe that many of our properties are generally fungible and appropriate for multiple commercial uses, which reduces the risk that a particular property may become obsolete and enhances our ability to sell a property if we choose to do so.

Healthy Rent Coverage Ratio and Tenant Financial Reporting. As of March 31, 2023, our portfolio's weighted average rent coverage ratio was 3.9x, and 98.7% of our leases (based on annualized base rent) obligate the tenant to periodically provide us with specified unit-level financial reporting. "Rent coverage ratio" means, as of a specified date, the ratio of (x) tenant-reported or, when unavailable, management's estimate (based on tenant-reported financial information) of annual earnings before interest, taxes, depreciation, amortization and cash rent attributable to the leased property (or properties, in the case of a master lease) to (y) the annualized base rental obligation.

Our Competitive Strengths

We believe the following competitive strengths distinguish us from our competitors and allow us to compete effectively in the single-tenant, net-lease market:

Carefully Constructed Portfolio of Recently Acquired Properties Leased to Service-Oriented or Experience-Based Tenants. We have strategically constructed a portfolio that is diversified by tenant, industry, concept and geography and generally avoids exposure to businesses that we believe are subject to pressure from e-commerce. Our properties are generally subject to long-term net leases that we believe provide us with a stable and predictable base of revenue from which to grow our portfolio. As of March 31, 2023, we had a portfolio of 1,688 properties, with annualized base rent of \$310.3 million, which was purposefully selected by our management team in accordance with our focused and disciplined investment strategy. Our portfolio is diversified with 348 tenants operating 556 different concepts across 48 states and in 16 distinct industries. None of our tenants contributed more than 3.0% of our annualized base rent as of March 31, 2023, and our strategy targets a scaled portfolio that, over time, derives no more than 5% of our annualized base rent from any single tenant or more than 1% from any single property.

- We focus on investing in properties leased to tenants operating in service-oriented or experience-based businesses such as car washes, restaurants (primarily quick service restaurants), early childhood education, medical and dental services, convenience stores, automotive services, equipment rental, entertainment and health and fitness, which we believe are generally more insulated from e-commerce pressure than many others. As of March 31, 2023, 92.8% of our annualized base rent was attributable to tenants operating service-oriented and experience-based businesses.
- We believe that our portfolio's diversity and our rigorous underwriting decrease the impact on us of an adverse event affecting a specific tenant, industry or region, and our focus on leasing to tenants in industries that we believe are well-positioned to withstand competition from e-commerce businesses increases the stability and predictability of our rental revenue.

Differentiated Investment Strategy. We seek to acquire and lease freestanding, single-tenant commercial real estate facilities where a tenant services its customers and conducts activities at the property that are essential to the generation of its sales and profits. We primarily seek to invest in properties leased to unrated middle-market companies that we determine have attractive credit characteristics and stable operating histories. We believe middle-market companies are underserved from a capital perspective and that we can offer them attractive real estate financing solutions while allowing us to enter into lease agreements that provide us with attractive risk-adjusted returns. Furthermore, many net-lease transactions with middle-market companies involve properties that are individually relatively small, which allows us to avoid concentrating a large amount of capital in individual properties. We maintain close relationships with our tenants, which we believe allows us to source additional investments and become the capital provider of choice as our tenants' businesses grow and their real estate needs increase.

Disciplined Underwriting Leading to Strong Portfolio Characteristics. We generally seek to invest in single assets or portfolios of assets through transactions which range in aggregate purchase price from \$2 million to

\$100 million. Our size allows us to focus on investing in a segment of the market that we believe is underserved from a capital perspective and where we can originate or acquire relatively smaller assets on attractive terms that provide meaningful growth to our portfolio. In addition, we seek to invest in commercially desirable properties that are suitable for use by different tenants, offer attractive risk-adjusted returns and possess characteristics that reduce our real estate investment risks.

Experienced and Proven Management Team. Our senior management has significant experience in the net-lease industry and a track record of growing net-lease businesses to significant scale.

- Our senior management team has been responsible for our focused and disciplined investment strategy and for developing and implementing our investment sourcing, underwriting, closing and asset management infrastructure, which we believe can support significant investment growth without a proportionate increase in our operating expenses. As of March 31, 2023, exclusive of our initial investment in a portfolio of 262 net leased properties, consisting primarily of restaurants, that we acquired on June 16, 2016 as part of the liquidation of General Electric Capital Corporation for an aggregate purchase price of \$279.8 million (including transaction costs) (the "Initial Portfolio"), 88.3% of our portfolio's annualized base rent was attributable to internally originated sale-leaseback transactions. The substantial experience, knowledge and relationships of our senior leadership team provide us with an extensive network of contacts that we believe allows us to originate attractive investment opportunities and effectively grow our business.

Scalable Platform Allows for Significant Growth. Building on our senior leadership team's experience in net-lease real estate investing, we have developed leading origination, underwriting, financing and property management capabilities. Our platform is scalable, and we seek to leverage our capabilities to improve our efficiency and processes to continue to seek attractive risk-adjusted growth. While we expect that our general and administrative expenses could increase as our portfolio grows, we expect that such expenses as a percentage of our portfolio and our revenues will decrease over time due to efficiencies and economies of scale.

Extensive Tenant Financial Reporting Supports Active Asset Management. We seek to enter into lease agreements that obligate our tenants to periodically provide us with corporate and/or unit-level financial reporting, which we believe enhances our ability to actively monitor our investments, manage credit risk, negotiate lease renewals and proactively manage our portfolio to protect stockholder value. As of March 31, 2023, leases contributing 98.7% of our annualized base rent required tenants to provide us with specified unit-level financial information, and leases contributing 98.9% of our annualized base rent required tenants to provide us with corporate-level financial reporting.

Our Business and Growth Strategies

Our primary business objective is to maximize stockholder value by generating attractive risk-adjusted returns through owning, managing and growing a diversified portfolio of commercially desirable properties. We intend to pursue our objective through the following business and growth strategies.

Structure and Manage Our Diverse Portfolio with Focused and Disciplined Underwriting and Risk Management. We seek to maintain the stability of our rental revenue and maximize the long-term return on our investments while continuing our growth by using our focused and disciplined underwriting and risk management expertise. When underwriting assets, we focus on commercially desirable properties, with strong operating performance, healthy rent coverage ratios and tenants with attractive credit characteristics.

- *Leasing.* In general, we seek to enter into leases with (i) relatively long terms (typically with initial terms of 15 years or more and tenant renewal options); (ii) attractive rent escalation provisions; (iii) healthy rent coverage ratios; and (iv) tenant obligations to periodically provide us with financial information, which provides us with information about the operating performance of the leased property and/or tenant and allows us to actively monitor the security of payments under the lease on an ongoing basis. We strongly prefer to use master lease structures, pursuant to which we lease multiple properties to a single tenant on a unitary (i.e., "all or none") basis. In addition, in the context of our sale-leaseback investments, we generally seek to establish contract rents that are at or below prevailing market rents, which we believe enhances tenant retention and reduces our releasing risk if a lease is rejected in a bankruptcy proceeding or expires.

- **Diversification.** We monitor and manage the diversification of our portfolio in order to reduce the risks associated with adverse developments affecting a particular tenant, property, industry or region. Our strategy targets a portfolio that, over time, will (1) derive no more than 5% of its annualized base rent from any single tenant or more than 1% of its annualized base rent from any single property, (2) be primarily leased to tenants operating in service-oriented or experience-based businesses and (3) avoid significant industry, concept or geographic concentration. While we consider these criteria when making investments, we may be opportunistic in managing our business and make investments that do not meet one or more of these criteria if we believe the opportunity presents an attractive risk-adjusted return.
- **Asset Management.** We are an active asset manager and regularly review each of our properties to evaluate various factors, including, but not limited to, changes in the business performance at the property, credit of the tenant and local real estate market conditions. Among other things, we use Moody's Analytics RiskCalc, which is a model for predicting private company defaults based on Moody's Analytics Credit Research Database, to proactively detect credit deterioration. Additionally, we monitor market rents relative to in-place rents and the amount of tenant capital expenditures in order to refine our tenant retention and alternative use assumptions. Our management team utilizes our internal credit diligence to monitor the credit profile of each of our tenants on an ongoing basis. We believe that this proactive approach enables us to identify and address issues in a timely manner and to determine whether there are properties in our portfolio that are appropriate for disposition.
- In addition, as part of our active portfolio management, we may selectively dispose of assets that we conclude do not offer a return commensurate with the investment risk, contribute to unwanted geographic, industry or tenant concentrations, or may be sold at a price we determine is attractive. We believe that our underwriting processes and active asset management enhance the stability of our rental revenue by reducing default losses and increasing the likelihood of lease renewals.

Focus on Relationship-Based Sourcing to Grow Our Portfolio by Originating Sale-Leaseback Transactions. We plan to continue our disciplined growth by originating sale-leaseback transactions and opportunistically making acquisitions of properties subject to net leases that contribute to our portfolio's tenant, industry and geographic diversification. As of March 31, 2023, exclusive of the Initial Portfolio, 88.3% of our portfolio's annualized base rent was attributable to internally originated sale-leaseback transactions. In addition, we seek to leverage our relationships with our tenants to facilitate investment opportunities, including selectively agreeing to reimburse certain of our tenants for development costs at our properties in exchange for contractually specified rent that generally increases proportionally with our funding. We believe our senior management team's reputation, in-depth market knowledge and extensive network of longstanding relationships in the net lease industry provide us access to an ongoing pipeline of attractive investment opportunities.

Focus on Middle-Market Companies in Service-Oriented or Experience-Based Businesses. We primarily focus on investing in properties that we lease on a long-term, triple-net basis to middle-market companies that we determine have attractive credit characteristics and stable operating histories. Properties leased to middle-market companies may offer us the opportunity to achieve superior risk-adjusted returns as a result of our extensive and disciplined credit and real estate analysis, lease structuring and portfolio composition. We believe our capital solutions are attractive to middle-market companies, as such companies often have limited financing options as compared to larger, credit rated organizations. We also believe that, in many cases, smaller transactions with middle-market companies will allow us to maintain and grow our portfolio's diversification. Middle-market companies are often willing to enter into leases with structures and terms that we consider attractive (such as master leases and leases that require ongoing tenant financial reporting) and believe contribute to the stability of our rental revenue.

In addition, we emphasize investments in properties leased to tenants engaged in service-oriented or experience-based businesses, such as car washes, restaurants (primarily quick service restaurants), early childhood education, medical and dental services, convenience stores, automotive services, equipment rental, entertainment and health and fitness, as we believe these businesses are generally more insulated from e-commerce pressure than many others.

Internal Growth Through Long-Term Triple-Net Leases That Provide for Periodic Rent Escalations. We seek to enter into long-term (typically with initial terms of 15 years or more and tenant renewal options), triple-net leases that provide for periodic contractual rent escalations. As of March 31, 2023, our leases had a weighted average remaining lease term of 13.9 years (based on annualized base rent), with only 5.7% of our annualized base

[Table of Contents](#)

rent attributable to leases expiring prior to January 1, 2028, and 98.3% of our leases (based on annualized base rent) provided for increases in future base rent at a weighted average of 1.6% per year.

Actively Manage Our Balance Sheet to Maximize Capital Efficiency. We seek to maintain a prudent balance between debt and equity financing and to maintain funding sources that lock in long-term investment spreads and limit interest rate sensitivity. We target a level of net debt that, over time, is generally less than six times our annualized adjusted EBITDAre (as defined in "Non-GAAP Financial Measures" below). We seek to maintain access to multiple sources of debt capital, including the investment grade-rated unsecured bond market and bank debt, through our revolving credit facility and our unsecured term loan facilities.

Historical Investment and Disposition Activity

The following table sets forth select information about our quarterly investment activity for the quarters ended June 30, 2021 through March 31, 2023 (dollars in thousands):

	Three Months Ended			
	June 30, 2022	September 30, 2022	December 31, 2022	March 31, 2023
Investment Activity	\$ 175,738	\$ 195,454	\$ 328,370	\$ 207,147
Number of transactions	23	27	39	24
Property count	39	40	115	57
Avg. investment per unit	\$ 3,870	\$ 3,750	\$ 2,782	\$ 3,401
Cash Cap Rates ¹	7.0%	7.1%	7.5%	7.6%
GAAP Cap Rates ²	8.0%	8.2%	8.8%	9.0%
Master Lease Percentage ^{3,4}	86%	68%	90%	86%
Sale-Leaseback Percentage ^{3,5}	100%	89%	99%	100%
Existing Relationship Percentage	79%	94%	95%	94%
Percentage of Financial Reporting ^{3,6}	100%	100%	100%	100%
Rent Coverage Ratio	2.7x	4.4x	3.2x	3.3x
Lease Term Years	17.2	16.5	18.7	19.0

	Three Months Ended			
	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022
Investment Activity	\$ 223,186	\$ 230,755	\$ 322,203	\$ 237,795
Number of transactions	34	31	55	23
Property count	94	85	96	105
Avg. investment per unit	\$ 2,354	\$ 2,676	\$ 3,230	\$ 2,187
Cash Cap Rates ¹	7.1%	7.0%	6.9%	7.0%
GAAP Cap Rates ²	7.8%	7.9%	7.8%	7.8%
Master Lease Percentage ^{3,4}	83%	80%	59%	83%
Sale-Leaseback Percentage ^{3,5}	88%	84%	96%	100%
Existing Relationship Percentage	97%	81%	89%	83%
Percentage of Financial Reporting ^{3,6}	100%	100%	98%	100%
Rent Coverage Ratio	2.7x	2.8x	3.0x	3.3x
Lease Term Years	13.5	16.4	16.3	15

- (1) Cash annualized base rent for the first full month after the investment divided by the gross investment in the property plus transaction costs.
- (2) GAAP rent and interest income for the first twelve months after the investment divided by the gross investment in the property plus transaction costs.
- (3) As a percentage of annualized base rent.
- (4) Includes investments in mortgage loans receivable collateralized by more than one property.
- (5) Includes investments in mortgage loans receivable made in support of sale-leaseback transactions.

[Table of Contents](#)

The following table sets forth select information about our quarterly disposition activity for the quarters ended June 30, 2021 through March 31, 2023 (dollars in thousands):

	Three Months Ended			
	June 30, 2022	September 30, 2022	December 31, 2022	March 31, 2023
Disposition volume ¹	\$ 26,091	\$ 35,513	\$ 75,522	\$ 37,161
Cash cap rate on leased assets ²	6.2%	6.2%	6.9%	6.1%
Leased properties sold ³	8	12	25	17
Vacant properties sold ³	—	—	1	—

	Three Months Ended			
	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022
Disposition volume ¹	\$ 19,578	\$ 10,089	\$ 4,466	\$ 18,443
Cash cap rate on leased assets ²	7.1%	6.5%	6.0%	7.1%
Leased properties sold ³	6	11	2	6
Vacant properties sold ³	1	—	—	—

(1) Net of transaction costs.

(2) Annualized base rent at time of sale divided by the gross sale price (excluding transaction costs) for the property.

(3) Property count excludes dispositions of undeveloped land parcels or dispositions where only a portion of the owned parcel was sold.

COVID-19 Pandemic Update

The adverse impact of the COVID-19 pandemic ("COVID-19") significantly diminished in 2022. However, the expiration of governmental support programs that were instituted during the height of COVID-19 could impact the macro-economic environment of the U.S. If there were a reemergence of COVID-19 that caused the reoccurrence of conditions experienced in 2020 and 2021, such conditions could have an adverse impact on us and our tenants.

Liquidity and Capital Resources

As of March 31, 2023, we had \$3.9 billion of net investments in our investment portfolio, consisting of investments in 1,688 properties (inclusive of 150 properties which secure our investments in mortgage loans receivable), with annualized base rent of \$310.3 million. Substantially all of our cash from operations is generated by our investment portfolio.

The liquidity requirements for operating our Company consist primarily of funding our investment activities, servicing our outstanding indebtedness and paying our general and administrative expenses. The occupancy level of our portfolio is high (99.8% as of March 31, 2023) and, because substantially all of our leases are triple-net (with our tenants generally responsible for the maintenance, insurance and property taxes associated with the leased properties), our liquidity requirements are not significantly impacted by property costs. When a property becomes vacant because the tenant has vacated the property due to default or at the expiration of the lease term without a renewal or new lease being executed, we incur the property costs not paid by the tenant, as well as those property costs accruing during the time it takes to locate a new tenant or to sell the property. As of March 31, 2023, four of our investment properties were vacant, significantly less than 1% of our portfolio, and all remaining properties were subject to a lease or mortgage loan receivable. We expect to incur property costs from time to time in periods during which properties that become vacant are being marketed for lease or sale. In addition, we may recognize an expense for certain property costs, such as real estate taxes billed in arrears, if we believe the tenant is likely to vacate the property before making payment on those obligations. The amount of such property costs can vary quarter-to-quarter based on the timing of property vacancies and the level of underperforming properties; however, we do not expect that such costs will be significant to our operations.

We intend to continue to grow through additional investments in stand-alone single tenant properties. To accomplish this objective, we seek to invest in real estate with a combination of debt and equity capital and with cash from operations that we do not distribute to our stockholders. When we sell properties, we generally reinvest the cash proceeds from our sales in new property acquisitions. Our short-term liquidity requirements also include

the funding needs associated with 53 properties where we have agreed to provide construction financing or reimburse the tenant for certain development, construction and renovation costs in exchange for contractual payments of interest or increased rent that generally increases in proportion with our level of funding. As of March 31, 2023, we agreed to provide construction financing or reimburse the tenant for certain development, construction and renovation costs in an aggregate amount of \$206.1 million, and, as of such date, we funded \$116.3 million of this commitment. We expect to fund the remainder of this commitment by March 31, 2024.

Additionally, as of April 24, 2023, we were under contract to acquire 15 properties with an aggregate purchase price of \$31.9 million, subject to completion of our due diligence procedures and satisfaction of customary closing conditions. We expect to meet our short-term liquidity requirements, including our construction financing and tenant reimbursement obligations and potential investment in future single tenant properties, primarily with our cash and cash equivalents, net cash from operating activities and borrowings under the Revolving Credit Facility, and potentially through proceeds generated from asset sales and our 2022 ATM Program, under which we may issue common stock with an aggregate gross sales price of up to \$403.9 million as of April 24, 2023.

Our long-term liquidity requirements consist primarily of the funds necessary to make additional investments and repay indebtedness. We expect to meet our long-term liquidity requirements through various sources of capital, including net cash from operating activities, borrowings under our Revolving Credit Facility, future debt financings, proceeds from the sale of our common stock and proceeds from the sale of selected properties in our portfolio. However, at any point in time, there may be a number of factors that could have a material and adverse effect on our ability to access these capital sources, including unfavorable conditions in the overall equity and credit markets, our level of leverage, the portion of our portfolio that is unencumbered, borrowing restrictions imposed by our existing debt agreements, general market conditions for real estate and potentially REITs specifically, our operating performance, our liquidity and general market perceptions about us. The success of our business strategy will depend, to a significant degree, on our ability to access these various capital sources to fund our future investments and thereby grow our cash flows.

An additional liquidity need is funding the required level of distributions, generally 90% of our REIT taxable income (determined without regard to the dividends paid deduction and excluding any net capital gain), that are among the requirements for us to continue to qualify for taxation as a REIT. During the three months ended March 31, 2023, our Board declared total cash distributions of \$0.275 per share of common stock. Holders of OP Units are entitled to distributions per unit equivalent to those paid by us per share of common stock. During the three months ended March 31, 2023, we paid \$39.4 million of distributions to common stockholders and OP Unit holders, and as of March 31, 2023, we recorded \$41.2 million of distributions payable to common stockholders and OP Unit holders. To continue to qualify for taxation as a REIT, we must make distributions to our stockholders aggregating annually at least 90% of our REIT taxable income, determined without regard to the dividends paid deduction and excluding any net capital gain. As a result of this requirement, we cannot rely on retained earnings to fund our business needs to the same extent as other entities that are not REITs. If we do not have sufficient funds available to us from our operations to fund our business needs, we will need to find alternative ways to fund those needs. Such alternatives may include, among other things, selling properties (whether or not the sales price is optimal or otherwise meets our strategic long-term objectives), incurring additional indebtedness or issuing equity securities in public or private transactions. The availability and attractiveness of the terms of these potential sources of financing cannot be assured.

Generally, our short-term debt capital needs are provided through the use of our Revolving Credit Facility. We manage our long-term leverage position through the issuance of long-term fixed-rate debt on an unsecured or secured basis. Generally, we will seek to issue long-term debt on an unsecured basis as we believe this facilitates greater flexibility in the management of our existing portfolio and our ability to retain optionality in our overall financing and growth strategy. By seeking to match the expected cash inflows from our long-term investments with the expected cash outflows for our long-term debt, we seek to "lock in," for as long as is economically feasible, the expected positive spread between our scheduled cash inflows from our investments and the cash outflows on our debt obligations. In this way, we seek to reduce the risk that increases in interest rates would adversely impact our cash flows and results of operations. Our ability to execute leases that contain annual rent escalations also contributes to our ability to manage the risk of a rising interest rate environment. We use various financial instruments designed to mitigate the impact of interest rate fluctuations on our cash flows and earnings, including hedging strategies such as interest rate swaps and caps, depending on our analysis of the interest rate environment and the costs and risks of such strategies. Although we are not required to maintain a particular leverage ratio and may not be able to do so, we generally consider that, over time, a level of net debt (which includes recourse and non-recourse borrowings and any outstanding preferred stock less cash and cash equivalents and restricted cash

available for future investment) that is less than six times our annualized adjusted EBITDA is prudent for a real estate company like ours.

As of March 31, 2023, all of our long-term debt was fixed-rate debt or was effectively converted to a fixed-rate for the term of the debt through hedging strategies and our weighted average debt maturity was 5.0 years. As we continue to invest in real estate properties and grow our real estate portfolio, we intend to manage our long-term debt maturities to reduce the risk that a significant amount of our debt will mature in any single year in the future.

Future sources of debt capital may include public issuances of senior unsecured notes, term borrowings, mortgage financing of a single-asset or a portfolio of assets and CMBS borrowings. These sources of debt capital may offer us the opportunity to lower our cost of funding and further diversify our sources of debt capital. Over time, we may choose to issue preferred equity as a part of our overall strategy for funding our business. As our outstanding debt matures, we may refinance it as it comes due or choose to repay it using cash and cash equivalents or borrowings under our Revolving Credit Facility. We believe that the cash generated by our operations, together with our cash and cash equivalents at March 31, 2023, our borrowing availability under the Revolving Credit Facility and our potential access to additional sources of capital, will be sufficient to fund our operations for the foreseeable future and allow us to invest in the real estate for which we currently have made commitments.

Supplemental Guarantor Information

In March 2020, the SEC adopted amendments to Rule 3-10 of Regulation S-X and created Rule 13-01 to simplify disclosure requirements related to certain registered securities. The rule became effective January 4, 2021. The Company and the Operating Partnership have filed a registration statement on Form S-3 with the SEC registering, among other securities, debt securities of the Operating Partnership, which, unless otherwise specified, will be fully and unconditionally guaranteed by the Company. At March 31, 2023, the Operating Partnership had issued and outstanding \$400.0 million of senior notes. The obligations of the Operating Partnership under the senior notes are guaranteed on a senior basis by the Company. The guarantee is full and unconditional, and the Operating Partnership is a consolidated subsidiary of the Company.

As a result of the amendments to Rule 3-10 of Regulation S-X, subsidiary issuers of obligations guaranteed by the parent are not required to provide separate financial statements, provided that the subsidiary obligor is consolidated into the parent company's consolidated financial statements, the parent guarantee is "full and unconditional" and, subject to certain exceptions as set forth below, the alternative disclosure required by Rule 13-01 is provided, which includes narrative disclosure and summarized financial information. Accordingly, separate consolidated financial statements of the Operating Partnership have not been presented. Furthermore, as permitted under Rule 13-01(a)(4)(vi), the Company has excluded the summarized financial information for the Operating Partnership as the assets, liabilities and results of operations of the Company and the Operating Partnership are not materially different than the corresponding amounts presented in the consolidated financial statements of the Company, and management believes such summarized financial information would be repetitive and not provide incremental value to investors.

Description of Certain Debt

The following table summarizes our outstanding indebtedness as of March 31, 2023 and December 31, 2022:

(in thousands)	Maturity Date	Principal Outstanding		Weighted Average Interest Rate ⁽¹⁾	
		March 31, 2023	December 31, 2022	March 31, 2023	December 31, 2022
Unsecured term loans:					
2024 Term Loan	April 2024	\$ 200,000	\$ 200,000	2.9%	2.9%
2027 Term Loan	February 2027	430,000	430,000	2.4%	2.4%
2028 Term Loan	January 2028	400,000	400,000	4.6%	4.6%
Senior unsecured notes	July 2031	400,000	400,000	3.1%	3.1%
Revolving Credit Facility	February 2026	—	—	—%	—%
Total principal outstanding		\$ 1,430,000	\$ 1,430,000	3.3%	3.3%

- (1) Interest rates are presented after giving effect to our interest rate swap and lock agreements, where applicable.

Revolving Credit Facility and 2024/2028 Term Loan

Through our Operating Partnership, we are party to an Amended and Restated Credit Agreement with a group of lenders, which was amended on July 25, 2022 (the "Credit Agreement") and provides for revolving loans of up to \$600.0 million (the "Revolving Credit Facility") and an additional \$600.0 million of term loans, consisting of a \$200.0 million initial term loan (the "2024 Term Loan") and a \$400.0 million second tranche term loan (the "2028 Term Loan" and, together with the 2024 Term Loan, the "2024/2028 Term Loan"). Concurrently with the closing of the July 25, 2022 amendment, \$250.0 million of the 2028 Term Loan was drawn and the remaining \$150.0 million of the 2028 Term Loan was drawn in October 2022. Such amendment also amended the applicable margin grid such that the applicable pricing is based on the credit rating of the Company's long-term senior unsecured non-credit enhanced debt for borrowed money (subject to a single step-down in the applicable pricing if the Company achieves a consolidated leverage ratio that is less than 0.35 to 1:00 while maintaining a credit rating of BBB/Baa2 from S&P, Moody's and/or Fitch).

The Revolving Credit Facility matures on February 10, 2026, with two extension options of six months each, exercisable by the Operating Partnership subject to the satisfaction of certain conditions. The 2024 Term Loan matures on April 12, 2024 and the 2028 Term Loan matures on January 25, 2028. The loans under each of the Revolving Credit Facility and the 2024/2028 Term Loan initially bear interest at an annual rate of applicable Adjusted Term SOFR (as defined in the Credit Agreement) plus an applicable margin (which applicable margin varies between the Revolving Credit Facility and the 2024/2028 Term Loan). The Adjusted Term SOFR is a rate with a term equivalent to the interest period applicable to the relevant borrowing. In addition, the Operating Partnership is required to pay a revolving facility fee throughout the term of the Revolving Credit Facility. The applicable margin and the revolving facility fee rate are a spread and rate, as applicable, set according to the credit ratings provided by S&P, Moody's and/or Fitch.

Each of the Revolving Credit Facility and the 2024/2028 Term Loan is freely pre-payable at any time. Outstanding credit extensions under the Revolving Credit Facility are mandatorily payable if the amount of such credit extensions exceeds the revolving facility limit. The Operating Partnership may re-borrow amounts paid down on the Revolving Credit Facility prior to its maturity. Loans repaid under the 2024/2028 Term Loan cannot be reborrowed. The Credit Agreement has an accordion feature to increase, subject to certain conditions, the maximum availability of credit (either through increased revolving commitments or additional term loans) by up to \$600.0 million.

The Operating Partnership is the borrower under the Credit Agreement, and we and certain of the subsidiaries of the Operating Partnership that own a direct or indirect interest in an eligible real property asset are guarantors under the Credit Agreement. Under the terms of the Credit Agreement, we are subject to customary restrictive financial and nonfinancial covenants which, among other things, require us to maintain certain leverage ratios, cash flow and debt service coverage ratios, secured borrowing ratios. As of March 31, 2023, we were in compliance with these covenants.

The Credit Agreement also restricts our ability to pay distributions to our stockholders under certain circumstances. However, we may make distributions to the extent necessary to maintain our qualification as a REIT under the Code. In addition to the financial covenants described above, the Credit Agreement contains customary affirmative and negative covenants that, among other things and subject to exceptions, limit or restrict our ability to incur indebtedness and liens, consummate mergers or other fundamental changes, dispose of assets, make certain restricted payments, make certain investments, modify our organizational documents, transact with affiliates, change our fiscal periods, provide negative pledge clauses, make subsidiary distributions, enter into certain new lines of business or engage in certain activities, and fail to meet the requirements for taxation as a REIT.

2027 Term Loan

On February 18, 2022, we, through our Operating Partnership, amended our existing \$430.0 million term loan credit facility (the "2027 Term Loan") to, among other things, reduce the Applicable Margin, extend the maturity date to February 18, 2027 and make certain other changes consistent with market terms and conditions. In August 2022, the 2027 Term Loan was further amended to revise the applicable margin grid such that the applicable pricing is based on the credit rating of the Company's long-term senior unsecured non-credit enhanced debt for borrowed

money (subject to a single step-down in the applicable pricing if the Company achieves a consolidated leverage ratio that is less than 0.35 to 1:00 while maintaining a credit rating of BBB/Baa2 provided by S&P, Moody's and/or Fitch).

The borrowings under the 2027 Term Loan, as amended, bear interest at an annual rate of applicable Adjusted Term SOFR (as defined in the Credit Agreement) plus an applicable margin. The Adjusted Term SOFR is a rate with a term equivalent to the interest period applicable to the relevant borrowing. The applicable margin was initially a spread set according to a leverage-based pricing grid. In May 2022, the Operating Partnership made an irrevocable election to have the applicable margin be a spread set according to the Company's corporate credit ratings provided by S&P, Moody's and/or Fitch. The 2027 Term Loan is pre-payable at any time by the Operating Partnership without penalty. The 2027 Term Loan has an accordion feature to increase, subject to certain conditions, the maximum availability of the facility up to an aggregate of \$500 million.

The Operating Partnership is the borrower under the 2027 Term Loan, and we and certain of the subsidiaries of the Operating Partnership that own a direct or indirect interest in an eligible real property asset are guarantors under the facility. Under the terms of the 2027 Term Loan, we are subject to customary restrictive financial and nonfinancial covenants which, among other things, require us to maintain certain leverage ratios, cash flow and debt service coverage ratios, and secured borrowing ratios. As of March 31, 2023, we were in compliance with these covenants.

The 2027 Term Loan restricts our ability to pay distributions to our stockholders under certain circumstances. However, we may make distributions to the extent necessary to maintain our qualification as a REIT under the Code. The 2027 Term Loan contains certain additional covenants that, subject to exceptions, limit or restrict our incurrence of indebtedness and liens, disposition of assets, transactions with affiliates, mergers and fundamental changes, modification of organizational documents, changes to fiscal periods, making of investments, negative pledge clauses and lines of business and REIT qualification.

Senior Unsecured Notes

On June 22, 2021, the Operating Partnership issued \$400 million aggregate principal amount of 2.950% Senior Notes due 2031 (the "2031 Notes"), resulting in net proceeds of \$396.6 million. The 2031 Notes were issued by the Operating Partnership and the obligations of the Operating Partnership under the 2031 Notes are fully and unconditionally guaranteed on a senior basis by the Company.

The indenture and supplemental indenture creating the 2031 Notes contain customary restrictive covenants, including limitations on our ability to incur additional secured and unsecured indebtedness. As of March 31, 2023, we were in compliance with these covenants.

Cash Flows

Comparison of the three months ended March 31, 2023 and 2022

As of March 31, 2023, we had \$71.0 million of cash and cash equivalents and no restricted cash as compared to \$14.3 million of cash and cash equivalents and no restricted cash as of March 31, 2022.

Cash Flows for the three months ended March 31, 2023

During the three months ended March 31, 2023, net cash provided by operating activities was \$53.7 million and our net income was \$43.1 million. Our cash flows from operating activities are primarily dependent upon the occupancy level of our portfolio, the rental rates specified in our leases, the interest on our loans and direct financing lease receivables, the collectability of rent and interest and the level of our operating expenses and general and administrative costs. Our cash inflows from operating activities reflect adjustments to net income for non-cash items of \$17.1 million, including depreciation and amortization of tangible, intangible and right-of-use real estate assets and amortization of deferred financing costs and other non-cash interest expense of \$25.6 million, our provision for impairment of real estate of \$0.7 million and non-cash equity-based compensation expense of \$2.7 million, reduced by our \$4.9 million gain on dispositions of real estate, net, and \$6.8 million related to the recognition of straight-line rent receivables.

Net cash used in investing activities during the three months ended March 31, 2023 was \$159.2 million. Our net cash used in investing activities generally reflects the funds deployed in our investments in real estate, including

[Table of Contents](#)

capital expenditures and the development of our construction in progress, and in loans receivable, which totaled \$207.6 million in the aggregate for the quarter. These cash outflows were partially offset by \$36.6 million of proceeds from sales of investments, net of disposition costs, and \$11.7 million of principal collections on our loans and direct financing lease receivables.

Net cash provided by financing activities of \$105.0 million during the three months ended March 31, 2023 reflected net cash inflows of \$147.2 million from the issuance of common stock. This cash inflow was partially offset the payment of \$39.4 million in dividends and the payment of \$2.7 million in taxes related to the net settlement of equity awards upon vesting.

Off-Balance Sheet Arrangements

We had no off-balance sheet arrangements as of March 31, 2023.

Contractual Obligations

The following table provides information with respect to our contractual obligations as of March 31, 2023:

(in thousands)	Payment due by period				
	Total	April 1 - December 31, 2023	2024 - 2025	2026 - 2027	Thereafter
Unsecured Term Loans	\$ 1,030,000	\$ —	\$ 200,000	\$ 430,000	\$ 400,000
Senior unsecured notes	400,000	—	—	—	400,000
Revolving Credit Facility	—	—	—	—	—
Tenant Construction Financing and Reimbursement Obligations ⁽¹⁾	89,894	—	89,894	—	—
Operating Lease Obligations ⁽²⁾	21,367	1,084	2,585	1,435	16,263
Total	\$ 1,541,261	\$ 1,084	\$ 292,479	\$ 431,435	\$ 816,263

(1) Includes obligations to reimburse certain of our tenants for construction costs that they incur in connection with construction at our properties in exchange for contractually specified rent that generally increases proportionally with our funding.

(2) Includes \$19.8 million of rental payments due under ground lease arrangements where our tenants are directly responsible for payment.

Additionally, we may enter into commitments to purchase goods and services in connection with the operation of our business. These commitments generally have terms of one-year or less and reflect expenditure levels comparable to our historical expenditures as adjusted for growth.

We made an election to be taxed as a REIT for federal income tax purposes beginning with our taxable year ended December 31, 2018; accordingly, we generally will not be subject to federal income tax for the year ended December 31, 2023 if we distribute all of our REIT taxable income, determined without regard to the dividends paid deduction, to our stockholders.

Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ("GAAP") requires our management to use judgment in the application of accounting policies, including making estimates and assumptions. Estimates and assumptions include, among other things, subjective judgments regarding the fair values and useful lives of our properties for depreciation and lease classification purposes, the collectability of receivables and asset impairment analysis. We base estimates on the best information available to us at the time, our experience and on various other assumptions believed to be reasonable under the circumstances. These estimates affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. If our judgment or interpretation of the facts and circumstances relating to various transactions or other matters had been different, it is possible that different accounting would have been applied, resulting in a different presentation of our consolidated financial statements. From time to time, we reevaluate our estimates and assumptions. In the event estimates or assumptions prove to be different from actual

[Table of Contents](#)

results, adjustments are made in subsequent periods to reflect more current estimates and assumptions about matters that are inherently uncertain. A summary of our critical accounting policies is included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 in the section entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations." We have not made any material changes to these policies during the periods covered by this quarterly report.

Our Real Estate Investment Portfolio

As of March 31, 2023, we had a portfolio of 1,688 properties, including 150 properties that secure our investments in mortgage loans receivable, that was diversified by tenant, concept, industry and geography and had annualized base rent of \$310.3 million. Our 348 tenants operate 556 different concepts in 16 industries across 48 states. None of our tenants represented more than 3.0% of our portfolio at March 31, 2023, and our top ten largest tenants represented 17.1% of our annualized base rent as of that date.

Diversification by Tenant

As of March 31, 2023, our top ten tenants included ten different concepts. The following table details information about our tenants and the related concepts as of March 31, 2023 (dollars in thousands):

Tenant ⁽¹⁾	Concept	Number of Properties ⁽²⁾	Annualized Base Rent	% of Annualized Base Rent
EquipmentShare.com Inc.	EquipmentShare	31	\$ 9,302	3.0 %
CNP Holdings, LLC	Chicken N Pickle	6	5,546	1.8 %
Captain D's, LLC	Captain D's	75	5,359	1.7 %
Cadence Education, LLC	Various	23	4,982	1.6 %
Whitewater Holding Company, LLC	WhiteWater Express Car Wash	16	4,953	1.6 %
The Track Holdings, LLC	Five Star	9	4,704	1.5 %
Mdsfest, Inc.	Festival Foods	5	4,690	1.5 %
Mammoth Holdings, LLC	Various	17	4,552	1.5 %
Car Wash Partners, Inc.	Mister Car Wash	13	4,529	1.5 %
Bowl New England, Inc.	Spare Time	6	4,443	1.4 %
Top 10 Subtotal		201	53,060	17.1 %
Other		1,483	257,286	82.9 %
Total		1,684	\$ 310,346	100.0 %

(1) Represents tenant or guarantor.

(2) Excludes four vacant properties.

As of March 31, 2023, our five largest tenants, who contributed 9.7% of our annualized base rent, had a rent coverage ratio of 7.0x and our ten largest tenants, who contributed 17.1% of our annualized base rent, had a rent coverage ratio of 5.4x.

As of March 31, 2023, 95.1% of our leases (based on annualized base rent) were triple-net, and the tenant is typically responsible for all improvements and is contractually obligated to pay all operating expenses, such as maintenance, insurance, utility and tax expense, related to the leased property. Due to the triple-net structure of our leases, we do not expect to incur significant capital expenditures relating to our triple-net leased properties, and the potential impact of inflation on our operating expenses is reduced.

Diversification by Concept

Our tenants operate their businesses across 556 concepts. (i.e., generally brands). The following table provides information about the top ten concepts in our portfolio as of March 31, 2023 (dollars in thousands):

Concept	Type of Business	Annualized Base Rent	% of Annualized Base Rent	Number of Properties ⁽¹⁾	Building (Sq. Ft.)
EquipmentShare	Service	\$ 9,302	3.0 %	31	543,887
Captain D's	Service	6,622	2.1 %	88	228,470
Chicken N Pickle	Experience	5,546	1.8 %	6	202,057
WhiteWater Express Car Wash	Service	4,953	1.6 %	16	77,746
Five Star	Experience	4,704	1.5 %	9	65,455
Festival Foods	Retail	4,690	1.5 %	5	379,640
Mister Car Wash	Service	4,529	1.5 %	13	54,621
Spare Time	Experience	4,443	1.4 %	6	272,979
Crunch Fitness	Experience	4,237	1.4 %	10	348,072
The Nest Schools	Service	4,219	1.4 %	17	217,282
Top 10 Subtotal		53,245	17.2 %	201	2,390,209
Other		257,101	82.8 %	1,483	14,104,631
Total		\$ 310,346	100.0 %	1,684	16,494,840

(1) Excludes four vacant properties.

Diversification by Industry

Our tenants' business concepts are diversified across various industries. The following table summarizes those industries as of March 31, 2023 (dollars in thousands except per sq. ft amounts):

Tenant Industry	Type of Business	Annualized Base Rent	% of Annualized Base Rent	Number of Properties ⁽¹⁾	Building (Sq. Ft.)	Rent Per Sq. Ft. ⁽²⁾
Car Washes	Service	\$ 45,384	14.6 %	152	763,642	\$ 59.43
Early Childhood Education	Service	38,611	12.4 %	171	1,842,998	20.95
Quick Service	Service	35,407	11.4 %	406	1,130,103	31.47
Medical / Dental	Service	33,469	10.8 %	195	1,386,451	24.14
Automotive Service	Service	25,750	8.3 %	199	1,264,345	20.14
Casual Dining	Service	20,590	6.6 %	95	684,555	29.28
Convenience Stores	Service	14,618	4.7 %	130	489,694	30.26
Equipment Rental and Sales	Service	13,257	4.3 %	54	954,681	13.13
Other Services	Service	7,546	2.4 %	35	438,901	17.19
Family Dining	Service	6,686	2.3 %	38	249,173	26.83
Pet Care Services	Service	4,798	1.5 %	41	305,073	15.39
Service Subtotal		246,116	79.3 %	1,516	9,509,616	25.78
Entertainment	Experience	24,611	8.0 %	49	1,441,997	17.69
Health and Fitness	Experience	12,813	4.1 %	32	1,278,814	9.25
Movie Theatres	Experience	4,305	1.4 %	6	293,206	14.68
Experience Subtotal		41,729	13.5 %	87	3,014,017	13.75
Grocery	Retail	9,756	3.1 %	28	1,341,200	7.27
Home Furnishings	Retail	2,049	0.7 %	4	217,339	9.42
Retail Subtotal		11,805	3.8 %	32	1,558,539	7.57
Other Industrial	Industrial	6,841	2.2 %	26	1,155,651	5.92
Building Materials	Industrial	3,855	1.2 %	23	1,257,017	3.07
Industrial Subtotal		10,696	3.4 %	49	2,412,668	4.48
Total/Weighted Average		\$ 310,346	100.0 %	1,684	16,494,840	\$ 18.73

(1) Excludes four vacant properties.

(2) Excludes properties with no annualized base rent and properties under construction.

As of March 31, 2023, our tenants operating service-oriented businesses had a weighted average rent coverage ratio of 3.7x, our tenants operating experience-based businesses had a weighted average rent coverage ratio of 2.5x, our tenants operating retail businesses had a weighted average rent coverage ratio of 4.1x and our tenants operating other types of businesses had a weighted average rent coverage ratio of 16.6x.

Diversification by Geography

Our 1,688 properties are located in 48 states. The following table details the geographical locations of our properties as of March 31, 2023 (dollars in thousands):

State	Annualized Base Rent	% of Annualized Base Rent	Number of Properties	Building (Sq. Ft.)
Texas	\$ 41,032	13.2 %	197	2,165,578
Georgia	23,918	7.7 %	135	878,306
Florida	20,209	6.5 %	81	775,948
Ohio	19,798	6.4 %	137	1,122,021
Wisconsin	12,875	4.1 %	55	769,037
Missouri	11,820	3.8 %	63	804,296
North Carolina	10,775	3.5 %	54	597,318
Michigan	9,124	2.9 %	57	939,899
Oklahoma	8,703	2.8 %	52	597,525
Arizona	8,428	2.7 %	45	495,677
New Jersey	8,337	2.7 %	27	215,705
Alabama	8,247	2.7 %	52	458,898
Tennessee	8,027	2.6 %	49	342,042
Minnesota	7,860	2.5 %	37	522,728
New York	7,396	2.4 %	46	235,317
Arkansas	7,192	2.3 %	55	447,342
Illinois	7,141	2.3 %	43	306,113
Pennsylvania	6,403	2.1 %	35	338,665
Virginia	6,355	2.0 %	24	262,428
Mississippi	6,141	2.0 %	48	297,896
South Carolina	6,082	2.0 %	38	387,566
Colorado	6,075	2.0 %	27	277,080
Massachusetts	5,979	1.9 %	30	417,906
Connecticut	5,478	1.8 %	17	439,664
Iowa	5,244	1.7 %	32	318,186
Indiana	4,758	1.5 %	38	303,066
Kentucky	4,175	1.3 %	37	220,095
Kansas	3,662	1.2 %	16	125,318
Nevada	3,555	1.1 %	12	100,110
New Mexico	3,331	1.1 %	22	130,210
Louisiana	3,173	1.0 %	16	132,816
New Hampshire	2,793	0.9 %	13	230,149
South Dakota	2,635	0.8 %	10	132,180
California	2,484	0.8 %	14	128,890
Maryland	2,276	0.7 %	9	79,028
Washington	1,731	0.6 %	11	87,243
West Virginia	1,632	0.5 %	24	66,746
Oregon	1,244	0.4 %	8	127,673
Nebraska	987	0.3 %	9	34,915
Utah	945	0.3 %	2	67,659
Maine	509	0.2 %	1	32,115
Wyoming	450	0.1 %	2	14,001
Idaho	413	0.1 %	1	35,433
Alaska	250	0.1 %	2	6,630
Vermont	221	0.1 %	2	30,508
North Dakota	197	0.1 %	1	13,050
Rhode Island	166	0.1 %	1	5,800
Montana	120	0.1 %	1	—
Total	\$ 310,346	100.0 %	1,688	16,516,776

Lease Expirations

As of March 31, 2023, the weighted average remaining term of our leases was 13.9 years (based on annualized base rent), with only 5.7% of our annualized base rent attributable to leases expiring prior to January 1, 2028. The following table sets forth our lease expirations for leases in place as of March 31, 2023 (dollars in thousands):

Lease Expiration Year ⁽¹⁾	Annualized Base Rent	% of Annualized Base Rent	Number of Properties ⁽²⁾	Weighted Average Rent Coverage Ratio ⁽³⁾
2023	\$ 1,033	0.3 %	12	3.1x
2024	5,028	1.6 %	48	5.9x
2025	2,257	0.7 %	18	2.5x
2026	2,753	0.9 %	19	2.6x
2027	6,708	2.2 %	65	2.7x
2028	4,095	1.3 %	13	2.1x
2029	5,678	1.8 %	78	3.8x
2030	4,453	1.4 %	48	6.4x
2031	13,803	4.4 %	80	2.9x
2032	11,630	3.7 %	47	3.7x
2033	7,412	2.4 %	24	3.3x
2034	28,344	9.1 %	204	6.2x
2035	14,973	4.8 %	101	4.1x
2036	40,408	13.0 %	166	4.4x
2037	27,215	8.8 %	134	6.4x
2038	13,400	4.3 %	83	2.9x
2039	18,758	6.0 %	91	3.4x
2040	29,577	9.5 %	133	2.7x
2041	22,681	7.3 %	109	2.4x
2042	35,417	11.4 %	160	3.4x
Thereafter	14,723	5.1 %	51	3.1x
Total/Weighted Average	\$ 310,346	100.0 %	1,684	3.9x

(1) Expiration year of contracts in place as of March 31, 2023, excluding any tenant option renewal periods that have not been exercised.

(2) Excludes four vacant properties.

(3) Weighted by annualized base rent.

Unit-Level Rent Coverage

Generally, we seek to acquire investments with healthy rent coverage ratios, and as of March 31, 2023, the weighted average rent coverage ratio of our portfolio was 3.9x. Our portfolio's unit-level rent coverage ratios (by annualized base rent and excluding leases that do not report unit-level financial information) as of March 31, 2023 are displayed below:

Unit-Level Coverage Ratio	% of Total
≥ 2.00x	72.5 %
1.50x to 1.99x	13.9 %
1.00x to 1.49x	9.2 %
< 1.00x	2.9 %
Not reported	1.5 %
	100.0 %

Implied Tenant Credit Ratings

Tenant financial distress is typically caused by consistently poor or deteriorating operating performance, near-term liquidity issues or unexpected liabilities. To assess the probability of tenant insolvency, we utilize Moody's Analytics RiskCalc, which is a model for predicting private company defaults based on Moody's Analytics Credit Research Database, which incorporates both market and company-specific risk factors. The following table illustrates the portions of our annualized base rent as of March 31, 2023 attributable to leases with tenants having specified implied credit ratings based on their Moody's RiskCalc scores:

Credit Rating	NR	< 1.00x	1.00 to 1.49x	1.50 to 1.99x	≥ 2.00x
CCC+	— %	0.5 %	0.2 %	0.2 %	0.8 %
B-	— %	0.1 %	— %	— %	1.6 %
B	— %	0.3 %	1.4 %	1.2 %	0.8 %
B+	0.1 %	0.4 %	0.8 %	2.0 %	3.5 %
BB-	— %	0.3 %	1.3 %	1.2 %	14.2 %
BB	0.1 %	0.5 %	0.7 %	1.1 %	11.3 %
BB+	0.1 %	0.2 %	1.1 %	1.5 %	9.1 %
BBB-	0.2 %	— %	0.6 %	0.4 %	8.9 %
BBB	0.1 %	0.4 %	1.7 %	4.7 %	11.1 %
BBB+	— %	0.2 %	0.7 %	0.2 %	2.0 %
A-	— %	0.1 %	— %	0.4 %	4.6 %
A	— %	— %	— %	— %	2.5 %
A+	— %	— %	— %	— %	0.7 %
AA-	— %	— %	— %	— %	— %

NR Not reported

Results of Operations

The following discussion includes the results of our operations for the periods presented.

Comparison of the three months ended March 31, 2023 and 2022

(dollar amounts in thousands)	Three months ended March 31,		Change	%
	2023	2022		
Revenues:				
Rental revenue	\$ 78,172	\$ 66,112	\$ 12,060	18.2 %
Interest on loans and direct financing lease receivables	4,446	3,822	624	16.3 %
Other revenue, net	1,069	187	882	471.7 %
Total revenues	83,687	70,121	13,566	
Expenses:				
General and administrative	8,583	8,063	(520)	(6.4)%
Property expenses	843	1,009	166	16.5 %
Depreciation and amortization	23,824	20,313	(3,511)	(17.3)%
Provision for impairment of real estate	677	3,935	3,258	82.8 %
Change in provision for credit losses	(30)	60	90	150.0 %
Total expenses	33,897	33,380	(517)	
Other operating income:				
Gain on dispositions of real estate, net	4,914	1,658	3,256	196.4 %
Income from operations	54,704	38,399	16,305	
Other (expense)/income:				
Loss on debt extinguishment	—	(2,138)	2,138	100.0 %
Interest expense	(12,133)	(9,160)	(2,973)	(32.5)%
Interest income	638	18	620	3444.4 %
Income before income tax expense	43,209	27,119	16,090	
Income tax expense	153	301	148	49.2 %
Net income	43,056	26,818	16,238	
Net income attributable to non-controlling interests	(160)	(119)	41	34.5 %
Net income attributable to stockholders	\$ 42,896	\$ 26,699	\$ 16,197	

Revenues:

Rental revenue. Rental revenue increased by \$12.1 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. The increase in rental revenue was driven primarily by the growth in our real estate investment portfolio. Our real estate investment portfolio grew from 1,363 rental properties, representing \$3.3 billion in net investments in real estate, as of March 31, 2022 to 1,538 rental properties, representing \$3.9 billion in net investments in real estate, as of March 31, 2023. Our real estate investments were acquired throughout the periods presented and were not all owned by us for the entirety of the applicable periods; accordingly, a significant portion of the increase in rental revenue between periods is related to recognizing revenue in 2023 from acquisitions that were made during 2022 and early 2023. Another component of the increase in rental revenues between periods relates to rent escalations recognized on our leases.

Interest on loans and direct financing lease receivables. Interest on loans and direct financing lease receivables increased by \$0.6 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022, primarily due to the increase in our mortgage loans receivable portfolio during 2023, which led to a higher average daily balance of loans receivable outstanding during the three months ended March 31, 2023.

Other revenue. Other revenue increased \$0.9 million during the three months ended March 31, 2023 as compared to the three months ended March 31, 2022, primarily due to the receipt of insurance claim proceeds during the three months ended March 31, 2023.

Expenses:

General and administrative. General and administrative expense increased by \$0.5 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. The increase was primarily related to an increase in salary expense and professional fees during the three months ended March 31, 2023.

Property expenses. Property expenses decreased by \$0.2 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. The decrease in property expenses was primarily due to decreased property taxes and property-related operational costs during the three months ended March 31, 2023 related to fewer vacant properties.

Depreciation and amortization. Depreciation and amortization expense increased by \$3.5 million during the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. Depreciation and amortization expense increased in proportion to the increase in the size of our real estate portfolio during the three months ended March 31, 2023.

Provision for impairment of real estate. Impairment charges on real estate investments were \$0.7 million and \$3.9 million for the three months ended March 31, 2023 and 2022, respectively, a decrease of \$3.3 million. During the three months ended March 31, 2023 and 2022, we recorded a provision for impairment of real estate on three and four of our real estate investments, respectively, with the average size of our impairments being smaller in 2023. We strategically seek to identify non-performing properties that we may re-lease or dispose of in an effort to improve our returns and manage risk exposure. An increase in vacancy associated with our disposition or re-leasing strategies may trigger impairment charges when the expected future cash flows from the properties from sale or re-lease are less than their net book value.

Change in provision for credit losses. Our provision for credit losses decreased \$0.1 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. Under ASC 326, we are required to re-evaluate the expected loss on our portfolio of loans and direct financing lease receivables at each balance sheet date. Changes in our provision for credit losses are driven by revisions to global and asset-specific assumptions in our credit loss model and by changes in the size of our loan and direct financing lease portfolio.

Other operating income:

Gain on dispositions of real estate, net. Gain on dispositions of real estate, net, increased by \$3.3 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. We disposed of 16 and six real estate properties during the three months ended March 31, 2023 and 2022, respectively.

Other (expense)/income:

Loss on debt extinguishment. During the three months ended March 31, 2022, we recorded a \$2.1 million loss on debt extinguishment due to the write-off of deferred financing costs and the payment of fees in conjunction with the amendment of our term loans and revolving credit facility.

Interest expense. Interest expense increased by \$3.0 million during the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. The increase in interest expense was primarily due to an increase in our outstanding debt balance and increased interest rates during the three months ended March 31, 2023 compared to the three months ended March 31, 2022.

Interest income. Interest income increased by approximately \$0.6 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. The increase in interest income was primarily due to our investments in commercial paper during the three months ended March 31, 2023.

Income tax expense. Income tax expense decreased by \$0.1 million for the three months ended March 31, 2023 as compared to the three months ended March 31, 2022. We are organized and operate as a REIT and are generally not subject to U.S. federal corporate income taxes on our REIT taxable income that is currently distributed

to our stockholders. However, the Operating Partnership is subject to taxation in certain state and local jurisdictions that impose income taxes on a partnership.

Non-GAAP Financial Measures

Our reported results are presented in accordance with GAAP. We also disclose the following non-GAAP financial measures: funds from operations ("FFO"), core funds from operations ("Core FFO"), adjusted funds from operations ("AFFO"), earnings before interest, taxes, depreciation and amortization ("EBITDA"), EBITDA further adjusted to exclude gains (or losses) on sales of depreciable property and real estate impairment losses ("EBITDAre"), adjusted EBITDAre, annualized adjusted EBITDAre, net debt, net operating income ("NOI") and cash NOI ("Cash NOI"). We believe these non-GAAP financial measures are industry measures used by analysts and investors to compare the operating performance of REITs.

We compute FFO in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"). NAREIT defines FFO as GAAP net income or loss adjusted to exclude extraordinary items (as defined by GAAP), net gain or loss from sales of depreciable real estate assets, impairment write-downs associated with depreciable real estate assets and real estate-related depreciation and amortization (excluding amortization of deferred financing costs and depreciation of non-real estate assets), including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO is used by management, and may be useful to investors and analysts, to facilitate meaningful comparisons of operating performance between periods and among our peers primarily because it excludes the effect of real estate depreciation and amortization and net gains and losses on sales (which are dependent on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions).

We compute Core FFO by adjusting FFO, as defined by NAREIT, to exclude certain GAAP income and expense amounts that we believe are infrequent and unusual in nature and/or not related to our core real estate operations. Exclusion of these items from similar FFO-type metrics is common within the equity REIT industry, and management believes that presentation of Core FFO provides investors with a metric to assist in their evaluation of our operating performance across multiple periods and in comparison to the operating performance of our peers, because it removes the effect of unusual items that are not expected to impact our operating performance on an ongoing basis. Core FFO is used by management in evaluating the performance of our core business operations. Items included in calculating FFO that may be excluded in calculating Core FFO include certain transaction related gains, losses, income or expense or other non-core amounts as they occur.

To derive AFFO, we modify our computation of Core FFO to include other adjustments to GAAP net income related to certain items that we believe are not indicative of our operating performance, including straight-line rental revenue, non-cash interest expense, non-cash compensation expense, other amortization expense, other non-cash charges and capitalized interest expense. Such items may cause short-term fluctuations in net income but have no impact on operating cash flows or long-term operating performance. We believe that AFFO is an additional useful supplemental measure for investors to consider when assessing our operating performance without the distortions created by non-cash items and certain other revenues and expenses.

FFO, Core FFO and AFFO do not include all items of revenue and expense included in net income, they do not represent cash generated from operating activities and they are not necessarily indicative of cash available to fund cash requirements; accordingly, they should not be considered alternatives to net income as a performance measure or cash flows from operations as a liquidity measure and should be considered in addition to, and not in lieu of, GAAP financial measures. Additionally, our computation of FFO, Core FFO and AFFO may differ from the methodology for calculating these metrics used by other equity REITs and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

[Table of Contents](#)

The following table reconciles net income (which is the most comparable GAAP measure) to FFO, Core FFO and AFFO attributable to stockholders and non-controlling interests:

(in thousands)	Three months ended March 31,	
	2023	2022
Net income	\$ 43,056	\$ 26,818
Depreciation and amortization of real estate	23,799	20,287
Provision for impairment of real estate	677	3,935
Gain on dispositions of real estate, net	(4,914)	(1,658)
FFO attributable to stockholders and non-controlling interests	62,618	49,382
Non-core (income) expense ⁽¹⁾	(876)	2,138
Core FFO attributable to stockholders and non-controlling interests	61,742	51,520
Adjustments:		
Straight-line rental revenue, net	(6,838)	(6,265)
Non-cash interest	819	661
Non-cash compensation expense	2,721	2,836
Other amortization expense	281	194
Other non-cash charges	(35)	56
Capitalized interest expense	(432)	(66)
AFFO attributable to stockholders and non-controlling interests	\$ 58,258	\$ 48,936

(1) During the three months ended March 31, 2023, includes \$0.9 million of insurance recovery income related to two properties, and during the three months ended March 31, 2022, includes our \$2.1 million loss on debt extinguishment.

We compute EBITDA as earnings before interest, income taxes and depreciation and amortization. In 2017, NAREIT issued a white paper recommending that companies that report EBITDA also report EBITDAre. We compute EBITDAre in accordance with the definition adopted by NAREIT. NAREIT defines EBITDAre as EBITDA (as defined above) excluding gains (or losses) from the sales of depreciable property and real estate impairment losses. We present EBITDA and EBITDAre as they are measures commonly used in our industry. We believe that these measures are useful to investors and analysts because they provide supplemental information concerning our operating performance, exclusive of certain non-cash items and other costs. We use EBITDA and EBITDAre as measures of our operating performance and not as measures of liquidity.

EBITDA and EBITDAre do not include all items of revenue and expense included in net income, they do not represent cash generated from operating activities and they are not necessarily indicative of cash available to fund cash requirements; accordingly, they should not be considered alternatives to net income as a performance measure or cash flows from operations as a liquidity measure and should be considered in addition to, and not in lieu of, GAAP financial measures. Additionally, our computation of EBITDA and EBITDAre may differ from the methodology for calculating these metrics used by other equity REITs and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

[Table of Contents](#)

The following table reconciles net income (which is the most comparable GAAP measure) to EBITDA and EBITDAre attributable to stockholders and non-controlling interests:

(in thousands)	Three months ended March 31,	
	2023	2022
Net income	\$ 43,056	\$ 26,818
Depreciation and amortization	23,824	20,313
Interest expense	12,133	9,160
Interest income	(638)	(18)
Income tax expense	153	301
EBITDA attributable to stockholders and non-controlling interests	78,528	56,574
Provision for impairment of real estate	677	3,935
Gain on dispositions of real estate, net	(4,914)	(1,658)
EBITDAre attributable to stockholders and non-controlling interests	\$ 74,291	\$ 58,851

We further adjust EBITDAre for the most recently completed quarter (i) based on an estimate calculated as if all re-leasing, investment and disposition activity that took place during the quarter had been made on the first day of the quarter; (ii) to exclude certain GAAP income and expense amounts that we believe are infrequent and unusual in nature; and (iii) to eliminate the impact of lease termination fees and contingent rental revenue from certain of our tenants, which is subject to sales thresholds specified in the applicable leases (“Adjusted EBITDAre”). We then annualize quarterly Adjusted EBITDAre by multiplying it by four (“Annualized Adjusted EBITDAre”), which we believe provides a meaningful estimate of our current run rate for all of our investments as of the end of the most recently completed quarter. You should not unduly rely on this measure, as it is based on assumptions and estimates that may prove to be inaccurate. Our actual reported EBITDAre for future periods may be significantly less than our current Annualized Adjusted EBITDAre.

The following table reconciles net income (which is the most comparable GAAP measure) to Annualized Adjusted EBITDAre attributable to stockholders and non-controlling interests for the three months ended March 31, 2023:

(in thousands)	Three months ended March 31, 2023
Net income	\$ 43,056
Depreciation and amortization	23,824
Interest expense	12,133
Interest income	(638)
Income tax expense	153
EBITDA attributable to stockholders and non-controlling interests	78,528
Provision for impairment of real estate	677
Gain on dispositions of real estate, net	(4,914)
EBITDAre attributable to stockholders and non-controlling interests	74,291
Adjustment for current quarter re-leasing, acquisition and disposition activity ⁽¹⁾	3,370
Adjustment to exclude other non-core or non-recurring activity ⁽²⁾	(328)
Adjustment to exclude termination/prepayment fees and certain percentage rent ⁽³⁾	(371)
Adjusted EBITDAre attributable to stockholders and non-controlling interests	\$ 76,962
Annualized Adjusted EBITDAre attributable to stockholders and non-controlling interests	\$ 307,848

(1) Adjustment assumes all re-leasing activity, investments in and dispositions of real estate and loan repayments completed during the three months ended March 31, 2023 had occurred on January 1, 2023.

(2) Adjustment is made to i) exclude non-core income and expense adjustments made in computing Core FFO, ii) exclude changes in our provision for credit losses and iii) eliminate the impact of seasonal fluctuation in certain non-cash compensation expense recorded in the period.

[Table of Contents](#)

- (3) Adjustment excludes lease termination or loan prepayment fees and contingent rent (based on a percentage of the tenant's gross sales at the leased property) where payment is subject to exceeding a sales threshold specified in the lease, if any.

We calculate our net debt as our gross debt (defined as total debt plus net deferred financing costs on our secured borrowings) less cash and cash equivalents and restricted cash available for future investment. We believe excluding cash and cash equivalents and restricted cash available for future investment from gross debt, all of which could be used to repay debt, provides an estimate of the net contractual amount of borrowed capital to be repaid, which we believe is a beneficial disclosure to investors and analysts.

The following table reconciles total debt (which is the most comparable GAAP measure) to net debt:

(in thousands)	March 31, 2023	December 31, 2022
Unsecured term loans, net of deferred financing costs	\$ 1,025,773	\$ 1,025,492
Revolving credit facility	—	—
Senior unsecured notes, net	395,426	395,286
Total debt	1,421,199	1,420,778
Deferred financing costs and original issue discount, net	8,801	9,222
Gross debt	1,430,000	1,430,000
Cash and cash equivalents	(70,958)	(62,345)
Restricted cash available for future investment	—	(9,155)
Net debt	\$ 1,359,042	\$ 1,358,500

We compute NOI as total revenues less property expenses. NOI excludes all other items of expense and income included in the financial statements in calculating net income or loss, in accordance with GAAP. Cash NOI further excludes non-cash items included in total revenues and property expenses, such as straight-line rental revenue and other amortization and non-cash charges. We believe NOI and Cash NOI provide useful and relevant information because they reflect only those revenue and expense items that are incurred at the property level and present such items on an unlevered basis.

NOI and Cash NOI are not measures of financial performance under GAAP. You should not consider our NOI and Cash NOI as alternatives to net income or cash flows from operating activities determined in accordance with GAAP. Additionally, our computation of NOI and Cash NOI may differ from the methodology for calculating these metrics used by other equity REITs, and, therefore, may not be comparable to similarly titled measures reported by other equity REITs.

[Table of Contents](#)

The following table reconciles net income (which is the most comparable GAAP measure) to NOI and Cash NOI attributable to stockholders and non-controlling interests:

(in thousands)	Three months ended March 31,	
	2023	2022
Net income	\$ 43,056	\$ 26,818
General and administrative expense	8,583	8,063
Depreciation and amortization	23,824	20,313
Provision for impairment of real estate	677	3,935
Change in provision for credit losses	(30)	60
Gain on dispositions of real estate, net	(4,914)	(1,658)
Loss on debt extinguishment	—	2,138
Interest expense	12,133	9,160
Interest income	(638)	(18)
Income tax expense	153	301
NOI attributable to stockholders and non-controlling interests	82,844	69,112
Straight-line rental revenue, net	(6,838)	(6,265)
Other amortization and non-cash charges	280	194
Cash NOI attributable to stockholders and non-controlling interests	\$ 76,286	\$ 63,041

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Over time, we generally seek to match the expected cash inflows from our long-term leases and loans receivable with the expected cash outflows for our long-term debt. To achieve this objective, we borrow on a fixed-rate basis through the issuance of senior unsecured notes or incur debt that bears interest at floating rates under the Revolving Credit Facility, which we use in connection with our operations, including for funding investments, the 2024 Term Loan, the 2027 Term Loan and the 2028 Term Loan.

(in thousands)	Maturity Date	Principal Outstanding		Weighted Average Interest Rate ⁽¹⁾	
		March 31, 2023	December 31, 2022	March 31, 2023	December 31, 2022
Unsecured term loans:					
2024 Term Loan	April 2024	\$ 200,000	\$ 200,000	2.9%	2.9%
2027 Term Loan	February 2027	430,000	430,000	2.4%	2.4%
2028 Term Loan	January 2028	400,000	400,000	4.6%	4.6%
Senior unsecured notes	July 2031	400,000	400,000	3.1%	3.1%
Revolving Credit Facility	February 2026	—	—	—%	—%
Total principal outstanding		\$ 1,430,000	\$ 1,430,000	3.3%	3.3%

(1) Interest rates are presented after giving effect to our interest rate swap and lock agreements, where applicable.

While our borrowings under the 2024 Term Loan, the 2027 Term Loan and the 2028 Term Loan are variable-rate, we have effectively fixed the interest rate under these term loans by entering into interest rate swap agreements where we pay a fixed interest rate and receive a floating interest rate equal to the rate we pay on the respective loan. At March 31, 2023, our aggregate asset in the event of the early termination of our swaps was \$30.8 million.

Our borrowings under the Revolving Credit Facility, if any, bear interest at a variable rate equal to 1-month SOFR plus a leverage-based credit spread. Therefore, an increase or decrease in interest rates would result in an increase or decrease to our interest expense related to the Revolving Credit Facility.

We are exposed to interest rate risk between the time we enter into a sale-leaseback transaction, acquire a leased property or invest in a loan receivable and the time we finance the related asset with long-term fixed-rate debt. In addition, when our long-term debt matures, we may have to refinance the debt at a higher interest rate.

Market interest rates are sensitive to many factors that are beyond our control. Our interest rate risk management objective is to limit the impact of future interest rate changes on our earnings and cash flows.

In addition to amounts that we borrow under the Revolving Credit Facility, we may incur variable-rate debt in the future that we do not choose to hedge. Additionally, decreases in interest rates may lead to increased competition for the acquisition of real estate due to a reduction in desirable alternative income-producing investments. Increased competition for the acquisition of real estate may lead to a decrease in the yields on real estate we have targeted for acquisition. In such circumstances, if we are not able to offset the decrease in yields by obtaining lower interest costs on our borrowings, our results of operations will be adversely affected. Significant increases in interest rates may also have an adverse impact on our earnings if we are unable to acquire real estate with rental rates high enough to offset the increase in interest rates on our borrowings

Fair Value of Fixed-Rate Indebtedness

The estimated fair value of our fixed-rate indebtedness under our senior unsecured notes is calculated based on quoted prices in active markets for identical assets. The following table discloses fair value information related to our fixed-rate indebtedness as of March 31, 2023:

(in thousands)	Carrying Value ⁽¹⁾	Estimated Fair Value
Senior unsecured notes	\$ 400,000	\$ 295,720

(1) Excludes net deferred financing costs of \$3.9 million and net discount of \$0.6 million.

Item 4. Controls and Procedures.

Disclosure Controls and Procedures

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information we are required to disclose in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

As of the end of the period covered by this Quarterly Report on Form 10-Q, our management evaluated, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, our disclosure controls and procedures were effective in providing reasonable assurance of compliance.

Changes in Internal Control

There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during our most recent fiscal quarter that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

Item 1. Legal Proceedings.

We are subject to various lawsuits, claims and other legal proceedings. Management does not believe that the resolution of any of these matters either individually or in the aggregate will have a material adverse effect on our business, financial condition, results of operations or liquidity. Further, from time to time, we are party to various lawsuits, claims and other legal proceedings for which third parties, such as our tenants, are contractually obligated to indemnify, defend and hold us harmless. In some of these matters, the indemnitors have insurance for the potential damages. In other matters, we are being defended by tenants who may not have sufficient insurance, assets, income or resources to satisfy their defense and indemnification obligations to us. The unfavorable resolution of such legal proceedings could, individually or in the aggregate, materially adversely affect the indemnitors' ability to satisfy their respective obligations to us, which, in turn, could have a material adverse effect on our business, financial condition, results of operations or liquidity. It is management's opinion that there are currently no such legal proceedings pending that will, individually or in the aggregate, have such a material adverse effect. Despite management's view of the ultimate resolution of these legal proceedings, we may have significant legal expenses and costs associated with the defense of such matters. Further, management cannot predict the outcome of these legal proceedings and if management's expectation regarding such matters is not correct, such proceedings could have a material adverse effect on our business, financial condition, results of operations or liquidity.

Item 1A. Risk Factors.

There have been no material changes to the risk factors as disclosed in the section entitled "Risk Factors" beginning on page 20 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 and filed with the SEC on February 16, 2023. These risk factors may not describe every risk facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

Exhibit Number	Description
31.1*	Certification of Principal Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Principal Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	Inline XBRL Instance Document - the instance does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

* Filed herewith.

** Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ESSENTIAL PROPERTIES REALTY TRUST, INC.

Date: April 26, 2023

By: _____
/s/ Peter M. Mavoides
Peter M. Mavoides
Director, President and Chief Executive Officer
(Principal Executive Officer)

Date: April 26, 2023

By: _____
/s/ Mark E. Patten
Mark E. Patten
Executive Vice President, Chief Financial Officer, Treasurer and Secretary
(Principal Financial Officer)

CERTIFICATION

I, Peter M. Mavoides, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Essential Properties Realty Trust, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 26, 2023

By: _____ /s/ Peter M. Mavoides

Peter M. Mavoides
Director, President and Chief Executive Officer
(Principal Executive Officer)

CERTIFICATION

I, Mark E. Patten, certify that:

- (1) I have reviewed this Quarterly Report on Form 10-Q of Essential Properties Realty Trust, Inc.;
- (2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- (4) The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- (5) The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 26, 2023

By: _____ /s/ Mark E. Patten

Mark E. Patten
Executive Vice President, Chief Financial Officer, Treasurer and
Secretary
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the periodic report of Essential Properties Realty Trust, Inc. (the "Company") on Form 10-Q for the quarter ended March 31, 2023, as filed with the Securities and Exchange Commission (the "Report"), I, Peter M. Mavoides, Chief Executive Officer of the Company, hereby certify as of the date hereof, solely for the purposes of Title 18, Chapter 63, Section 1350 of the United States Code, that to the best of my knowledge:

- (1) the Report fully complies with the requirements of section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company at the dates and for the periods indicated.

Date: April 26, 2023

By: _____
/s/ Peter M. Mavoides
Peter M. Mavoides
President and Chief Executive Officer
(Principal Executive Officer)

The foregoing certification is being furnished with the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2023 pursuant to 18 U.S.C. Section 1350. It is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and it is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the periodic report of Essential Properties Realty Trust, Inc. (the "Company") on Form 10-Q for the quarter ended March 31, 2023, as filed with the Securities and Exchange Commission (the "Report"), I, Mark E. Patten, Chief Financial Officer of the Company, hereby certify as of the date hereof, solely for the purposes of Title 18, Chapter 63, Section 1350 of the United States Code, that to the best of my knowledge:

- (1) the Report fully complies with the requirements of section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company at the dates and for the periods indicated.

Date: April 26, 2023

By: _____ /s/ Mark E. Patten

Mark E. Patten
Executive Vice President, Chief Financial Officer, Treasurer and
Secretary
(Principal Financial Officer)

The foregoing certification is being furnished with the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2023 pursuant to 18 U.S.C. Section 1350. It is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and it is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.